



2024 Rail, Freight, and Ports Division General Engineering Consulting Services

November 12, 2024

PACKET B





November 12, 2024

WSDOT Consultant Services Office
310 Maple Park Avenue SE
PO Box 47323
Olympia, WA 98504-7323

RE: 2024 RAIL, FREIGHT, AND PORTS DIVISION GENERAL ENGINEERING CONSULTING SERVICES

Dear Selection Committee Members:

Over the next five years, the WSDOT Rail, Freight, and Ports Division needs to drive the overlapping advancements of the Amtrak *Cascades* CID Program, multiple state rail and state freight rail plans, supplemental statewide planning efforts, and the PCC short-line railroad rehabilitation projects. In the creation of this GEC, WSDOT faces a tremendous opportunity to accelerate the growth of a statewide passenger and freight rail system that is safe, reliable, and comprehensive in its ability to meet the needs of the entire state. The success of this contract depends on your selected consultant's specialized knowledge, an ability to flexibly adapt to federal guidance while still protecting your goals, an integrated and self-sustaining approach, and close cooperation with related planning efforts for WSDOT, ODOT, and stakeholders in both the United States and Canada. As a Washington-based team, supported by national and international industry leaders, we offer key staff that WSDOT has grown to know and trust with delivery of the agency's projects, as well as a deep bench of specialty subconsultants, DBE and MSVWBE partners, and subject matter experts to help meet your needs over the life of this GEC. Our team benefits include:

UNPARALLELED UNDERSTANDING OF WSDOT GOALS FROM A LONG HISTORY OF PARTNERSHIP

Our Project Manager and Contract Agreement Manager, Kevin Keller has worked with WSDOT's Rail, Freight, and Ports Division for nearly 14 years, spanning his involvement on the initial service development plan for the Amtrak *Cascades* corridor and the early iterations of the Washington State Rail Plan. To bring you the right expertise to deliver work in alignment with your vision, we have assembled a team of rail planning and GEC experts, comprised of HDR, Jacobs, Kimley-Horn, and local and national specialty subconsultants. Our team members bring extensive knowledge and strong working relationships with WSDOT staff from their experience delivering the Amtrak *Cascades* CID Step 1, the 2025 State Rail Plan, the Lower Snake River Dams Transportation Study, numerous projects for the PCC system, and truck parking projects under the South Central Region GEC, to name just a few.

AN EFFICIENT, INTEGRATED APPROACH TO LEVERAGE CURRENT WORK AND OPTIMIZE RESOURCES

To support WSDOT and Kevin in efficient delivery of your upcoming projects, our key staff bring a proven history working with you on several relevant projects to those under this contract:

- **CID Program/I-5 and HSR Coordination Lead, Angela Jones, has worked closely with WSDOT and FRA on the Amtrak *Cascades* CID Step 1** to develop plans for accelerated delivery of Steps 2 and 3, offering valuable insight into how to drive the schedule and coordinate planning efforts with the Cascadia Program team to maintain a cohesive forward momentum to keep WSDOT at the front of the funding line
- **Planning/Implementation Lead, Seth Torma, has led WSDOT's Lower Snake River Dams Transportation Study, with Multimodal Freight Plan Lead, Dike Ahanotu,** serving as a technical lead, giving them both critical insight into the most current analysis of nearly half of the state's freight rail movement
- **Rail Plan Lead, Melissa DuMond, is currently leading WSDOT's 2025 State Rail Plan Update,** giving her a first-hand understanding of what will be critical to inform the 2026 and 2030 Freight Plans and the 2029 Rail Plan
- **PCC Lead, Paul Weber, has been helping WSDOT Eastern Region with the PCC short-line rail system since 2007** and offers unmatched experience delivering successful, long-term rehabilitation plans and projects for the PCC system that will help it to remain competitive for funding



A STRONG FUNDING PLAN AND IMPLEMENTATION STRATEGY TO MAKE YOUR PLANS A REALITY

Having led similar statewide multidisciplinary contracts for state DOTs for more than 25 years, Kevin brings an unmatched ability to drive teams in development of actionable and fully fundable planning efforts on schedule by proactively identifying and acting on opportunities to make the best use of available resources. Kevin will be supported by the following key staff to secure full funding to turn planning efforts into fully constructed projects:

- **FRA Coordination Lead, Corey Hill, will leverage his experience in FRA leadership roles** to help our team meet federal agency requirements and stay on the frontlines of new guidance, keeping WSDOT at the front of the line as funding becomes available
- **Financial Analysis/Funding Lead, Marissa Witkowski, has helped her clients secure federal discretionary grant funds of more than \$2.1B** for nearly 40 projects across the country and will build on that experience, including her early involvement on the *Cascades* CID Step 1, to give comprehensive analyses for decision making
- **Seth Torma will build on the successful methods used on the FRA's Long-Distance Service Study** to guide implementation planning that successfully accounts for the broad range of related planning efforts in the state to comprehensively address the decades of growth ahead

THE RIGHT RELATIONSHIPS AND EXPERTISE TO GET WORK RIGHT THE FIRST TIME

By leveraging his first-hand knowledge of federal agency guidance requirements, such as the FRA's CID Program, in combination with his long history of working with you, Kevin will tailor project approaches that efficiently apply federal standards to achieve local and regional goals. Many of Kevin's key leads offer a deep understanding of the stakeholders, interests, communities, and the political landscape from a long history of related projects:

- **ODOT Coordination Lead, Stacy Thomas,** has worked closely with WSDOT in coordinating with ODOT, which will help to maintain forward momentum on behalf of both agencies without sacrificing on your goals
- **Canadian Coordination Lead, Jeff Simpson,** will leverage his experience with Canadian stakeholders to make sure our planning is comprehensive in scope
- **BNSF Coordination Lead, Dava Kaitala,** will leverage her 12 years of experience with BNSF to proactively and continuously engage Class I railroads, making sure they remain in concurrence with our plans from day one
- **Tribal Relations Lead, Sasha Visconty,** will apply her deep understanding of tribal issues and concerns to facilitate an ongoing, meaningful dialogue in early planning and create government-to-government consultation opportunities consistent with tribal preferences

Thank you for taking the time to review our proposal. We commit to you the full resources of HDR and our teaming partners to successfully deliver this program. If you have any questions, please contact Kevin at 913.638.2571 or Kevin.Keller@hdrinc.com.

Sincerely,
HDR Engineering, Inc.

Kevin Keller
Project Manager/Contract Agreement Manager

Ron Paananen, PE
Principal-in-Charge/Vice President

hdrinc.com

06 Contractor Certification - Workers' Rights

CONTRACTOR CERTIFICATION
EXECUTIVE ORDER 18-03 – WORKERS’ RIGHTS
WASHINGTON STATE GOODS & SERVICES CONTRACTS

Pursuant to the Washington State Governor’s Executive Order 18-03 (dated June 12, 2018), the Washington State Department of Transportation is seeking to contract with qualified entities and business owners who certify that their employees are not, as a condition of employment, subject to mandatory individual arbitration clauses and class or collective action waivers.

Solicitation Title: **2024 Rail, Freight, and Ports Division
General Engineering Consulting Services**

I hereby certify, on behalf of the firm identified below, as follows (check one):

☒ **NO MANDATORY INDIVIDUAL ARBITRATION CLAUSES AND CLASS OR COLLECTIVE ACTION WAIVERS FOR EMPLOYEES.** This firm does NOT require its employees, as a condition of employment, to sign or agree to mandatory individual arbitration clauses or class or collective action waivers.

OR

☐ **MANDATORY INDIVIDUAL ARBITRATION CLAUSES AND CLASS OR COLLECTIVE ACTION WAIVERS FOR EMPLOYEES.** This firm requires its employees, as a condition of employment, to sign or agree to mandatory individual arbitration clauses or class or collective action waivers.

I hereby certify, under penalty of perjury under the laws of the State of Washington, that the certifications herein are true and correct and that I am authorized to make these certifications on behalf of the firm listed herein.

FIRM NAME: HDR Engineering, Inc.
Name of Contractor/Bidder – Print full legal entity name of firm

By: 
Signature of authorized person

Olivia Williams, PE
Print Name of person making certifications for firm

Title: WA Area Manager/Vice President
Title of person signing certificate

Place: Bellevue, WA
Print city and state where signed

Date: 10/29/2024

CONTRACTOR CERTIFICATION
EXECUTIVE ORDER 18-03 – WORKERS’ RIGHTS
WASHINGTON STATE GOODS & SERVICES CONTRACTS

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General Engineering Consulting Services

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FIRM NAME: Jacobs Engineering Group Inc.
Name of Contractor/Bidder – Print full legal entity name of firm

By: Jennifer Bassett-Hales Jennifer Bassett-Hales
Signature of authorized person Print Name of person making certifications for firm

Title: Northwest Transportation Growth Director Place: Bellevue, Washington
Title of person signing certificate Print city and state where signed

Date: 10/14/2024

CONTRACTOR CERTIFICATION
EXECUTIVE ORDER 18-03 – WORKERS’ RIGHTS
WASHINGTON STATE GOODS & SERVICES CONTRACTS

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Solicitation Title: 2024 Rail, Freight and Ports Div. General Engineering Consulting Services

I hereby certify, on behalf of the firm identified below, as follows (check one):

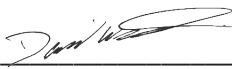
☒ **NO MANDATORY INDIVIDUAL ARBITRATION CLAUSES AND CLASS OR COLLECTIVE ACTION WAIVERS FOR EMPLOYEES.** This firm does NOT require its employees, as a condition of employment, to sign or agree to mandatory individual arbitration clauses or class or collective action waivers.

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I hereby certify, under penalty of perjury under the laws of the State of Washington, that the certifications herein are true and correct and that I am authorized to make these certifications on behalf of the firm listed herein.

