

2023 Transportation Impacts of Lower Snake River Dam Removal

Jacobs Statement of Qualifications for
WSDOT

October 24, 2023





**Challenging today.
Reinventing tomorrow.**

1100 112th Avenue NE
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Bellevue, WA 98004-5118
United States
T +1.425.453.5000
www.jacobs.com

October 24, 2023

Attn: Consultant Services Office
Washington State Department of Transportation
CSOSubmittals@wsdot.wa.gov

Subject: 2023 Transportation Impacts of Lower Snake River Dam Removal

Dear Evaluation Committee,

We recognize the long-standing effort WSDOT has placed on the evaluation of transportation impacts associated with removing four lower Snake River Dams for the benefit of native fish and aquatic species. Having served as a partner to WSDOT and other agencies that have shaped the region over the past 50 years, Jacobs' staff are passionate about delivering transformational projects that continue to frame the success of the Pacific Northwest and beyond.

Jacobs is primed to provide thorough analysis of highway, freight rail and barge transportation needs and impacts with a thoughtfully blended team that not only knows how to approach a study of this magnitude but also understands WSDOT and your entire transportation network, the geographic constraints and complexities of inland Columbia River and Snake River waterways, and the sensitivities of local populations and stakeholders.

With Jacobs, WSDOT will leverage:

- ✓ The committed leadership of planning study professionals, **Project Manager, Seth Torma, AICP** and **Deputy Project Manager, Jamey Dempster, AICP**;
- ✓ The right mix of **planning, infrastructure engineering, policy and regulation, economics, commodities, and community engagement** expertise, both locally and nationally; and
- ✓ **Reliable data** via our team's toolbox of **powerful data modeling and predictive analytics software** that shed light on how people, goods, and services move, empowering smarter, data-driven transportation decisions.

We are excited to continue our excellent partnership with you as you embark on this unique and critical study. If you have any questions, please contact me at (619) 750-1936 or at seth.torma@jacobs.com.

Sincerely,

Jacobs

Seth Torma, AICP, Project Manager



How

- Form should be reviewed and discussed with the Consultant prior to contract negotiations. Establish performance expectations.
- Performance evaluation ratings include a reflection of sub-consultants used by the prime consultant.
- Evaluation may include additional criteria, noted as 7. "Other Criteria (As Agreed)", as mutually agreed to by both parties in advance of performing contract work(e.g. public involvement or volume of work
- Provide justification for performance ratings above or below "Meets Std." Include examples.
- The evaluator and the consultant should understand and discuss at the beginning of the work and during the evaluation process that a "Meets Standard" score should be interpreted as a positive score. It simply means that the product was delivered as expected and that it meets the requirement of the work. As a reference, a "Meets Standard" score would indicate that the product was similar to what WSDOT would expect from a typical design team from WSDOT.

When

Final Evaluation

- Complete and distribute a performance evaluation at the point of termination of the agreement. Distribute the form as specified at bottom of form.

Interim Evaluation

- Interim evaluations should be performed as follows:
 1. At phase transitions
 2. When project management changes occur
 3. Provide consultant with constructive feedback in order to correct poor performance
 4. Annually if none of the other conditions occur Distribute as specified at the bottom of the form.
- Distribute as specified at the bottom of the form.

Subconsultant Evaluation

- For sub-consultants with significant project participation (more than \$100,000) an evaluation is recommended. Ensure coordination and review with the prime consultant prior to distribution.
- Performance evaluation ratings include a reflection of sub-consultants used by the prime consultant.
- Distribute as specified at the bottom of the form,including prime consultant and sub-consultant.

Why

- Meaningful evaluations provide consultants with constructive feedback to improve performance and meet WSDOT expectations. Scores from these evaluations factor into "Past Performance" ratings, which are used to help determine selection of future consultants. In addition, poor ratings may lead to being disqualified to perform WSDOT work and elimination from pre-qualification status.



Consultant Name		Evaluation Type Interim Subconsultant Final	
Consultant Address		Project Title	
		Agreement Number	
Type of Work Study Design R/W PS&E Other (Specify Below):		Type of Agreement Lump Sum Hourly Rate Cost Plus Fixed Fee Other	
Complexity of Work Difficult Routine	Date Agreement Approved		
Amount of Original Agreement \$	Total Amount Modifications \$	Total Amount Agreement \$	
Completion Date Including Extensions	Actual Completion Date	Actual Total Paid \$	
Type and Extent of Subcontracting Primary Subcontractor is WSP providing project level technical support throughout the Program. Additional Subconsultants include: eVision (Technical System & Roadside Expertise), Larson Consulting (Policy and CSC Operations Support), Silicon Transportation Consultants (Subject Matter Expertise in National Toll Interoperability).			

Performance Rating Scale (From Average Score Below)				
<u> S </u> Superior	<u> AR </u> Above Std.	<u> MR </u> Meets Std.	<u> BR </u> Below Std.	<u> P </u> Poor
Standard Criteria	Comments (Justify Above & Below Ratings)		Rating	
1. Negotiations Cooperative and responsive Adhered to WSDOT guidelines on fee. Met negotiation schedule. Open and honest communications. Willingness to negotiate in good faith				
2. Cost / Budget Finished within agreed budget, including all supplements Appropriate level of effort (Cost commensurate with work) Reasonable direct, non-salary expenses (Approx. xx% -yy%)				
3. Schedule Complete within agreement schedule including supplements. Achieved schedule (Including all supplements). Prompt response to review comments Adapted to changes by WSDOT Notified WSDOT early regarding schedule issues				
4. Technical Quality Work products meet WSDOT design policy & standards Performed appropriate quality control and assurance Responds to review comments in subsequent submission Pursued innovative design solutions Delivered "compatible" electronic files Implemented principles of practical design				

5. Communications Clear and concise communication (Oral, written, drawings). Demonstrates an understanding of oral and written instructions Communicated at intervals appropriate for continual progress		
6. Management Provided creative cost control measures Submitted appropriate, periodic, accurate progress reports Accurate and timely invoicing Conducted meetings efficiently Limited the number of consultant-initiated contract modifications / supplements Collaborated effectively with WSDOT Responsive Managed subconsultants effectively		
7. Other Criteria (As agreed)		
Overall Rating		

Rated By (Project Manager Name and Title)	Project Manager Signature <i>Jennifer Charlebois</i>	Date
Rated By (Area Consultant Liaison Name and Title) Rick Naten, Toll Division Contracts Manager	Area Consultant Liaison Signature <i>Rick Naten</i>	Date 8/16/2022
Executive Review (Name and Title) Edward Barry, Toll Division Director	Executive Signature <i>Edward Barry</i>	Date 08/16/2022



Consultant Name Jacobs Engineering Group, Inc.		Evaluation Type <input checked="" type="checkbox"/> Interim <input type="checkbox"/> Subconsultant <input type="checkbox"/> Final	
Consultant Address 1100 112th Ave NE, Suite 500, Bellevue, WA 98004		Project Title Olympic Region General Engineering Consultant	
Type of Work <input type="checkbox"/> Study <input checked="" type="checkbox"/> Design <input type="checkbox"/> R/W <input checked="" type="checkbox"/> PS&E <input checked="" type="checkbox"/> Other (Specify Below):		Agreement Number Y-12554	
Complexity of Work <input checked="" type="checkbox"/> Difficult <input type="checkbox"/> Routine		Date Agreement Approved 8/19/2021	
Amount of Original Agreement \$ 20,500,000		Total Amount Modifications \$ 19,500,000	
Completion Date Including Extensions June, 30, 2023		Actual Completion Date on-going	
Type and Extent of Subcontracting Assist Olympic Region in delivering projects to include pre-design, design, PS&E, contract administration, and staff augmentation.		Total Amount Agreement \$ 40,000,000	
		Actual Total Paid \$ 10,449,833 to date	

Performance Rating Scale (From Average Score Below)			
S Superior	AR Above Std.	MR Meets Std.	
		BR Below Std.	P Poor
Standard Criteria	Comments (Justify Above & Below Ratings)	Rating	
1. Negotiations Cooperative and responsive Adhered to WSDOT guidelines on fee. Met negotiation schedule. Open and honest communications. Willingness to negotiate in good faith	Jacobs Engineering Group, Inc. (Jacobs) has been cooperative and very responsive to the needs of Olympic Region. Communications and negotiations have been transparent, honest and refreshingly effective.	AR	
2. Cost / Budget Finished within agreed budget, including all supplements Appropriate level of effort (Cost commensurate with work) Reasonable direct, non-salary expenses (Approx. xx% -yy%)	Jacobs has applied the appropriate level of effort to monitor budgets to successfully deliver projects on budget.	MR	
3. Schedule Complete within agreement schedule including supplements. Achieved schedule (Including all supplements). Prompt response to review comments Adapted to changes by WSDOT Notified WSDOT early regarding schedule issues	Jacobs has communicated early if there are schedule delays or challenges. Most delays have been changing policies that were not anticipated during negotiations. Schedule recovery was discussed collaboratively.	MR	
4. Technical Quality Work products meet WSDOT design policy & standards Performed appropriate quality control and assurance Responds to review comments in subsequent submission Pursued innovative design solutions Delivered "compatible" electronic files Implemented principles of practical design	Technical quality on design submittals have been excellent. Very few quality concerns have been identified and those that have were quickly corrected. Consistently working through construction related deliverables to ensure quality products leading to favorable outcomes.	AR	

<p>5. Communications Clear and concise communication (Oral, written, drawings). Demonstrates an understanding of oral and written instructions Communicated at intervals appropriate for continual progress</p>	<p>Communication has been transparent and effective. It is concise and has an intended purpose. It is appropriate and promotes a project first environment.</p>	<p>S</p>
<p>6. Management Provided creative cost control measures Submitted appropriate, periodic, accurate progress reports Accurate and timely invoicing Conducted meetings efficiently Limited the number of consultant-initiated contract modifications / supplements Collaborated effectively with WSDOT Responsive Managed subconsultants effectively</p>	<p>Jacobs has managed this agreement well. They are knowledgeable of all the task orders status, any issues, how to resolve them and work collaboratively with WSDOT to improve the GEC program.</p>	<p>AR</p>
<p>7. Other Criteria (As agreed)</p>		
<p>Overall Rating</p>	<p>Jacobs has embodied the partnering culture that WSDOT strives for. They have become a true extension of WSDOT in the pursuit of excellent project delivery.</p>	<p>AR</p>

<p>Rated By (Project Manager Name and Title)</p>	<p>Project Manager Signature </p>	<p>Date 9/14/2022</p>
<p>Rated By (Area Consultant Liaison Name and Title)</p>	<p>Area Consultant Liaison Signature </p>	<p>Date 9/14/2022</p>
<p>Executive Review (Name and Title) JoAnn Schueler, Olympic Region ARA</p>	<p>Executive Signature </p>	<p>Date 9/14/2022</p>



How

- Form should be reviewed and discussed with the Consultant prior to contract negotiations. Establish performance expectations.
- Performance evaluation ratings include a reflection of sub-consultants used by the prime consultant.
- Evaluation may include additional criteria, noted as 7. "Other Criteria (As Agreed)", as mutually agreed to by both parties in advance of performing contract work (e.g. public involvement or volume of work)
- Provide justification for performance ratings above or below "Meets Std." Include examples.
- The evaluator and the consultant should understand and discuss at the beginning of the work and during the evaluation process that a "Meets Standard" score should be interpreted as a positive score. It simply means that the product was delivered as expected and that it meets the requirement of the work. As a reference, a "Meets Standard" score would indicate that the product was similar to what WSDOT would expect from a typical design team from WSDOT.