FIRM NAME: Kimley-Horn and Associates, Inc.
Name of Contractor/Bidder – Print full legal entity name of firm

By: 
Signature of authorized person

David Williams, PE
Print Name of person making certifications for firm

Title: Authorized Signer
Title of person signing certificate

Place: Seattle, WA
Print city and state where signed

Date: October 14, 2024

CONTRACTOR CERTIFICATION
EXECUTIVE ORDER 18-03 – WORKERS’ RIGHTS
WASHINGTON STATE GOODS & SERVICES CONTRACTS

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2024 Rail, Freight and Ports Div. General

Solicitation Title: Engineering Consulting Services

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FIRM NAME: DB E.C.O. North America Inc.
Name of Contractor/Bidder – Print full legal entity name of firm

By:  Yoav Hagler
Yoav Hagler (Oct 30, 2024 10:16 EDT)
Signature of authorized person

David Hüffmeier / Yoav Hagler
Print Name of person making certifications for firm

Title: CFO / VP, Technical Consulting
Title of person signing certificate

Place: Irvine, CA / New York, NY
Print city and state where signed

Date: October 30, 2024

CONTRACTOR CERTIFICATION
EXECUTIVE ORDER 18-03 – WORKERS’ RIGHTS
WASHINGTON STATE GOODS & SERVICES CONTRACTS

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Solicitation Title: 2024 Rail, Freight and Ports Div. General Engineering Consulting Services

I hereby certify, on behalf of the firm identified below, as follows (check one):

☒ **NO MANDATORY INDIVIDUAL ARBITRATION CLAUSES AND CLASS OR COLLECTIVE ACTION WAIVERS FOR EMPLOYEES.** This firm does NOT require its employees, as a condition of employment, to sign or agree to mandatory individual arbitration clauses or class or collective action waivers.

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FIRM NAME: PRR
Name of Contractor/Bidder – Print full legal entity name of firm

By: 
Signature of authorized person

Colleen Gants
Print Name of person making certifications for firm

Title: Principal
Title of person signing certificate

Place: Seattle, Washington
Print city and state where signed

Date: 10/28/2024

CONTRACTOR CERTIFICATION
EXECUTIVE ORDER 18-03 – WORKERS' RIGHTS
WASHINGTON STATE GOODS & SERVICES CONTRACTS

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Solicitation Title: 2024 Rail, Freight and Ports Div. General Engineering Consulting Services

I hereby certify, on behalf of the firm identified below, as follows (check one):

☒ **NO MANDATORY INDIVIDUAL ARBITRATION CLAUSES AND CLASS OR COLLECTIVE ACTION WAIVERS FOR EMPLOYEES.** This firm does NOT require its employees, as a condition of employment, to sign or agree to mandatory individual arbitration clauses or class or collective action waivers. *I have no employees.*

OR

☐ **MANDATORY INDIVIDUAL ARBITRATION CLAUSES AND CLASS OR COLLECTIVE ACTION WAIVERS FOR EMPLOYEES.** This firm requires its employees, as a condition of employment, to sign or agree to mandatory individual arbitration clauses or class or collective action waivers.

I hereby certify, under penalty of perjury under the laws of the State of Washington, that the certifications herein are true and correct and that I am authorized to make these certifications on behalf of the firm listed herein.

FIRM NAME: Jean Beckett DBA The Beckett Group
Name of Contractor/Bidder – Print full legal entity name of firm

By: *Jean M Beckett*
Signature of authorized person

Jean Beckett
Print Name of person making certifications for firm

Title: Principal, The Beckett Group
Title of person signing certificate

Place: Gig Harbor, WA
Print city and state where signed

Date: 10/13/2024

CONTRACTOR CERTIFICATION
EXECUTIVE ORDER 18-03 – WORKERS’ RIGHTS
WASHINGTON STATE GOODS & SERVICES CONTRACTS

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Engineering Consulting Services**

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FIRM NAME: Confluence Environmental Company
Name of Contractor/Bidder – Print full legal entity name of firm

By: 
Signature of authorized person

Scott White
Print Name of person making certifications for firm

Title: Senior Principal Environmental Planner
Title of person signing certificate

Place: Seattle, WA
Print city and state where signed

Date: 10/17/2024

CONTRACTOR CERTIFICATION
EXECUTIVE ORDER 18-03 – WORKERS’ RIGHTS
WASHINGTON STATE GOODS & SERVICES CONTRACTS

Pursuant to the Washington State Governor’s Executive Order 18-03 (dated June 12, 2018), the Washington State Department of Transportation is seeking to contract with qualified entities and business owners who certify that their employees are not, as a condition of employment, subject to mandatory individual arbitration clauses and class or collective action waivers.

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I hereby certify, under penalty of perjury under the laws of the State of Washington, that the certifications herein are true and correct and that I am authorized to make these certifications on behalf of the firm listed herein.

FIRM NAME: HWA GeoSciences Inc.

Name of Contractor/Bidder – Print full legal entity name of firm

By:



Signature of authorized person

Sandy Brodahl

Print Name of person making certifications for firm

Title: President

Title of person signing certificate

Place: Bothell, WA

Print city and state where signed

Date: 10/14/2024

CONTRACTOR CERTIFICATION
EXECUTIVE ORDER 18-03 – WORKERS’ RIGHTS
WASHINGTON STATE GOODS & SERVICES CONTRACTS

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General Engineering Consulting Services

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I hereby certify, under penalty of perjury under the laws of the State of Washington, that the certifications herein are true and correct and that I am authorized to make these certifications on behalf of the firm listed herein.

FIRM NAME: Ott-Sakai & Associates
Name of Contractor/Bidder – Print full legal entity name of firm

By: Kevin Sakai
Signature of authorized person

Title: Principal
Title of person signing certificate

Date: October 16, 2024

Kevin Sakai
Print Name of person making certifications for firm

Place: Mountlake Terrace, WA
Print city and state where signed

CONTRACTOR CERTIFICATION
EXECUTIVE ORDER 18-03 – WORKERS’ RIGHTS
WASHINGTON STATE GOODS & SERVICES CONTRACTS

Pursuant to the Washington State Governor’s Executive Order 18-03 (dated June 12, 2018), the Washington State Department of Transportation is seeking to contract with qualified entities and business owners who certify that their employees are not, as a condition of employment, subject to mandatory individual arbitration clauses and class or collective action waivers.

Solicitation Title: **2024 Rail, Freight, and Ports Division**
General Engineering Consulting Services

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FIRM NAME: O'BUNLO ENGINEERING INTERNATIONAL INC

Name of Contractor/Bidder – Print full legal entity name of firm

By: _____

Signature of authorized person

Samuel Obunike
Print Name of person making certifications for firm

Title: _____

Principal
Title of person signing certificate

Place: Federal Way, WA
Print city and state where signed

Date: _____

10/15/2024

CONTRACTOR CERTIFICATION
EXECUTIVE ORDER 18-03 – WORKERS’ RIGHTS
WASHINGTON STATE GOODS & SERVICES CONTRACTS

Pursuant to the Washington State Governor’s Executive Order 18-03 (dated June 12, 2018), the Washington State Department of Transportaion is seeking to contract with qualified entities and business owners who certify that their employees are not, as a condition of employment, subject to mandatory individual arbitration clauses and class or collective action waivers.

Solicitation Title: 2024 Rail, Freight, and Ports Division
General Engineering Consulting Services

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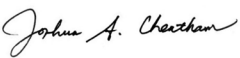
OR

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FIRM NAME: Furtado and Associates, Inc.

Name of Contractor/Bidder – Print full legal entity name of firm

By:  2024.10.15 09:37:30-07'00'
Signature of authorized person

Joshua Cheatham
Print Name of person making certifications for firm

Title: President
Title of person signing certificate

Place: Seattle, WA
Print city and state where signed

Date: 10/15/2024

CONTRACTOR CERTIFICATION
EXECUTIVE ORDER 18-03 – WORKERS’ RIGHTS
WASHINGTON STATE GOODS & SERVICES CONTRACTS

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Solicitation Title: 2024 Port, Rail, and Ports Division
General Engineering Consulting Services

I hereby certify, on behalf of the firm identified below, as follows (check one):

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FIRM NAME: Entitlement and Engineering Solutions, Inc.
Name of Contractor/Bidder – Print full legal entity name of firm

By: Amanda M. O'Connor
Signature of authorized person

Amanda M O'Connor
Print Name of person making certifications for firm

Title: President
Title of person signing certificate

Place: Denver, Colorado
Print city and state where signed

Date: 10/09/2024

CONTRACTOR CERTIFICATION
EXECUTIVE ORDER 18-03 – WORKERS’ RIGHTS
WASHINGTON STATE GOODS & SERVICES CONTRACTS

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Solicitation Title: 2024 Rail, Freight and Ports Div.
General Engineering Consulting
Services

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FIRM NAME: AAR Testing Laboratories, Inc.
Name of Contractor/Bidder – Print full legal entity name of firm

By: 
Signature of authorized person

Chris Christensen
Print Name of person making certifications for firm

Title: Vice President
Title of person signing certificate

Place: Snohomish, Washington
Print city and state where signed

Date: 10/14/2024

CONTRACTOR CERTIFICATION
EXECUTIVE ORDER 18-03 – WORKERS’ RIGHTS
WASHINGTON STATE GOODS & SERVICES CONTRACTS

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Solicitation Title: _____

2024 Rail, Freight and Ports Div. General Engineering Consulting Services

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FIRM NAME: Blueshoes Media LLC DBA The Vida Agency
Name of Contractor/Bidder – Print full legal entity name of firm

By: 
Signature of authorized person

Amalia Martino
Print Name of person making certifications for firm

Title: President & Founder
Title of person signing certificate

Place: Edmonds, WA
Print city and state where signed

Date: 10/18/24

CONTRACTOR CERTIFICATION
EXECUTIVE ORDER 18-03 – WORKERS’ RIGHTS
WASHINGTON STATE GOODS & SERVICES CONTRACTS

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Solicitation Title:

2024 Rail, Freight, and Ports Div. General Engineering Consulting Services

I hereby certify, on behalf of the firm identified below, as follows (check one):

☒ **NO MANDATORY INDIVIDUAL ARBITRATION CLAUSES AND CLASS OR COLLECTIVE ACTION WAIVERS FOR EMPLOYEES.** This firm does NOT require its employees, as a condition of employment, to sign or agree to mandatory individual arbitration clauses or class or collective action waivers.