When

Final Evaluation

- Complete and distribute a performance evaluation at the point of termination of the agreement. Distribute the form as specified at bottom of form.

Interim Evaluation

- Interim evaluations should be performed as follows:
 1. At phase transitions
 2. When project management changes occur
 3. Provide consultant with constructive feedback in order to correct poor performance
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Subconsultant Evaluation

- For sub-consultants with significant project participation (more than \$100,000) an evaluation is recommended. Ensure coordination and review with the prime consultant prior to distribution.
- Performance evaluation ratings include a reflection of sub-consultants used by the prime consultant.
- Distribute as specified at the bottom of the form, including prime consultant and sub-consultant.

Why

- Meaningful evaluations provide consultants with constructive feedback to improve performance and meet WSDOT expectations. Scores from these evaluations factor into "Past Performance" ratings, which are used to help determine selection of future consultants. In addition, poor ratings may lead to being disqualified to perform WSDOT work and elimination from pre-qualification status.



Consultant Name Jacobs Engineering Group, Inc.		Evaluation Type <input checked="" type="checkbox"/> Interim <input type="checkbox"/> Subconsultant <input type="checkbox"/> Final	
Consultant Address 1100 112th Avenue NE, Suite 500 Bellevue, Wa 98004		Project Title SCR General Engineering Consultant	
Type of Work <input checked="" type="checkbox"/> Study <input checked="" type="checkbox"/> Design <input checked="" type="checkbox"/> R/W <input checked="" type="checkbox"/> PS&E <input checked="" type="checkbox"/> Other (Specify Below):		Agreement Number Y-11855	
Complexity of Work <input type="checkbox"/> Difficult <input checked="" type="checkbox"/> Routine		Type of Agreement <input type="checkbox"/> Lump Sum <input type="checkbox"/> Hourly Rate <input checked="" type="checkbox"/> Cost Plus Fixed Fee <input type="checkbox"/> Other	
Date Agreement Approved March 17, 2016			
Amount of Original Agreement \$ 5,000,000	Total Amount Modifications \$ 75,000,000	Total Amount Agreement \$ 80,000,000	
Completion Date Including Extensions June 30, 2025	Actual Completion Date	Actual Total Paid \$ 35,665,318	
Type and Extent of Subcontracting Engineering, Environmental, Planning, Utility, Public Involvement, Project Control, Surveying, Material Testing & Inspection Support.			

Performance Rating Scale (From Average Score Below)				
S Superior	AR Above Std.	MR Meets Std.	BR Below Std.	P Poor
Standard Criteria	Comments (Justify Above & Below Ratings)			Rating
1. Negotiations Cooperative and responsive Adhered to WSDOT guidelines on fee. Met negotiation schedule. Open and honest communications. Willingness to negotiate in good faith	Jacobs has met or exceeded the standard criteria listed. They are open and honest in communications and willing to negotiate while making an effort to deliver projects efficiently.			AR
2. Cost / Budget Finished within agreed budget, including all supplements Appropriate level of effort (Cost commensurate with work) Reasonable direct, non-salary expenses (Approx. xx% -yy%)	Jacobs continuously strives to stay within or below budget as negotiated.			AR
3. Schedule Complete within agreement schedule including supplements. Achieved schedule (Including all supplements). Prompt response to review comments Adapted to changes by WSDOT Notified WSDOT early regarding schedule issues	Jacobs continues to meet timelines and/or deliver early. Negotiations are easily done when extended timelines are required for project's needs. Timely meetings are set up early regarding any schedule issues.			AR
4. Technical Quality Work products meet WSDOT design policy & standards Performed appropriate quality control and assurance Responds to review comments in subsequent submission Pursued innovative design solutions Delivered "compatible" electronic files Implemented principles of practical design	Task-based and staff-augmentation technical quality has continued to meet or exceed industry standard. Jacobs has pursued innovative solutions in designs solutions in technical issues, as well as, delivery methods such as Global Delivery teams, providing cost effective delivery.			AR

<p>5. Communications Clear and concise communication (Oral, written, drawings). Demonstrates an understanding of oral and written instructions Communicated at intervals appropriate for continual progress</p>	<p>Jacobs has provided appropriate communications as listed, and has been very responsive to questions or any clarifications as needed in a timely manner.</p>	<p>MR</p>
<p>6. Management Provided creative cost control measures Submitted appropriate, periodic, accurate progress reports Accurate and timely invoicing Conducted meetings efficiently Limited the number of consultant-initiated contract modifications / supplements Collaborated effectively with WSDOT Responsive Managed subconsultants effectively</p>	<p>Jacobs management is effectively and efficiently providing all listed in this section. Jacobs management is quick to respond to any questions and provides additional information/clarification if requested. Reports are accurate and submitted consistently and timely. Jacobs-initiated supplements to task orders are limited and collaboration with WSDOT and management of sub-consultants is effective.</p>	<p>AR</p>
<p>7. Other Criteria (As agreed)</p>		
<p>Overall Rating</p>	<p>Jacobs continues to meet or exceed expectations with timely, efficient, and collaborative communication and delivery. Management and technical quality of deliverables are efficient.</p>	<p>AR</p>