OR

☐ **MANDATORY INDIVIDUAL ARBITRATION CLAUSES AND CLASS OR COLLECTIVE ACTION WAIVERS FOR EMPLOYEES.** This firm requires its employees, as a condition of employment, to sign or agree to mandatory individual arbitration clauses or class or collective action waivers.

I hereby certify, under penalty of perjury under the laws of the State of Washington, that the certifications herein are true and correct and that I am authorized to make these certifications on behalf of the firm listed herein.

FIRM NAME: Jessup Consulting
Name of Contractor/Bidder – Print full legal entity name of firm

By: [Signature]
Signature of authorized person

Eric Jessup
Print Name of person making certifications for firm

Title: Professor
Title of person signing certificate

Place: Moscow, ID
Print city and state where signed

Date: 11-5-24

CONTRACTOR CERTIFICATION
EXECUTIVE ORDER 18-03 – WORKERS’ RIGHTS
WASHINGTON STATE GOODS & SERVICES CONTRACTS

Pursuant to the Washington State Governor’s Executive Order 18-03 (dated June 12, 2018), the Washington State Department of Transportation is seeking to contract with qualified entities and business owners who certify that their employees are not, as a condition of employment, subject to mandatory individual arbitration clauses and class or collective action waivers.

Solicitation Title: 2024 Rail, Freight and Ports Div. General Engineering Consulting Services

I hereby certify, on behalf of the firm identified below, as follows (check one):

☒ **NO MANDATORY INDIVIDUAL ARBITRATION CLAUSES AND CLASS OR COLLECTIVE ACTION WAIVERS FOR EMPLOYEES.** This firm does NOT require its employees, as a condition of employment, to sign or agree to mandatory individual arbitration clauses or class or collective action waivers.

OR

☐ **MANDATORY INDIVIDUAL ARBITRATION CLAUSES AND CLASS OR COLLECTIVE ACTION WAIVERS FOR EMPLOYEES.** This firm requires its employees, as a condition of employment, to sign or agree to mandatory individual arbitration clauses or class or collective action waivers.

I hereby certify, under penalty of perjury under the laws of the State of Washington, that the certifications herein are true and correct and that I am authorized to make these certifications on behalf of the firm listed herein.

FIRM NAME: Clearway Environmental LLC
Name of Contractor/Bidder – Print full legal entity name of firm

By: Chad Durand
Signature of authorized person

Chad Durand
Print Name of person making certifications for firm

Title: Owner
Title of person signing certificate

Place: Seattle, Washington
Print city and state where signed

Date: October 24, 2024

CONTRACTOR CERTIFICATION
EXECUTIVE ORDER 18-03 – WORKERS’ RIGHTS
WASHINGTON STATE GOODS & SERVICES CONTRACTS

Pursuant to the Washington State Governor’s Executive Order 18-03 (dated June 12, 2018), the Washington State Department of Transportation is seeking to contract with qualified entities and business owners who certify that their employees are not, as a condition of employment, subject to mandatory individual arbitration clauses and class or collective action waivers.

2024 Rail, Freight and Ports Div. General
Solicitation Title: Engineering Consulting Services

I hereby certify, on behalf of the firm identified below, as follows (check one):

☒ **NO MANDATORY INDIVIDUAL ARBITRATION CLAUSES AND CLASS OR COLLECTIVE ACTION WAIVERS FOR EMPLOYEES.** This firm does NOT require its employees, as a condition of employment, to sign or agree to mandatory individual arbitration clauses or class or collective action waivers.

OR

☐ **MANDATORY INDIVIDUAL ARBITRATION CLAUSES AND CLASS OR COLLECTIVE ACTION WAIVERS FOR EMPLOYEES.** This firm requires its employees, as a condition of employment, to sign or agree to mandatory individual arbitration clauses or class or collective action waivers.

I hereby certify, under penalty of perjury under the laws of the State of Washington, that the certifications herein are true and correct and that I am authorized to make these certifications on behalf of the firm listed herein.

FIRM NAME: CMTS LLC

Name of Contractor/Bidder – Print full legal entity name of firm

By: 

Signature of authorized person

K. Hezekiah Harris, II

Print Name of person making certifications for firm

Title: President and Managing Member

Title of person signing certificate

Place: Denver, Colorado

Print city and state where signed

Date: 23 October 2024

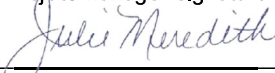
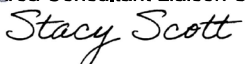
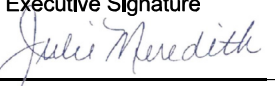
07 References/Past Performances

Performance Evaluation Consultant Services

Consultant Name HDR Engineering Inc.		Evaluation Type ☒ Interim ☐ Subconsultant ☐ Final	
Consultant Address 500 108th Ave NE # 1200		Project Title Mgmt, Engr, & Tech Support for UMAM	
		Agreement Number Y-12305 Task AA	
Type of Work ☐ Study ☐ Design ☐ R/W ☐ PS&E ☒ Other (Specify Below):		Type of Agreement ☐ Lump Sum ☒ Hourly Rate ☐ Cost Plus Fixed Fee ☐ Other	
Complexity of Work ☒ Difficult ☐ Routine	Date Agreement Approved 10/08/2019		
Amount of Original Agreement \$ 2,125,217.67	Total Amount Modifications \$ 5,781,519.66	Total Amount Agreement \$ 7,906,737.33	
Completion Date Including Extensions 07/31/2023	Actual Completion Date N/A (interim eval)	Actual Total Paid \$ 4,898,704.39	
Type and Extent of Subcontracting Management, Engineering, and Technical Support Consultant (METC) for Urban Mobility, Access and Megaprograms (UMAM) Program Management, System/Administrative Support, Strategic Planning, and Partnering/Facilitation. Includes prime and subconsultants.			

Performance Rating Scale (From Average Score Below)			
S Superior	AR Above Std.	MR Meets Std.	BR Below Std.
P Poor			
Standard Criteria	Comments (Justify Above & Below Ratings)	Rating	
1. Negotiations Cooperative and responsive Adhered to WSDOT guidelines on fee. Met negotiation schedule. Open and honest communications. Willingness to negotiate in good faith	HDR has been cooperative and responsive in drafting and modifying approach to scope. Negotiating in good faith toward a successful execution. Appreciate the HDR teams approach to understanding our needs and anticipating potential changes in both scope and timing.	S	
2. Cost / Budget Finished within agreed budget, including all supplements Appropriate level of effort (Cost commensurate with work) Reasonable direct, non-salary expenses (Approx. xx% -yy%)	HDR has been delivering within the agreed to scope and budget. Importantly, HDR is proactive in managing and communicating about under/over forecasted spending. This allows for reallocation to resources to meet needs.	S	
3. Schedule Complete within agreement schedule including supplements. Achieved schedule (Including all supplements). Prompt response to review comments Adapted to changes by WSDOT Notified WSDOT early regarding schedule issues	As an ongoing METC level of effort task order, schedule for this task is not as complicated as some. However, HDR consistently completes assignments within the scope and adapts to changes appropriately (while communicating along the way).	AR	
4. Technical Quality Work products meet WSDOT design policy & standards Performed appropriate quality control and assurance Responds to review comments in subsequent submission Pursued innovative design solutions Delivered "compatible" electronic files Implemented principles of practical design	HDR continual assesses WSDOT policy to meet our needs and requirements. Products are high quality and issues (if there are any) are addressed in a timely manner.	S	

5. Communications Clear and concise communication (Oral, written, drawings). Demonstrates an understanding of oral and written instructions Communicated at intervals appropriate for continual progress	HDR's team routinely and regularly communicates about scope, schedule, & budget items created for the public and mindful of the audience and appropriately deliver. Listens to comments and suggestions and is able to incorporate appropriate input as necessary	S
6. Management Provided creative cost control measures Submitted appropriate, periodic, accurate progress reports Accurate and timely invoicing Conducted meetings efficiently Limited the number of consultant-initiated contract modifications / supplements Collaborated effectively with WSDOT Responsive Managed subconsultants effectively	HDR management team is a trusted partner in delivering the scope of work. Work is managed for scope, schedule, and budget appropriately. I appreciate their approach in managing changes effectively while communicating and collaborating along the way	S
7. Other Criteria (As agreed)	Goal identified in the agreement is being met. The team approach to addressing this goal is helpful.	AR
Overall Rating		S

Rated By (Project Manager Name and Title) Julie Meredith, Assistant Secretary - UMAM	Project Manager Signature 	Date 1/17/2023
Rated By (Area Consultant Liaison Name and Title) Stacy Scott, Area Consultant Liaison	Area Consultant Liaison Signature 	Date 1/17/2023
Executive Review (Name and Title) Julie Meredith, Assistant Secretary - UMAM	Executive Signature 	Date 1/17/2023

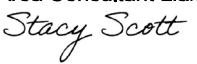
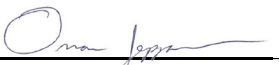
Department of Transportation

**Performance Evaluation
Consultant Services**

Consultant Name HDR Inc.		Evaluation Type ☐ Interim ☒ Subconsultant ☐ Final	
Consultant Address 999 Third Avenue, Suite 2300, Seattle WA 98104		Project Title SR 520, GEC Program Management	
Type of Work ☐ Study ☐ Design ☐ R/W ☐ PS&E Other (Specify Below):		Agreement Number Y 11848 Task CK	
Complexity of Work ☐ Difficult ☐ Routine		Date Agreement Approved 09/07/2018	
Amount of Original Agreement \$ 4,941,450.58		Total Amount Modifications \$ 11,858,939.92	Total Amount Agreement \$ 16,800,390.50
Completion Date Including Extensions N/A (interim eval)	Actual Completion Date N/A (interim eval)	Actual Total Paid \$ 14,020,295.15	
Type and Extent of Subcontracting Program Management and Administration Support. Includes time and subconsultant support for contract management, office management, accounting, IT systems support, technical writing, quality control, technical advisory, and document management.			

Performance Rating Scale (From Average Score Below)			
<u>S</u> Superior	<u>AR</u> Above Std.	<u>MR</u> Meets Std.	<u>BR</u> Below Std.
<u>P</u> Poor			
Standard Criteria	Comments (Justify Above & Below Ratings)	Rating	
1. Negotiations Cooperative and responsive Adhered to WSDOT guidelines on fee. Met negotiation schedule. Open and honest communications. Willingness to negotiate in good faith	Level of effort is negotiated annually. This task includes multiple HDR and subconsultant staff to manage and support the program. Each year HDR is prepared to offer solutions to meet evolving business needs.	AR	
2. Cost / Budget Finished within agreed budget, including all supplements Appropriate level of effort (Cost commensurate with work) Reasonable direct, non-salary expenses (Approx. xx% -yy%)	Monthly invoices are in line with negotiated level of effort.	MR	
3. Schedule Complete within agreement schedule including supplements. Achieved schedule (Including all supplements). Prompt response to review comments Adapted to changes by WSDOT Notified WSDOT early regarding schedule issues	Weekly/monthly/annual management and administration assignments are completed and submitted as expected. The HDR team is very prompt in responding to comments, questions, and requests for information.	AR	
4. Technical Quality Work products meet WSDOT design policy & standards Performed appropriate quality control and assurance Responds to review comments in subsequent submission Pursued innovative design solutions Delivered "complete" electronic files Implemented principles of practical design		MR	

5. Communications Clear and concise communication (Oral, written, drawings). Demonstrates an understanding of oral and written instructions Communicated at intervals appropriate for continual progress	HDR staff are consistently responsive and thorough in communications. Staff actively identify and communicate issues and solutions in a timely and professional manner	AR
6. Management Provided creative cost control measures Submitted appropriate, periodic, accurate progress reports Accurate and timely invoicing Conducted meetings efficiently Limited the number of consultant-initiated contract modifications / supplements Collaborated effectively with WSDOT Responsive Managed subconsultants effectively	The HDR management team is a trusted partner in delivering the SR 520 program. Management issues are addressed promptly with appropriate solutions.	AR
7. Other Criteria (As agreed)		
Overall Rating		AR

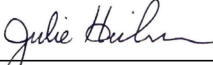
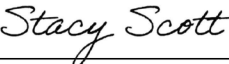
Rated By (Project Manager Name and Title) Alan Chan, SR 520 & AWV Director of Operations	Project Manager Signature 	Date 4/21/2022
Rated By (Area Consultant Liaison Name and Title) Stacy Scott, Area Consultant Liaison	Area Consultant Liaison Signature 	Date 4/21/2022
Executive Review (Name and Title) Omar Jeppers Administrator	Executive Signature 	Date 4/25/2022

Performance Evaluation Consultant Services

Consultant Name HDR		Evaluation Type ☐ Interim ☒ Subconsultant ☐ Final	
Consultant Address 600 University Street Suite 500, Seattle WA 98101		Project Title HQ Hydraulics and Fish Passage Staff Augmen	
		Agreement Number Y-12527	
Type of Work Study Design R/W PS&E Other (Specify Below):		Type of Agreement Lump Sum ☐ Hourly Rate	
Complexity of Work iicult Routine	Date Agreement Approved 7/7/2021	Cost Plus Fixed Fee Other	
Amount of Original Agreement \$ 1,197,987.66	Total Amount M i c i o n s \$ 3,360,968.23	Total Amount Agreement \$ 4,558,988.89	
Completion Date Including Extensions 6/30/2023	Actual Completion Date on-going	Actual Total Paid \$ on-going	
Type and Extent of Subcontracting HDR is the prime and their team consists of 10 sub-consultants			

Performance Rating Scale (From Average Score Below)			
S Superior	AR Above Std.	MR Meets Std.	BR Below Std.
P Poor			
Standard Criteria	Comments (Justify Above & Below Ratings)	Rating	
1. Negotiations Cooperative and responsive Adhered to WSDOT guidelines on fee. Met negotiation schedule. Open and honest communications. Willingness to negotiate in good faith	HDR was easy to work with and they were cooperative during negotiations. They communicated opening with any assumptions they are their sub-consultants had as part of their estimated level of effort.	S	
2. Cost / Budget Finished within agreed budget, including all supplements Appro iate level of effort (Cost commensurat ith work) Reasonable direct, non-salary expenses (Approx. xx% -yy%)	Although the contract is still on-going, all of the invoicing has been clear to follow and meets all the expected charges for the requested work.	S	
3. Schedule Complete within agreement schedule including supplements. Achieved schedule (Including all supplements). Prompt response to review comments Adapted to changes by WSDOT N ied WSDOT early rega ing schedul issues	HDR has been super flexible with the changing needs of our programs. They have been ready to provide support as tasks are assigned and the turn around time is very quick.	S	
4. Technical Quality Work products meet WSDOT design policy & standards Performed appropriate quality control and assurance Responds to review comments in subsequent submission Pursued innovative design solutions Delivered "comp ible" electr ic ile Implemented principles of practical design	Every task and assignment given to the HDR team has met or exceeded expectations on quality. The products follow the guidance we are specifically giving as well as WSDOT policy and standards.	S	

5. Communications Clear and concise communication (Oral, written, drawings). Demonstrates an understanding of oral and written instructions Communicated at intervals appropriate for continual progress	Along with a flexible work dynamic, the HDR team is also a flexible communication team. They are open to ask questions to make sure they understand the task.	S
6. Management Provided creative cost control measures Submitted appropriate, periodic, accurate progress reports Accurate and timely invoicing Conducted meetings efficiently Limited the number of consultant-initiated contract modifications / supplements Collaborated effectively with WSDOT Responsive Managed subconsultants effectively	The agreement/contract management has been transparent. I have regular monthly meetings specifically on the agreement and more regular meetings on tasks. HDR manages their subs to make sure they are working appropriately for the task before an invoice is seen. The HDR team is well organized and professional which makes collaboration within WSDOT and others easy.	S
7. Other Criteria (As agreed)		
Overall Rating	Overall HDR and team have shown they are an asset to my team and the department in helping keep things moving forward especially with the Fish Passage Program.	S

Rated By (Project Manager Name and Title) Julie Heilman, State Hydraulics Engineer	Project Manager Signature 	Date 3/17/22
Rated By (Area Consultant Liaison Name and Title) Stacy Scott, Area Consultant Liaison	Area Consultant Liaison Signature 	Date 4/13/2022
Executive Review (Name and Title) Mark Gaines, Development Division Director	Executive Signature 	Date 04/18/2022

Washington State Department of Transportation

Performance Evaluation Completed by Reference

Consultant Name: HDR, Inc.
Consultant's Project Manager: Kevin Keller
Project Name to be Evaluated on: (Work must have been completed within the last 3 years or is currently being performed.) GEC, State Rail Plan, State Freight Plan, Stakeholder Involvement, and Grant Writing On-call

Type of Work:

☒ Roadway Design
 ☐ Plans Specs & Estimates
 ☒ Transportation Study
 ☐ Right-of-Way
 ☒ Other

Contract Information: (Work must have been completed within the last 3 years or is currently being performed.)

☒ Prime ☐ Sub	Start Date	End Date	Dollar Amount of Services
	05/04/19	12/31/25	2,500,000.00

Performance Evaluation	
Rating Criteria	Score
Please rate each criteria on a scale of 1 to 10. 1 being low and 10 being high.	1 - Low to 10 - High
1. Was the firm cooperative and responsive during any negotiations whether they were budget related or work element related?	10.00
2. Did the firm complete the project within the total budgeted amount?	10.00
3. Did the firm complete the project within the contract schedule(s)?	10.00
4. Did the firm meet all of your technical standards and quality expectations?	10.00
5. Was the firm's communication, both oral and written, clear and concise?	10.00
6. Was the firm's project management system effective?	10.00
Total Score	60.00
(Total the score by adding the scores for criterias 1 through 6.)	
Average Score	10.00
(Average the score by dividing the total score by the total number of criteria that was rated.)	

Evaluator Information:		
Firm/Company Name: Iowa Department of Transportation		
Evaluator's Name: Amanda Martin	Evaluator's Title: Director, Rail	
Firm/Company Address: 800 Lincoln Way, Ames, Iowa 50010		
Phone: (515) 239-1653	Fax:	Date: 10/09/24

Distribution:
 ☐ Original: Return to Consultant being evaluated; and
☐ Copy: Fax to WSDOT at 360-705-6838 or email to wsdotcso@wsdot.wa.gov

Rev. 2014

**Washington State
Department of Transportation**

**Performance Evaluation
Completed by Reference**

Consultant Name: HDR, Inc.
Consultant's Project Manager: Kevin Keller
Project Name to be Evaluated on: (Work must have been completed within the last 3 years or is currently being performed.) Baton Rouge - New Orleans Passenger Rail Environmental Study (Louisiana)

Type of Work:

☐ Roadway Design
 ☐ Plans Specs & Estimates
 ☒ Transportation Study
 ☐ Right-of-Way
 ☐ Other

Contract Information: (Work must have been completed within the last 3 years or is currently being performed.)

☒ Prime ☐ Sub	Start Date	End Date	Dollar Amount of Services
	03/28/23	12/30/28	6,000,000.00

Performance Evaluation	
Rating Criteria	Score
Please rate each criteria on a scale of 1 to 10. 1 being low and 10 being high.	1 - Low to 10 - High
1. Was the firm cooperative and responsive during any negotiations whether they were budget related or work element related?	10.00
2. Did the firm complete the project within the total budgeted amount?	10.00
3. Did the firm complete the project within the contract schedule(s)?	10.00
4. Did the firm meet all of your technical standards and quality expectations?	10.00
5. Was the firm's communication, both oral and written, clear and concise?	10.00
6. Was the firm's project management system effective?	10.00
Total Score	60.00
(Total the score by adding the scores for criterias 1 through 6.)	
Average Score	10.00
(Average the score by dividing the total score by the total number of criteria that was rated.)	