<p>Rated By (Project Manager Name and Title) Doug Darwood, SCR Project Control Engr. (ACLL)</p>	<p>Project Manager Signature  Digitally signed by Douglas A. Darwood Date: 2022.09.13 15:27:49 -07'00'</p>	<p>Date 9/13/2022</p>
<p>Rated By (Area Consultant Liaison Name and Title) Doug Darwood, SCR Project Control Engr. (ACL)</p>	<p>Area Consultant Liaison Signature  Digitally signed by Douglas A. Darwood Date: 2022.09.13 15:28:20 -07'00'</p>	<p>Date 9/13/2022</p>
<p>Executive Review (Name and Title) W. Brian White Assistant Region Administrator</p>	<p>Executive Signature  Digitally signed by Brian White Date: 2022.09.13 20:24:53 -07'00'</p>	<p>Date</p>

CONTRACTOR CERTIFICATION
EXECUTIVE ORDER 18-03 – WORKERS’ RIGHTS
WASHINGTON STATE GOODS & SERVICES CONTRACTS

Pursuant to the Washington State Governor’s Executive Order 18-03 (dated June 12, 2018), the Washington State Department of Transportation is seeking to contract with qualified entities and business owners who certify that their employees are not, as a condition of employment, subject to mandatory individual arbitration clauses and class or collective action waivers.

Solicitation Title: Transportation Impacts of Lower Snake River Dam Removal

I hereby certify, on behalf of the firm identified below, as follows (check one):

NO MANDATORY INDIVIDUAL ARBITRATION CLAUSES AND CLASS OR COLLECTIVE ACTION WAIVERS FOR EMPLOYEES. This firm does NOT require its employees, as a condition of employment, to sign or agree to mandatory individual arbitration clauses or class or collective action waivers.

OR

MANDATORY INDIVIDUAL ARBITRATION CLAUSES AND CLASS OR COLLECTIVE ACTION WAIVERS FOR EMPLOYEES. This firm requires its employees, as a condition of employment, to sign or agree to mandatory individual arbitration clauses or class or collective action waivers.

I hereby certify, under penalty of perjury under the laws of the State of Washington, that the certifications herein are true and correct and that I am authorized to make these certifications on behalf of the firm listed herein.

FIRM NAME: Jacobs
Name of Contractor/Bidder – Print full legal entity name of firm

By: 
Signature or authorized person

Jason Ruth
Print Name of person making certifications for firm

Title: Director of Operations
Title of person signing certificate

Place: Portland, OR
Print city and state where signed

Date: October 18, 2023

CONTRACTOR CERTIFICATION
EXECUTIVE ORDER 18-03 – WORKERS’ RIGHTS
WASHINGTON STATE GOODS & SERVICES CONTRACTS

Pursuant to the Washington State Governor’s Executive Order 18-03 (dated June 12, 2018), the Washington State Department of Transportation is seeking to contract with qualified entities and business owners who certify that their employees are not, as a condition of employment, subject to mandatory individual arbitration clauses and class or collective action waivers.

Solicitation Title: Transportation Impacts of Lower Snake River Dam Removal

I hereby certify, on behalf of the firm identified below, as follows (check one):

NO MANDATORY INDIVIDUAL ARBITRATION CLAUSES AND CLASS OR COLLECTIVE ACTION WAIVERS FOR EMPLOYEES. This firm does NOT require its employees, as a condition of employment, to sign or agree to mandatory individual arbitration clauses or class or collective action waivers.

OR

MANDATORY INDIVIDUAL ARBITRATION CLAUSES AND CLASS OR COLLECTIVE ACTION WAIVERS FOR EMPLOYEES. This firm requires its employees, as a condition of employment, to sign or agree to mandatory individual arbitration clauses or class or collective action waivers.

I hereby certify, under penalty of perjury under the laws of the State of Washington, that the certifications herein are true and correct and that I am authorized to make these certifications on behalf of the firm listed herein.

FIRM NAME: Concord Engineering
Name of Contractor/Bidder – Print full legal entity name of firm

By: Xiaoping Zhang
Signature of authorized person

Xiaoping Zhang
Print Name of person making certifications for firm

Title: President
Title of person signing certificate

Place: Bellevue, WA
Print city and state where signed

Date: 10/10/2023

**CONTRACTOR CERTIFICATION
EXECUTIVE ORDER 18-03 – WORKERS’ RIGHTS
WASHINGTON STATE GOODS & SERVICES CONTRACTS**

Pursuant to the Washington State Governor’s Executive Order 18-03 (dated June 12, 2018), the Washington State Department of Transportaion is seeking to contract with qualified entities and business owners who certify that their employees are not, as a condition of employment, subject to mandatory individual arbitration clauses and class or collective action waivers.

Solicitation Title: Transportation Impacts of
Lower Snake River Dam
Removal

I hereby certify, on behalf of the firm identified below, as follows (check one):

NO MANDATORY INDIVIDUAL ARBITRATION CLAUSES AND CLASS OR COLLECTIVE ACTION WAIVERS FOR EMPLOYEES. This firm does **NOT** require its employees, as a condition of employment, to sign or agree to mandatory individual arbitration clauses or class or collective action waivers.