Evaluator Information:		
Firm/Company Name: Louisiana Department of Transportation and Development		
Evaluator's Name: J. Dean Goodell	Evaluator's Title: Director, Freight & Passenger Rail	
Firm/Company Address: PO Box 94245, Baton Rouge, LA 70804		
Phone: (225) 379-3031	Fax: (225) 379-3070	Date: 10/07/24

Distribution: ☐ Original: Return to Consultant being evaluated; and
☐ Copy: Fax to WSDOT at 360-705-6838 or email to wsdotcso@wsdot.wa.gov

Rev. 2014

Consultant Information Forms

Consultant Information Form

Firm Name: HDR Engineering, Inc.		FYE Date: 12/31	Number of Employees: 12,867
Address: 600 University Street, Suite 500			
City: Seattle	State: WA	Zip Code: 98101	County: King
Phone: 206.826.4700	Fax: 206.826.4701	Company Web Site: www.hdrinc.com	
Remit to Address: PO Box 74008202			
City: Chicago	State: IL	Zip Code: 60674-8202	County: Cook
Phone: 425.450.6200		Fax: N/A	
Statewide Vendor Number (SWV) for Remit to Address: SWV0092719-10		Federal Tax ID Number or Social Security Number: 47-0680568	
Unified Business Identifier Number (UBI): 601-021-437		Date Universal Numbering System (DUNS) Number: 187294624	
Year Firm Established: 1917	UDBE/SBE/MSVWBE Certification Number: N/A	NAICS Code & Code Name: 54133 Engineering Services	
Proposed Project Manager: Kevin Keller		Email: kevin.keller@hdrinc.com	
Financial Contact: Leah Ahrens		Email: leah.ahrens@hdrinc.com	

Firm Type:

☐ Sole Proprietor
 ☐ Partnership
 ☒ C – Corp.
 ☐ Limited Partnership
 ☐ Subchapter S Corp.
 ☐ Limited Liability Company

Annual Gross Receipt:

☐ \$0 to \$1 Million
 ☐ \$1 Million to \$5 Million
 ☐ \$5 Million to \$10 Million
 ☐ \$10 Million to \$15 Million
 ☒ Over \$15 Million

Note:

Firm Name: Please do not use: dba's – doing business as; combination names when two firms are working together, unless the combination name is the formation of a legally registered new company such as a joint venture; derivatives of your legal name; acronyms; etc. The firm name shown must be your firm's legal name.

Federal Tax ID Number: Your Federal Tax ID number must be that number registered to your legal firm name. If you do not have a Federal Tax ID number, please use your social security number.

Unified Business Identifier (UBI) Number: Your firm will be **REQUIRED** to acquire a UBI Number prior to execution of an agreement and/or being approved as a Sub-consultant to an existing agreement. This is a Washington State Business license and can be acquired by contacting the Washington State Department of Revenue web site at www.dor.wa.gov

Statewide Vendor (SWV) Number: The Statewide Vendor (SWV) Number is **REQUIRED** for vendors to receive payments. If your firm doesn't already have an SWV number, your firm will be required to acquire a SWV number prior to execution of an agreement. For additional information, please visit the Office of Financial Management (OFM) at <https://www.ofm.wa.gov/it-systems/accounting-systems/statewide-vendorpayee-services>

FYE Date: Your firm's fiscal year end date.

UDBE/SBE/MSVWBE Certification: If your firm is certified as a UDBE/SBE/MSVWBE enter your firm's certification number. Federal Certifications: Underutilized Disadvantaged Business Enterprise (UDBE), Small Business Enterprise (SBE). State Certifications: Minority, Small, Veteran, Women Business Enterprise. For additional information go to the Washington State Office of Minority & Women's Business Enterprises web site at www.omwbe.wa.gov

It is critical that your firm name is your legal firm name and that it is the same name assigned to your Federal Tax ID number and is the same name utilized for your SWV number.

Consultant Information Form

Firm Name: Jacobs Engineering Group Inc.		FYE Date: Sept 30	Number of Employees: 59,000
Address: Main Office: 1999 Bryan Street, Suite 1200			
City: Dallas	State: Texas	Zip Code: 75201	County: Dallas
Phone: 214-638-0145	Fax: 214-638-0447	Company Web Site: www.jacobs.com	
Remit to Address: 1100 112th Ave NE, Suite 500			
City: Bellevue	State: Washington	Zip Code: 98004	County: King
Phone: 425-453-5000		Fax: N/A	
Statewide Vendor Number (SWV) for Remit to Address: SWV0094304		Federal Tax ID Number or Social Security Number: 95-4081636	
Unified Business Identifier Number (UBI): 601 008 037		Date Universal Numbering System (DUNS) Number: 71 410 3508	
Year Firm Established: 1947	UDBE/SBE/MSVWBE Certification Number: N/A	NAICS Code & Code Name: 541330 - Engineering Services	
Proposed Project Manager: Seth Torma		Email: seth.torma@jacobs.com	
Financial Contact: Seth Torma		Email: seth.torma@jacobs.com	

Firm Type:

☐ Sole Proprietor
 ☐ Partnership
 ☒ C – Corp.
 ☐ Limited Partnership
 ☐ Subchapter S Corp.
 ☐ Limited Liability Company

Annual Gross Receipt:

☐ \$0 to \$1 Million
 ☐ \$1 Million to \$5 Million
 ☐ \$5 Million to \$10 Million
 ☐ \$10 Million to \$15 Million
 ☒ Over \$15 Million

Note: lease loc at our 10K ile at the SEC

Firm Name: Please do not use: dba's – doing business as; combination names when two firms are working together, unless the combination name is the formation of a legally registered new company such as a joint venture; derivatives of your legal name; acronyms; etc. The firm name shown must be your firm's legal name.

Federal Tax ID Number: Your Federal Tax ID number must be that number registered to your legal firm name. If you do not have a Federal Tax ID number, please use your social security number.

Unified Business Identifier (UBI) Number: Your firm will be **REQUIRED** to acquire a UBI Number prior to execution of an agreement and/or being approved as a Sub-consultant to an existing agreement. This is a Washington State Business license and can be acquired by contacting the Washington State Department of Revenue web site at www.dor.wa.gov

Statewide Vendor (SWV) Number: The Statewide Vendor (SWV) Number is **REQUIRED** for vendors to receive payments. If your firm doesn't already have an SWV number, your firm will be required to acquire a SWV number prior to execution of an agreement. For additional information, please visit the Office of Financial Management (OFM) at <https://www.ofm.wa.gov/it-systems/accounting-systems/statewide-vendorpayee-services>

FYE Date: Your firm's fiscal year end date.

UDBE/SBE/MSVWBE Certification: If your firm is certified as a UDBE/SBE/MSVWBE enter your firm's certification number. Federal Certifications: Underutilized Disadvantaged Business Enterprise (UDBE), Small Business Enterprise (SBE). State Certifications: Minority, Small, Veteran, Women Business Enterprise. For additional information go to the Washington State Office of Minority & Women's Business Enterprises web site at www.omwbe.wa.gov

It is critical that your firm name is your legal firm name and that it is the same name assigned to your Federal Tax ID number and is the same name utilized for your SWV number.

Consultant Information Form

Firm Name: Kimley-Horn and Associates, Inc.		FYE Date: December 31	Number of Employees: 8,296
Address: 1201 Third Avenue, Suite 2800			
City: Seattle	State: WA	Zip Code: 98101	County: King
Phone: 206 607 2600	Fax: n/a	Company Web Site: kimley-horn.com	
Remit to Address: P.O. Box 913221			
City: Denver	State: CO	Zip Code: 80291-3221	County: Denver
Phone: 303 228 2300		Fax: n/a	
Statewide Vendor Number (SWV) for Remit to Address: SWV0187940		Federal Tax ID Number or Social Security Number: 56-0885615	
Unified Business Identifier Number (UBI): 601432568		Date Universal Numbering System (DUNS) Number: 061099131	
Year Firm Established: 1967	UDBE/SBE/MSVWBE Certification Number: n/a	NAICS Code & Code Name: 541330 Engineering	
Proposed Project Manager: Melissa DuMond, AICP		Email: melissa.dumond@kimley-horn.com	
Financial Contact: Kevin Kimm, PE		Email: kevin.kimm@kimley-horn.com	

Firm Type:

☐ Sole Proprietor
 ☐ Partnership
 ☒ C – Corp.
 ☐ Limited Partnership
 ☐ Subchapter S Corp.
 ☐ Limited Liability Company

Annual Gross Receipt:

☐ \$0 to \$1 Million
 ☐ \$1 Million to \$5 Million
 ☐ \$5 Million to \$10 Million
 ☐ \$10 Million to \$15 Million
 ☒ Over \$15 Million

Note:

Firm Name: Please do not use: dba's – doing business as; combination names when two firms are working together, unless the combination name is the formation of a legally registered new company such as a joint venture; derivatives of your legal name; acronyms; etc. The firm name shown must be your firm's legal name.

Federal Tax ID Number: Your Federal Tax ID number must be that number registered to your legal firm name. If you do not have a Federal Tax ID number, please use your social security number.

Unified Business Identifier (UBI) Number: Your firm will be **REQUIRED** to acquire a UBI Number prior to execution of an agreement and/or being approved as a Sub-consultant to an existing agreement. This is a Washington State Business license and can be acquired by contacting the Washington State Department of Revenue web site at www.dor.wa.gov

Statewide Vendor (SWV) Number: The Statewide Vendor (SWV) Number is **REQUIRED** for vendors to receive payments. If your firm doesn't already have an SWV number, your firm will be required to acquire a SWV number prior to execution of an agreement. For additional information, please visit the Office of Financial Management (OFM) at <https://www.ofm.wa.gov/it-systems/accounting-systems/statewide-vendorpayee-services>

FYE Date: Your firm's fiscal year end date.

UDBE/SBE/MSVWBE Certification: If your firm is certified as a UDBE/SBE/MSVWBE enter your firm's certification number. Federal Certifications: Underutilized Disadvantaged Business Enterprise (UDBE), Small Business Enterprise (SBE). State Certifications: Minority, Small, Veteran, Women Business Enterprise. For additional information go to the Washington State Office of Minority & Women's Business Enterprises web site at www.omwbe.wa.gov

It is critical that your firm name is your legal firm name and that it is the same name assigned to your Federal Tax ID number and is the same name utilized for your SWV number.

Consultant Information Form

Firm Name: DB E.C.O. North America Inc.		FYE Date: 12/31/2024	Number of Employees: 110
Address: 555 Capitol Mall, Suite 1250			
City: Sacramento	State: CA	Zip Code: 95814	County: USA
Phone: (916) 562-1848	Fax: N/A	Company Web Site: https://db-eco.us/en/	
Remit to Address: 81 Main Street, Suite 504			
City: White Plains	State: NY	Zip Code: 10601	County: USA
Phone: (916) 620-0699		Fax: N/A	
Statewide Vendor Number (SWV) for Remit to Address: SWV0223233-00		Federal Tax ID Number or Social Security Number: 27-3167608	
Unified Business Identifier Number (UBI): 604-128-754		Date Universal Numbering System (DUNS) Number: ZDNFEFHV3ZA6	
Year Firm Established: 2010	UDBE/SBE/MSVWBE Certification Number:. N/A	NAICS Code & Code Name: 541611 - Administrative and General Management Consulting Services	
Proposed Project Manager: Andreas Aeppli		Email: Andreas.Aeppli@db-eco.us	
Financial Contact: Kasim Ersoy		Email: Kasim.Ersoy@db-eco.us	

Firm Type:

☐ Sole Proprietor
 ☐ Partnership
 ☒ C – Corp.
 ☐ Limited Partnership
 ☐ Subchapter S Corp.
 ☐ Limited Liability Company

Annual Gross Receipt:

☐ \$0 to \$1 Million
 ☐ \$1 Million to \$5 Million
 ☐ \$5 Million to \$10 Million
 ☐ \$10 Million to \$15 Million
 ☒ Over \$15 Million

Note:

Firm Name: Please do not use: dba's – doing business as; combination names when two firms are working together, unless the combination name is the formation of a legally registered new company such as a joint venture; derivatives of your legal name; acronyms; etc. The firm name shown must be your firm's legal name.

Federal Tax ID Number: Your Federal Tax ID number must be that number registered to your legal firm name. If you do not have a Federal Tax ID number, please use your social security number.

Unified Business Identifier (UBI) Number: Your firm will be **REQUIRED** to acquire a UBI Number prior to execution of an agreement and/or being approved as a Sub-consultant to an existing agreement. This is a Washington State Business license and can be acquired by contacting the Washington State Department of Revenue web site at www.dor.wa.gov

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FYE Date: Your firm's fiscal year end date.

UDBE/SBE/MSVWBE Certification: If your firm is certified as a UDBE/SBE/MSVWBE enter your firm's certification number. Federal Certifications: Underutilized Disadvantaged Business Enterprise (UDBE), Small Business Enterprise (SBE). State Certifications: Minority, Small, Veteran, Women Business Enterprise. For additional information go to the Washington State Office of Minority & Women's Business Enterprises web site at www.omwbe.wa.gov

It is critical that your firm name is your legal firm name and that it is the same name assigned to your Federal Tax ID number and is the same name utilized for your SWV number.

Consultant Information Form

Firm Name: PRR		FYE Date: 12/31	Number of Employees: 111
Address: 1501 4th Ave			
City: Seattle	State: WA	Zip Code: 98101	County: King
Phone: (206)-623-0735	Fax: 206-623-0781	Company Web Site: https://www.prrbiz.com/	
Remit to Address: 1501 4th Ave			
City: Seattle	State: WA	Zip Code: 98101	County: King
Phone: (206)-623-0735		Fax: 206-623-0781	
Statewide Vendor Number (SWV) for Remit to Address: SWV-0035428-00		Federal Tax ID Number or Social Security Number: 91-1162829	
Unified Business Identifier Number (UBI): 600-428-960		Date Universal Numbering System (DUNS) Number: 173275934	
Year Firm Established: 1981	UDBE/SBE/MSVWBE Certification Number: D2F0008454/W2F0008454	NAICS Code & Code Name: 541820 - Public Relations Agencies	
Proposed Project Manager: Colleen Gants		Email: cgants@prrbiz.com	
Financial Contact: Lynnette Bradbury		Email: finance@prrbiz.com	

Firm Type:

☐ Sole Proprietor
 ☐ Partnership
 ☐ C – Corp.
 ☐ Limited Partnership
☒ Subchapter S Corp.
 ☐ Limited Liability Company

Annual Gross Receipt:

☐ \$0 to \$1 Million
 ☐ \$1 Million to \$5 Million
 ☐ \$5 Million to \$10 Million
☒ \$10 Million to \$15 Million
 ☐ Over \$15 Million

Note:

Firm Name: Please do not use: dba's – doing business as; combination names when two firms are working together, unless the combination name is the formation of a legally registered new company such as a joint venture; derivatives of your legal name; acronyms; etc. The firm name shown must be your firm's legal name.

Federal Tax ID Number: Your Federal Tax ID number must be that number registered to your legal firm name. If you do not have a Federal Tax ID number, please use your social security number.

Unified Business Identifier (UBI) Number: Your firm will be **REQUIRED** to acquire a UBI Number prior to execution of an agreement and/or being approved as a Sub-consultant to an existing agreement. This is a Washington State Business license and can be acquired by contacting the Washington State Department of Revenue web site at www.dor.wa.gov

Statewide Vendor (SWV) Number: The Statewide Vendor (SWV) Number is **REQUIRED** for vendors to receive payments. If your firm doesn't already have an SWV number, your firm will be required to acquire a SWV number prior to execution of an agreement. For additional information, please visit the Office of Financial Management (OFM) at <https://www.ofm.wa.gov/it-systems/accounting-systems/statewide-vendorpayee-services>

FYE Date: Your firm's fiscal year end date.

UDBE/SBE/MSVWBE Certification: If your firm is certified as a UDBE/SBE/MSVWBE enter your firm's certification number. Federal Certifications: Underutilized Disadvantaged Business Enterprise (UDBE), Small Business Enterprise (SBE). State Certifications: Minority, Small, Veteran, Women Business Enterprise. For additional information go to the Washington State Office of Minority & Women's Business Enterprises web site at www.omwbe.wa.gov

It is critical that your firm name is your legal firm name and that it is the same name assigned to your Federal Tax ID number and is the same name utilized for your SWV number.

Consultant Information Form

Firm Name: Jean Beckett DBA: The Beckett Group		FYE Date: 12/31	Number of Employees: 1
Address: 8715 Randall Dr NW			
City: Gig Harbor	State: WA	Zip Code: 98332	County: Pierce
Phone: 253-905-8904	Fax: N/A	Company Web Site: www.thebeckettgroup.org	
Remit to Address: 8715 Randall Dr NW			
City: Gig Harbor	State: WA	Zip Code: 98332	County: Pierce
Phone: 253-905-8904		Fax: N/A	
Statewide Vendor Number (SWV) for Remit to Address: SWV0329510-00		Federal Tax ID Number or Social Security Number: 545-98-6310	
Unified Business Identifier Number (UBI): 600-467-015		Date Universal Numbering System (DUNS) Number: UEI # MNDDFR81AJA3	
Year Firm Established: 2007	UDBE/SBE/MSVWBE Certification Number: N/A	NAICS Code & Code Name: 541611 - Administrative Management and General Management Consulting Services	
Proposed Project Manager: Jeannie Beckett		Email: jbeckett@thebeckettgroup.org	
Financial Contact: Jeannie Beckett		Email: jbeckett@thebeckettgroup.org	

Firm Type:

☒ Sole Proprietor
 ☐ Partnership
 ☐ C – Corp.
 ☐ Limited Partnership
 ☐ Subchapter S Corp.
 ☐ Limited Liability Company

Annual Gross Receipt:

☒ \$0 to \$1 Million
 ☐ \$1 Million to \$5 Million
 ☐ \$5 Million to \$10 Million
 ☐ \$10 Million to \$15 Million
 ☐ Over \$15 Million

Note:

Firm Name: Please do not use: dba's – doing business as; combination names when two firms are working together, unless the combination name is the formation of a legally registered new company such as a joint venture; derivatives of your legal name; acronyms; etc. The firm name shown must be your firm's legal name.

Federal Tax ID Number: Your Federal Tax ID number must be that number registered to your legal firm name. If you do not have a Federal Tax ID number, please use your social security number.

Unified Business Identifier (UBI) Number: Your firm will be **REQUIRED** to acquire a UBI Number prior to execution of an agreement and/or being approved as a Sub-consultant to an existing agreement. This is a Washington State Business license and can be acquired by contacting the Washington State Department of Revenue web site at www.dor.wa.gov

Statewide Vendor (SWV) Number: The Statewide Vendor (SWV) Number is **REQUIRED** for vendors to receive payments. If your firm doesn't already have an SWV number, your firm will be required to acquire a SWV number prior to execution of an agreement. For additional information, please visit the Office of Financial Management (OFM) at <https://www.ofm.wa.gov/it-systems/accounting-systems/statewide-vendorpayee-services>

FYE Date: Your firm's fiscal year end date.

UDBE/SBE/MSVWBE Certification: If your firm is certified as a UDBE/SBE/MSVWBE enter your firm's certification number. Federal Certifications: Underutilized Disadvantaged Business Enterprise (UDBE), Small Business Enterprise (SBE). State Certifications: Minority, Small, Veteran, Women Business Enterprise. For additional information go to the Washington State Office of Minority & Women's Business Enterprises web site at www.omwbe.wa.gov

It is critical that your firm name is your legal firm name and that it is the same name assigned to your Federal Tax ID number and is the same name utilized for your SWV number.