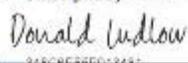
OR

MANDATORY INDIVIDUAL ARBITRATION CLAUSES AND CLASS OR COLLECTIVE ACTION WAIVERS FOR EMPLOYEES. This firm requires its employees, as a condition of employment, to sign or agree to mandatory individual arbitration clauses or class or collective action waivers.

I hereby certify, under penalty of perjury under the laws of the State of Washington, that the certifications herein are true and correct and that I am authorized to make these certifications on behalf of the firm listed herein.

FIRM NAME: CPCS Transcom Inc.

Name of Contractor/Bidder – Print full legal entity name of firm

By: 
Signature of authorized person

Donald Ludlow
Print Name of person making certifications for firm

Title: Vice President
Title of person signing certificate

Place: Washington, DC
Print city and state where signed

Date: October, 10 2023

CONTRACTOR CERTIFICATION
EXECUTIVE ORDER 18-03 – WORKERS’ RIGHTS
WASHINGTON STATE GOODS & SERVICES CONTRACTS

Pursuant to the Washington State Governor’s Executive Order 18-03 (dated June 12, 2018), the Washington State Department of Transportation is seeking to contract with qualified entities and business owners who certify that their employees are not, as a condition of employment, subject to mandatory individual arbitration clauses and class or collective action waivers.

Solicitation Title: Transportation Impacts of Lower Snake River Dam Removal

I hereby certify, on behalf of the firm identified below, as follows (check one):

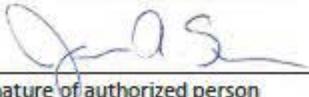
NO MANDATORY INDIVIDUAL ARBITRATION CLAUSES AND CLASS OR COLLECTIVE ACTION WAIVERS FOR EMPLOYEES. This firm does NOT require its employees, as a condition of employment, to sign or agree to mandatory individual arbitration clauses or class or collective action waivers.

OR

MANDATORY INDIVIDUAL ARBITRATION CLAUSES AND CLASS OR COLLECTIVE ACTION WAIVERS FOR EMPLOYEES. This firm requires its employees, as a condition of employment, to sign or agree to mandatory individual arbitration clauses or class or collective action waivers.

I hereby certify, under penalty of perjury under the laws of the State of Washington, that the certifications herein are true and correct and that I am authorized to make these certifications on behalf of the firm listed herein.

FIRM NAME: Greene Economics, LLC
Name of Contractor/Bidder – Print full legal entity name of firm

By: 
Signature of authorized person

Jeri Sawyer
Print Name of person making certifications for firm

Title: Managing Partner
Title of person signing certificate

Place: Battle Ground, WA
Print city and state where signed

Date: 11 October 2023

CONTRACTOR CERTIFICATION
EXECUTIVE ORDER 18-03 – WORKERS’ RIGHTS
WASHINGTON STATE GOODS & SERVICES CONTRACTS

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Solicitation Title: Transportation Impacts of Lower Snake River Dam Removal

I hereby certify, on behalf of the firm identified below, as follows (check one):

NO MANDATORY INDIVIDUAL ARBITRATION CLAUSES AND CLASS OR COLLECTIVE ACTION WAIVERS FOR EMPLOYEES. This firm does NOT require its employees, as a condition of employment, to sign or agree to mandatory individual arbitration clauses or class or collective action waivers.

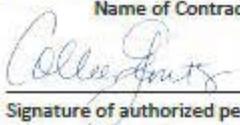
OR

MANDATORY INDIVIDUAL ARBITRATION CLAUSES AND CLASS OR COLLECTIVE ACTION WAIVERS FOR EMPLOYEES. This firm requires its employees, as a condition of employment, to sign or agree to mandatory individual arbitration clauses or class or collective action waivers.

I hereby certify, under penalty of perjury under the laws of the State of Washington, that the certifications herein are true and correct and that I am authorized to make these certifications on behalf of the firm listed herein.

FIRM NAME: PRR, Inc.

Name of Contractor/Bidder – Print full legal entity name of firm

By: 
Signature of authorized person

Colleen Gants
Print Name of person making certifications for firm

Title: Principal
Title of person signing certificate

Place: Seattle, WA
Print city and state where signed

Date: 10/6/2023

CONTRACTOR CERTIFICATION
EXECUTIVE ORDER 18-03 – WORKERS’ RIGHTS
WASHINGTON STATE GOODS & SERVICES CONTRACTS

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NO MANDATORY INDIVIDUAL ARBITRATION CLAUSES AND CLASS OR COLLECTIVE ACTION WAIVERS FOR EMPLOYEES. This firm does NOT require its employees, as a condition of employment, to sign or agree to mandatory individual arbitration clauses or class or collective action waivers.

OR

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I hereby certify, under penalty of perjury under the laws of the State of Washington, that the certifications herein are true and correct and that I am authorized to make these certifications on behalf of the firm listed herein.

FIRM NAME: Select Power Systems LLC

Name of Contractor/Bidder – Print full legal entity name of firm

By: 
Signature of authorized person

Robert Bryan
Print Name of person making certifications for firm

Title: COO
Title of person signing certificate

Place: Charleston, SC
Print city and state where signed

Date: 10/5/2023

CONTRACTOR CERTIFICATION
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OR

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I hereby certify, under penalty of perjury under the laws of the State of Washington, that the certifications herein are true and correct and that I am authorized to make these certifications on behalf of the firm listed herein.

FIRM NAME: TRABUS dba Trabus Technologies
Name of Contractor/Bidder – Print full legal entity name of firm

By: Sloane R. Rosenbaum
Signature of authorized person

Sloane R. Rosenbaum
Print Name of person making certifications for firm

Title: Director of Contracts/Finance
Title of person signing certificate

Place: San Diego, CA
Print city and state where signed

Date: 10/10/2023

Consultant Information Form

Firm Name: Jacobs Engineering Group Inc.		FYE Date: Sept 30	Number of Employees: 54,000
Address: Main Office 1999 Bryan Street, Suite 1200			
City: Dallas	State: TX	Zip Code: 75201	County: USA
Phone: 214-638-0145	Fax: 214-638-0447	Company Web Site: www.jacobs.com	
Remit to Address: 1100 112th Ave NE, Suite 500			
City: Bellevue	State: WA	Zip Code: 98004	County: USA
Phone: 425-453-5000		Fax: 202-785-4755	
Statewide Vendor Number (SWV) for Remit to Address: 601 008 037		Federal Tax ID Number or Social Security Number: 95-4081636	
Unified Business Identifier Number (UBI):		Date Universal Numbering System (DUNS) Number: 71 410 3508	
Year Firm Established: 1987	UDBE/SBE/MSVWBE Certification Number::	NAICS Code & Code Name: 541330	
Proposed Project Manager: Seth Torma		Email: seth.torma@jacobs.com	
Financial Contact: Seth Torma		Email: seth.torma@jacobs.com	

Firm Type:

- Sole Proprietor
 Partnership
 C – Corp.
 Limited Partnership
 Subchapter S Corp.
 Limited Liability Company

Annual Gross Receipt:

- \$0 to \$1 Million
 \$1 Million to \$5 Million
 \$5 Million to \$10 Million
 \$10 Million to \$15 Million
 Over \$15 Million

Note: Please look at our 10K file at the SEC

Firm Name: Please *do not* use: dba's – doing business as; combination names when two firms are working together, unless the combination name is the formation of a legally registered new company such as a joint venture; derivatives of your legal name; acronyms; etc. The firm name shown must be your firm's legal name.

Federal Tax ID Number: Your Federal Tax ID number must be that number registered to your legal firm name. If you do not have a Federal Tax ID number, please use your social security number.

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FYE Date: Your firm's fiscal year end date.

UDBE/SBE/MSVWBE Certification: If your firm is certified as a UDBE/SBE/MSVWBE enter your firm's certification number. Federal Certifications: Underutilized Disadvantaged Business Enterprise (UDBE), Small Business Enterprise (SBE). State Certifications: Minority, Small, Veteran, Women Business Enterprise. For additional information go to the Washington State Office of Minority & Women's Business Enterprises web site at www.omwbe.wa.gov.

It is critical that your firm name is your legal firm name and that it is the same name assigned to your Federal Tax ID number and is the same name utilized for your SWV number.

Consultant Information Form

Firm Name: Concord Engineering		FYE Date: 12/31	Number of Employees: 40
Address: 2285 116th Ave NE			
City: Bellevue	State: WA	Zip Code: 98004	County: King
Phone: 206.682.0567	Fax:	Company Web Site: www.concordengr.com	
Remit to Address: 2285 116th Ave NE			
City: Bellevue	State: WA	Zip Code: 98004	County: King
Phone: 206.682.0567	Fax:		
Statewide Vendor Number (SWV) for Remit to Address: 0208035 00		Federal Tax ID Number or Social Security Number: 46-1648854	
Unified Business Identifier Number (UBI): 603-263-621		Date Universal Numbering System (DUNS) Number: 78822949	
Year Firm Established: 2013	UDBE/SBE/MSVWBE Certification Number:: D4F0022699	NAICS Code & Code Name: 541330-Engineering Services	
Proposed Project Manager: Zach Wieben		Email: Zach.Wieben@concordengr.com	
Financial Contact: Xiaoping Zhang		Email: Xiaoping.Zhang@concordengr.com	

Firm Type:

- Sole Proprietor
 Partnership
 C – Corp.
 Limited Partnership
 Subchapter S Corp.
 Limited Liability Company

Annual Gross Receipt:

- \$0 to \$1 Million
 \$1 Million to \$5 Million
 \$5 Million to \$10 Million
 \$10 Million to \$15 Million
 Over \$15 Million

Note:

Firm Name: Please *do not* use: dba's – doing business as; combination names when two firms are working together, unless the combination name is the formation of a legally registered new company such as a joint venture; derivatives of your legal name; acronyms; etc. The firm name shown must be your firm's legal name.

Federal Tax ID Number: Your Federal Tax ID number must be that number registered to your legal firm name. If you do not have a Federal Tax ID number, please use your social security number.

Unified Business Identifier (UBI) Number: Your firm will be **REQUIRED** to acquire a UBI Number prior to execution of an agreement and/or being approved as a Sub-consultant to an existing agreement. This is a Washington State Business license and can be acquired by contacting the Washington State Department of Revenue web site at www.dor.wa.gov.

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FYE Date: Your firm's fiscal year end date.

UDBE/SBE/MSVWBE Certification: If your firm is certified as a UDBE/SBE/MSVWBE enter your firm's certification number. Federal Certifications: Underutilized Disadvantaged Business Enterprise (UDBE), Small Business Enterprise (SBE). State Certifications: Minority, Small, Veteran, Women Business Enterprise. For additional information go to the Washington State Office of Minority & Women's Business Enterprises web site at www.omwbe.wa.gov.