Consultant Information Form

Firm Name: Confluence Environmental Company		FYE Date: 12/31/24	Number of Employees: 31
Address: 146 N Canal Street, Suite #111			
City: Seattle	State: WA	Zip Code: 98103	County: US
Phone: 206.397.3741	Fax: N/A	Company Web Site: confenv.com	
Remit to Address: 146 N Canal Street, Suite #111			
City: Seattle	State: WA	Zip Code: 98103	County: USA
Phone: 206.397.3741		Fax: N/A	
Statewide Vendor Number (SWV) for Remit to Address: SWV0312900		Federal Tax ID Number or Social Security Number: 208170492	
Unified Business Identifier Number (UBI): 602682914		Date Universal Numbering System (DUNS) Number: 01-953-8804	
Year Firm Established: 2007	UDBE/SBE/MSVWBE Certification Number: S000025349	NAICS Code & Code Name: 541620 - Environmental Consulting Services	
Proposed Project Manager: Rosie Daniel		Email: rosie.daniel@confenv.com	
Financial Contact: Nora Burton		Email: nora.burton@confenv.com	

Firm Type:

☐ Sole Proprietor
 ☐ Partnership
 ☐ C – Corp.
 ☐ Limited Partnership
☒ Subchapter S Corp.
 ☐ Limited Liability Company

Annual Gross Receipt:

☐ \$0 to \$1 Million
☒ \$1 Million to \$5 Million
☐ \$5 Million to \$10 Million
☐ \$10 Million to \$15 Million
☐ Over \$15 Million

Note:

Firm Name: Please do not use: dba's – doing business as; combination names when two firms are working together, unless the combination name is the formation of a legally registered new company such as a joint venture; derivatives of your legal name; acronyms; etc. The firm name shown must be your firm's legal name.

Federal Tax ID Number: Your Federal Tax ID number must be that number registered to your legal firm name. If you do not have a Federal Tax ID number, please use your social security number.

Unified Business Identifier (UBI) Number: Your firm will be **REQUIRED** to acquire a UBI Number prior to execution of an agreement and/or being approved as a Sub-consultant to an existing agreement. This is a Washington State Business license and can be acquired by contacting the Washington State Department of Revenue web site at www.dor.wa.gov

Statewide Vendor (SWV) Number: The Statewide Vendor (SWV) Number is **REQUIRED** for vendors to receive payments. If your firm doesn't already have an SWV number, your firm will be required to acquire a SWV number prior to execution of an agreement. For additional information, please visit the Office of Financial Management (OFM) at <https://www.ofm.wa.gov/it-systems/accounting-systems/statewide-vendorpayee-services>

FYE Date: Your firm's fiscal year end date.

UDBE/SBE/MSVWBE Certification: If your firm is certified as a UDBE/SBE/MSVWBE enter your firm's certification number. Federal Certifications: Underutilized Disadvantaged Business Enterprise (UDBE), Small Business Enterprise (SBE). State Certifications: Minority, Small, Veteran, Women Business Enterprise. For additional information go to the Washington State Office of Minority & Women's Business Enterprises web site at www.omwbe.wa.gov

It is critical that your firm name is your legal firm name and that it is the same name assigned to your Federal Tax ID number and is the same name utilized for your SWV number.

Consultant Information Form

Firm Name: HWA GeoSciences Inc		FYE Date: 12/31/2024	Number of Employees: 56
Address: 21312 30th Drive SE, Suite 110			
City: Bothell	State: WA	Zip Code: 98021	County: King
Phone: 425-774-0106	Fax: 425-774-2714	Company Web Site: hwageo.com	
Remit to Address: 21312 30th Drive SE, Suite 110			
City: Bothell	State: WA	Zip Code: 98021	County: King
Phone: 425-774-0106	Fax: 425-774-2714		
Statewide Vendor Number (SWV) for Remit to Address: SWV0089261-00		Federal Tax ID Number or Social Security Number: 91-1142610	
Unified Business Identifier Number (UBI): 600 404 388		Date Universal Numbering System (DUNS) Number: 103501235	
Year Firm Established: 1978	UDBE/SBE/MSVWBE Certification Number: M5F0024692/D5F0024692	NAICS Code & Code Name: 541330 Engineering Services	
Proposed Project Manager: Donald Huling, PE		Email: dhuling@hwageo.com	
Financial Contact: Vasiliy Babko		Email: vbabko@hwageo.com	

Firm Type:

☐ Sole Proprietor
 ☐ Partnership
 ☒ C – Corp.
 ☐ Limited Partnership
 ☐ Subchapter S Corp.
 ☐ Limited Liability Company

Annual Gross Receipt:

☐ \$0 to \$1 Million
 ☐ \$1 Million to \$5 Million
 ☒ \$5 Million to \$10 Million
 ☐ \$10 Million to \$15 Million
 ☐ Over \$15 Million

Note:

Firm Name: Please do not use: dba's – doing business as; combination names when two firms are working together, unless the combination name is the formation of a legally registered new company such as a joint venture; derivatives of your legal name; acronyms; etc. The firm name shown must be your firm's legal name.

Federal Tax ID Number: Your Federal Tax ID number must be that number registered to your legal firm name. If you do not have a Federal Tax ID number, please use your social security number.

Unified Business Identifier (UBI) Number: Your firm will be **REQUIRED** to acquire a UBI Number prior to execution of an agreement and/or being approved as a Sub-consultant to an existing agreement. This is a Washington State Business license and can be acquired by contacting the Washington State Department of Revenue web site at www.dor.wa.gov

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FYE Date: Your firm's fiscal year end date.

UDBE/SBE/MSVWBE Certification: If your firm is certified as a UDBE/SBE/MSVWBE enter your firm's certification number. Federal Certifications: Underutilized Disadvantaged Business Enterprise (UDBE), Small Business Enterprise (SBE). State Certifications: Minority, Small, Veteran, Women Business Enterprise. For additional information go to the Washington State Office of Minority & Women's Business Enterprises web site at www.omwbe.wa.gov

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Consultant Information Form

Firm Name: Ott-Sakai & Associates		FYE Date: 12/31	Number of Employees: 15
Address: PO Box 247			
City: Mountlake Terrace	State: WA	Zip Code: 98043	County: Snohomish
Phone: 206-255-2509	Fax: NA	Company Web Site: N/A	
Remit to Address: Same as above			
City:	State:	Zip Code:	County:
Phone:	Fax:		
Statewide Vendor Number (SWV) for Remit to Address: SWV0204000		Federal Tax ID Number or Social Security Number: 47-3933414	
Unified Business Identifier Number (UBI): 602330314		Date Universal Numbering System (DUNS) Number: 106204081	
Year Firm Established: 2015	UDBE/SBE/MSVWBE Certification Number: D4M0023226	NAICS Code & Code Name: 541330 - Engineering Services	
Proposed Project Manager: Kevin Sakai		Email: kevin@ott-sakai.com	
Financial Contact: Kimberly McShea		Email: kimberly@ott-sakai.com	

Firm Type:

☐ Sole Proprietor
 ☐ Partnership
 ☐ C – Corp.
 ☐ Limited Partnership
 ☐ Subchapter S Corp.
 ☒ Limited Liability Company

Annual Gross Receipt:

☐ \$0 to \$1 Million
 ☒ \$1 Million to \$5 Million
 ☐ \$5 Million to \$10 Million
 ☐ \$10 Million to \$15 Million
 ☐ Over \$15 Million

Note:

Firm Name: Please *do not* use: dba's – doing business as; combination names when two firms are working together, unless the combination name is the formation of a legally registered new company such as a joint venture; derivatives of your legal name; acronyms; etc. The firm name shown must be your firm's legal name.

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Unified Business Identifier (UBI) Number: Your firm will be REQUIRED to acquire a UBI Number prior to execution of an agreement and/or being approved as a Sub-consultant to an existing agreement. This is a Washington State Business license and can be acquired by contacting the Washington State Department of Revenue web site at www.dor.wa.gov.

Statewide Vendor (SWV) Number: The Statewide Vendor (SWV) Number is **REQUIRED** for vendors to receive payments. If your firm doesn't already have an SWV number, your firm will be required to acquire a SWV number prior to execution of an agreement. Please contact WSDOT TRAINS Help Desk at 360-705-7514 for assistance.

FYE Date: Your firm's fiscal year end date.

UDBE/SBE/MSVWBE Certification: If your firm is certified as a UDBE/SBE/MSVWBE enter your firm's certification number. Federal Certifications: Underutilized Disadvantaged Business Enterprise (UDBE), Small Business Enterprise (SBE). State Certifications: Minority, Small, Veteran, Women Business Enterprise. For additional information go to the Washington State Office of Minority & Women's Business Enterprises web site at www.omwbe.wa.gov.

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Consultant Information Form

Firm Name: O'Bunco Engineering International Inc		FYE Date: 12/31/2024	Number of Employees: 36
Address: 33650 6th Ave S, Ste 102			
City: Federal Way	State: WA	Zip Code: 98003	County: KING
Phone: 425-451-7300	Fax: 425-452-9192	Company Web Site: www.OBuncoengineering.com	
Remit to Address: 33650 6th Ave S, Ste 102			
City: Federal Way	State: WA	Zip Code: 98003	County: KING
Phone: 425-451-7300	Fax: 425-452-9192		
Statewide Vendor Number (SWV) for Remit to Address: SWV0315358		Federal Tax ID Number or Social Security Number: 912048486	
Unified Business Identifier Number (UBI): 602045762		Date Universal Numbering System (DUNS) Number: 1302991988	
Year Firm Established: 1997	UDBE/SBE/MSVWBE Certification Number: D3M0016030	NAICS Code & Code Name: 541370 - Surveying 541330 - Engineering Services	
Proposed Project Manager: Peter Kowatsch, PLS		Email: pkowatsch@obuncoengineering.com	
Financial Contact: Todd Williams		Email: twilliams@obuncoengineering.com	

Firm Type:

☐ Sole Proprietor
 ☐ Partnership
 ☐ C – Corp.
 ☐ Limited Partnership
☒ Subchapter S Corp.
 ☐ Limited Liability Company

Annual Gross Receipt:

☐ \$0 to \$1 Million
 ☐ \$1 Million to \$5 Million
☒ \$5 Million to \$10 Million
 ☐ \$10 Million to \$15 Million
 ☐ Over \$15 Million

Note:

Firm Name: Please do not use: dba's – doing business as; combination names when two firms are working together, unless the combination name is the formation of a legally registered new company such as a joint venture; derivatives of your legal name; acronyms; etc. The firm name shown must be your firm's legal name.