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Consultant Information Form

Firm Name: CPCS Transcom Inc.		FYE Date: 08/31/2023	Number of Employees: 24
Address: 1028 33rd Street, NW Suite 320			
City: Washington	State: DC	Zip Code: 20007	County:
Phone: 571-214-4509	Fax: 202 217 2301	Company Web Site: www.cpcstrans.com	
Remit to Address: 1028 33rd Street, NW, Suite 320			
City: Washington	State: DC	Zip Code: 20007	County:
Phone: 571-214-4509	Fax: 202 217 2301		
Statewide Vendor Number (SWV) for Remit to Address: SWV0261385		Federal Tax ID Number or Social Security Number: 35-2493821	
Unified Business Identifier Number (UBI): 604-107-368		Date Universal Numbering System (DUNS) Number: 079307601 <input type="checkbox"/>	
Year Firm Established: 2013	UDBE/SBE/MSVWBE Certification Number:: N/A	NAICS Code & Code Name: 541614 Professional, Scientific and Technical	
Proposed Project Manager: Eric Oberhart		Email: eoberhart@cpcstrans.com	
Financial Contact: Mohammed Musa		Email: mmusa@cpcstrans.com	

Firm Type:

- Sole Proprietor
 Partnership
 C – Corp.
 Limited Partnership
 Subchapter S Corp.
 Limited Liability Company

Annual Gross Receipt:

- \$0 to \$1 Million
 \$1 Million to \$5 Million
 \$5 Million to \$10 Million
 \$10 Million to \$15 Million
 Over \$15 Million

Note:

Firm Name: Please *do not* use: dba's – doing business as; combination names when two firms are working together, unless the combination name is the formation of a legally registered new company such as a joint venture; derivatives of your legal name; acronyms; etc. The firm name shown must be your firm's legal name.

Federal Tax ID Number: Your Federal Tax ID number must be that number registered to your legal firm name. If you do not have a Federal Tax ID number, please use your social security number.

Unified Business Identifier (UBI) Number: Your firm will be **REQUIRED** to acquire a UBI Number prior to execution of an agreement and/or being approved as a Sub-consultant to an existing agreement. This is a Washington State Business license and can be acquired by contacting the Washington State Department of Revenue web site at www.dor.wa.gov.

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FYE Date: Your firm's fiscal year end date.

UDBE/SBE/MSVWBE Certification: If your firm is certified as a UDBE/SBE/MSVWBE enter your firm's certification number. Federal Certifications: Underutilized Disadvantaged Business Enterprise (UDBE), Small Business Enterprise (SBE). State Certifications: Minority, Small, Veteran, Women Business Enterprise. For additional information go to the Washington State Office of Minority & Women's Business Enterprises web site at www.omwbe.wa.gov.

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Consultant Information Form

Firm Name: Greene Economics, LLC		FYE Date: Dec 31	Number of Employees: 5
Address: 15807 NE 199th Street			
City: Battle Ground	State: WA	Zip Code: 98604	County: Clark
Phone: 360-907-2763	Fax: N/A	Company Web Site: greeneeconomics.com	
Remit to Address: 15807 NE 199th Street			
City: Battle Ground	State: WA	Zip Code: 98604	County: Clark
Phone: 360-907-2763	Fax: N/A		
Statewide Vendor Number (SWV) for Remit to Address: SWV0262256-00		Federal Tax ID Number or Social Security Number: 83-1078658	
Unified Business Identifier Number (UBI): 604 295 650		Date Universal Numbering System (DUNS) Number: 081295410	
Year Firm Established: 2018	UDBE/SBE/MSVWBE Certification Number:: WBE - W2F0026358, DBE - D2F0026358	NAICS Code & Code Name: NAICS 541690: ECONOMIC CONSULTING SERVICES	
Proposed Project Manager: Jeri Sawyer		Email: jsawyer@greeneeconomics.com	
Financial Contact: Jeri Sawyer		Email: jsawyer@greeneeconomics.com	

Firm Type:

- Sole Proprietor
 Partnership
 C – Corp.
 Limited Partnership
 Subchapter S Corp.
 Limited Liability Company

Annual Gross Receipt:

- \$0 to \$1 Million
 \$1 Million to \$5 Million
 \$5 Million to \$10 Million
 \$10 Million to \$15 Million
 Over \$15 Million

Note:

Firm Name: Please *do not* use: dba's – doing business as; combination names when two firms are working together, unless the combination name is the formation of a legally registered new company such as a joint venture; derivatives of your legal name; acronyms; etc. The firm name shown must be your firm's legal name.

Federal Tax ID Number: Your Federal Tax ID number must be that number registered to your legal firm name. If you do not have a Federal Tax ID number, please use your social security number.

Unified Business Identifier (UBI) Number: Your firm will be **REQUIRED** to acquire a UBI Number prior to execution of an agreement and/or being approved as a Sub-consultant to an existing agreement. This is a Washington State Business license and can be acquired by contacting the Washington State Department of Revenue web site at www.dor.wa.gov.

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FYE Date: Your firm's fiscal year end date.

UDBE/SBE/MSVWBE Certification: If your firm is certified as a UDBE/SBE/MSVWBE enter your firm's certification number. Federal Certifications: Underutilized Disadvantaged Business Enterprise (UDBE), Small Business Enterprise (SBE). State Certifications: Minority, Small, Veteran, Women Business Enterprise. For additional information go to the Washington State Office of Minority & Women's Business Enterprises web site at www.omwbe.wa.gov.

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Consultant Information Form

Firm Name: PRR, Inc.		FYE Date: 12/31	Number of Employees: 102
Address: 1501 Fourth Avenue, Suite 550			
City: Seattle	State: WA	Zip Code: 98101	County: King
Phone: 206.623.0735	Fax: 206.623.0781	Company Web Site: https://www.prrbiz.com/	
Remit to Address: 1501 Fourth Avenue, Suite 550			
City: Seattle	State: WA	Zip Code: 98101	County: King
Phone: 206.623.0735		Fax: 206.623.0781	
Statewide Vendor Number (SWV) for Remit to Address: SWV-0035428-00		Federal Tax ID Number or Social Security Number: 91-1162829	
Unified Business Identifier Number (UBI): 600-428-960		Date Universal Numbering System (DUNS) Number: 173275934	
Year Firm Established: 1981	UDBE/SBE/MSVWBE Certification Number:: D2F0008454/W2F0008454	NAICS Code & Code Name: 541820 - Public Relations Agencies	
Proposed Project Manager: Laura LaBissoniere Miller		Email: llabissoniere@prrbiz.com	
Financial Contact: Lynnette Bradbury		Email: finance@prrbiz.com	

Firm Type:

- Sole Proprietor
 Partnership
 C – Corp.
 Limited Partnership
 Subchapter S Corp.
 Limited Liability Company

Annual Gross Receipt:

- \$0 to \$1 Million
 \$1 Million to \$5 Million
 \$5 Million to \$10 Million
 \$10 Million to \$15 Million
 Over \$15 Million

Note:

Firm Name: Please *do not* use: dba's – doing business as; combination names when two firms are working together, unless the combination name is the formation of a legally registered new company such as a joint venture; derivatives of your legal name; acronyms; etc. The firm name shown must be your firm's legal name.

Federal Tax ID Number: Your Federal Tax ID number must be that number registered to your legal firm name. If you do not have a Federal Tax ID number, please use your social security number.

Unified Business Identifier (UBI) Number: Your firm will be **REQUIRED** to acquire a UBI Number prior to execution of an agreement and/or being approved as a Sub-consultant to an existing agreement. This is a Washington State Business license and can be acquired by contacting the Washington State Department of Revenue web site at www.dor.wa.gov.

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FYE Date: Your firm's fiscal year end date.

UDBE/SBE/MSVWBE Certification: If your firm is certified as a UDBE/SBE/MSVWBE enter your firm's certification number. Federal Certifications: Underutilized Disadvantaged Business Enterprise (UDBE), Small Business Enterprise (SBE). State Certifications: Minority, Small, Veteran, Women Business Enterprise. For additional information go to the Washington State Office of Minority & Women's Business Enterprises web site at www.omwbe.wa.gov.

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Consultant Information Form

Firm Name: Select Power Systems LLC		FYE Date: December 31st	Number of Employees: 51
Address: 569 South Rutherford St.			
City: Blacksburg	State: South Carolina	Zip Code: 29702	County: Cherokee
Phone: 864-619-1274	Fax:	Company Web Site: www.selectpowersystems.com	
Remit to Address: 2868 Lake Road			
City: Ridgeway	State: SC	Zip Code: 29130	County: Kershaw
Phone: 864-619-1274	Fax:		
Statewide Vendor Number (SWV) for Remit to Address: SWV0309354-00		Federal Tax ID Number or Social Security Number: 82-3334088	
Unified Business Identifier Number (UBI): 604-526-068		Date Universal Numbering System (DUNS) Number: 080970178	
Year Firm Established: 2017	UDBE/SBE/MSVWBE Certification Number:: WOSB180240	NAICS Code & Code Name: 541330 / 541618	
Proposed Project Manager: Steven Schreiber		Email: steven.schreiber@selectpowersystems.com	
Financial Contact: Brad Miller		Email: brad.miller@selectpowersystems.com	

Firm Type:

- Sole Proprietor
 Partnership
 C – Corp.
 Limited Partnership
 Subchapter S Corp.
 Limited Liability Company

Annual Gross Receipt:

- \$0 to \$1 Million
 \$1 Million to \$5 Million
 \$5 Million to \$10 Million
 \$10 Million to \$15 Million
 Over \$15 Million

Note:

Firm Name: Please *do not* use: dba's – doing business as; combination names when two firms are working together, unless the combination name is the formation of a legally registered new company such as a joint venture; derivatives of your legal name; acronyms; etc. The firm name shown must be your firm's legal name.

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FYE Date: Your firm's fiscal year end date.

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Consultant Information Form

Firm Name: TRABUS		FYE Date: 12/31	Number of Employees: 33
Address: 3547 Camino Del Rio S., Ste A			
City: San Diego	State: CA	Zip Code: 92108	County: San Diego
Phone: 619-220-8000	Fax: 619-220-8502	Company Web Site: www.trabus.com	
Remit to Address: 3547 Camino Del Rio S., Ste A			
City: San Diego	State: CA	Zip Code: 92108	County: San Diego
Phone: 619-220-8000		Fax: 619-220-8502	
Statewide Vendor Number (SWV) for Remit to Address: N/A		Federal Tax ID Number or Social Security Number: 27-1647913	
Unified Business Identifier Number (UBI): N/A		Date Universal Numbering System (DUNS) Number: 833148427	
Year Firm Established: 2010	UDBE/SBE/MSVWBE Certification Number:: N/A	NAICS Code & Code Name: 541330 Engineering Services	
Proposed Project Manager: David Sathiaraj		Email: Davids@trabus.com	
Financial Contact: Sloane R. Rosenbaum		Email: Sloane@trabus.com	

Firm Type:

- Sole Proprietor
 Partnership
 C – Corp.
 Limited Partnership
 Subchapter S Corp.
 Limited Liability Company

Annual Gross Receipt:

- \$0 to \$1 Million
 \$1 Million to \$5 Million
 \$5 Million to \$10 Million
 \$10 Million to \$15 Million
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Note:

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