Federal Tax ID Number: Your Federal Tax ID number must be that number registered to your legal firm name. If you do not have a Federal Tax ID number, please use your social security number.

Unified Business Identifier (UBI) Number: Your firm will be **REQUIRED** to acquire a UBI Number prior to execution of an agreement and/or being approved as a Sub-consultant to an existing agreement. This is a Washington State Business license and can be acquired by contacting the Washington State Department of Revenue web site at www.dor.wa.gov

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FYE Date: Your firm's fiscal year end date.

UDBE/SBE/MSVWBE Certification: If your firm is certified as a UDBE/SBE/MSVWBE enter your firm's certification number. Federal Certifications: Underutilized Disadvantaged Business Enterprise (UDBE), Small Business Enterprise (SBE). State Certifications: Minority, Small, Veteran, Women Business Enterprise. For additional information go to the Washington State Office of Minority & Women's Business Enterprises web site at www.omwbe.wa.gov

It is critical that your firm name is your legal firm name and that it is the same name assigned to your Federal Tax ID number and is the same name utilized for your SWV number.

Consultant Information Form

Firm Name: Furtado & Associates		FYE Date: December 31st	Number of Employees: 58
Address: 1325 4th Avenue, Suite 1900			
City: Seattle	State: WA	Zip Code: 98101	County: King
Phone: 2066211218	Fax: 2062238223	Company Web Site: furtadoassociates.com	
Remit to Address: 1325 4th Avenue, Suite 1900			
City: Seattle	State: WA	Zip Code: 98101	County: King
Phone: 2066211218	Fax: 2062238223		
Statewide Vendor Number (SWV) for Remit to Address: SWV0125718 00		Federal Tax ID Number or Social Security Number: 91-1205970	
Unified Business Identifier Number (UBI): 600-513-137		Date Universal Numbering System (DUNS) Number: 144406048	
Year Firm Established: 1983	UDBE/SBE/MSVWBE Certification Number:. M3M0019981, D3M0019981	NAICS Code & Code Name: 541370 - Surveying 541330 - Engineering Services	
Proposed Project Manager: Joel Yeager		Email: jyeager@furtadoassociates.com	
Financial Contact: Jessica Goldsberry		Email: jgoldsberry@furtadoassociates.com	

Firm Type:

☐ Sole Proprietor ☐ Partnership ☒ C – Corp. ☐ Limited Partnership ☐ Subchapter S Corp. ☐ Limited Liability Company

Annual Gross Receipt:

☐ \$0 to \$1 Million ☐ \$1 Million to \$5 Million ☒ \$5 Million to \$10 Million ☐ \$10 Million to \$15 Million ☐ Over \$15 Million

Note:

Firm Name: Please *do not* use: dba's – doing business as; combination names when two firms are working together, unless the combination name is the formation of a legally registered new company such as a joint venture; derivatives of your legal name; acronyms; etc. The firm name shown must be your firm's legal name.

Federal Tax ID Number: Your Federal Tax ID number must be that number registered to your legal firm name. If you do not have a Federal Tax ID number, please use your social security number.

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FYE Date: Your firm's fiscal year end date.

UDBE/SBE/MSVWBE Certification: If your firm is certified as a UDBE/SBE/MSVWBE enter your firm's certification number. Federal Certifications: Underutilized Disadvantaged Business Enterprise (UDBE), Small Business Enterprise (SBE). State Certifications: Minority, Small, Veteran, Women Business Enterprise. For additional information go to the Washington State Office of Minority & Women's Business Enterprises web site at www.omwbe.wa.gov.

It is critical that your firm name is your legal firm name and that it is the same name assigned to your Federal Tax ID number and is the same name utilized for your SWV number.

Consultant Information Form

Firm Name: Entitlement and Engineering Solutions Inc.		FYE Date: 12/31/2024	Number of Employees: 15
Address: 3801 E. Florida Ave. Suite 425			
City: Denver	State: CO	Zip Code: 80210	County: USA
Phone: 303-210-0222	Fax: 303-805-2043	Company Web Site: www.ees.us.com	
Remit to Address: 1964 S. Leyden St.			
City: Denver	State: CO	Zip Code: 80224	County: USA
Phone: 303-210-0222		Fax: N/A	
Statewide Vendor Number (SWV) for Remit to Address: SWV0198644-01		Federal Tax ID Number or Social Security Number: 26-4767319	
Unified Business Identifier Number (UBI): 603306557		Date Universal Numbering System (DUNS) Number: 831050690	
Year Firm Established: 2009	UDBE/SBE/MSVWBE Certification Number: DBE/SBE - D2F0023190 DBE/SBE - D2F0023190 MSVWBE W2F0023190	NAICS Code & Code Name: 541330 Engineering Services	
Proposed Project Manager: Amanda O'Connor		Email: amanda.oconnor@ees.us.com	
Financial Contact: Lisa Gau		Email: lisa.gau@ees.us.com	

Firm Type:

☐ Sole Proprietor
 ☐ Partnership
 ☐ C – Corp.
 ☐ Limited Partnership
☒ Subchapter S Corp.
 ☐ Limited Liability Company

Annual Gross Receipt:

☐ \$0 to \$1 Million
 ☐ \$1 Million to \$5 Million
☒ \$5 Million to \$10 Million
 ☐ \$10 Million to \$15 Million
 ☐ Over \$15 Million

Note: Last completed fiscal year

Firm Name: Please do not use: dba's – doing business as; combination names when two firms are working together, unless the combination name is the formation of a legally registered new company such as a joint venture; derivatives of your legal name; acronyms; etc. The firm name shown must be your firm's legal name.

Federal Tax ID Number: Your Federal Tax ID number must be that number registered to your legal firm name. If you do not have a Federal Tax ID number, please use your social security number.

Unified Business Identifier (UBI) Number: Your firm will be **REQUIRED** to acquire a UBI Number prior to execution of an agreement and/or being approved as a Sub-consultant to an existing agreement. This is a Washington State Business license and can be acquired by contacting the Washington State Department of Revenue web site at www.dor.wa.gov

Statewide Vendor (SWV) Number: The Statewide Vendor (SWV) Number is **REQUIRED** for vendors to receive payments. If your firm doesn't already have an SWV number, your firm will be required to acquire a SWV number prior to execution of an agreement. For additional information, please visit the Office of Financial Management (OFM) at <https://www.ofm.wa.gov/it-systems/accounting-systems/statewide-vendorpayee-services>

FYE Date: Your firm's fiscal year end date.

UDBE/SBE/MSVWBE Certification: If your firm is certified as a UDBE/SBE/MSVWBE enter your firm's certification number. Federal Certifications: Underutilized Disadvantaged Business Enterprise (UDBE), Small Business Enterprise (SBE). State Certifications: Minority, Small, Veteran, Women Business Enterprise. For additional information go to the Washington State Office of Minority & Women's Business Enterprises web site at www.omwbe.wa.gov

It is critical that your firm name is your legal firm name and that it is the same name assigned to your Federal Tax ID number and is the same name utilized for your SWV number.

Consultant Information Form

Firm Name: AAR Testing Laboratories, Inc.		FYE Date: 12/31/2024	Number of Employees: 115
Address: 7126 180th Ave NE #C101			
City: Redmond	State: Washington	Zip Code: 98052	County: King County
Phone: 425-881-5812	Fax: N/A	Company Web Site: aartesting.com	
Remit to Address: 7126 180th Ave NE #C101			
City: Redmond	State: Washington	Zip Code: 98052	County: King County
Phone: 425-881-5812		Fax: N/A	
Statewide Vendor Number (SWV) for Remit to Address: SWV0162509-00		Federal Tax ID Number or Social Security Number: 91-1459239	
Unified Business Identifier Number (UBI): 601-202-429		Date Universal Numbering System (DUNS) Number: 781669395	
Year Firm Established: 1989	UDBE/SBE/MSVWBE Certification Number: D4M0026150/M4M0026150	NAICS Code & Code Name: 541380 Lab Testing; 541350 Building Inspection, CONTINUED BELOW	
Proposed Project Manager: Chris Christensen		Email: chris@aartesting.com	
Financial Contact: Michele Guerrini		Email: michele@aartesting.com	

NAICS CONTINUED: 237310 - Highway, Street, and Bridge Construction; 541611 - Administrative and General Management Consulting
Firm Type:

☐ Sole Proprietor
 ☐ Partnership
 ☐ C – Corp.
 ☐ Limited Partnership
☒ Subchapter S Corp.
 ☐ Limited Liability Company

Annual Gross Receipt:

☐ \$0 to \$1 Million
 ☐ \$1 Million to \$5 Million
 ☐ \$5 Million to \$10 Million
☒ \$10 Million to \$15 Million
☐ Over \$15 Million

Note:

Firm Name: Please do not use: dba's – doing business as; combination names when two firms are working together, unless the combination name is the formation of a legally registered new company such as a joint venture; derivatives of your legal name; acronyms; etc. The firm name shown must be your firm's legal name.

Federal Tax ID Number: Your Federal Tax ID number must be that number registered to your legal firm name. If you do not have a Federal Tax ID number, please use your social security number.

Unified Business Identifier (UBI) Number: Your firm will be **REQUIRED** to acquire a UBI Number prior to execution of an agreement and/or being approved as a Sub-consultant to an existing agreement. This is a Washington State Business license and can be acquired by contacting the Washington State Department of Revenue web site at www.dor.wa.gov

Statewide Vendor (SWV) Number: The Statewide Vendor (SWV) Number is **REQUIRED** for vendors to receive payments. If your firm doesn't already have an SWV number, your firm will be required to acquire a SWV number prior to execution of an agreement. For additional information, please visit the Office of Financial Management (OFM) at <https://www.ofm.wa.gov/it-systems/accounting-systems/statewide-vendorpayee-services>

FYE Date: Your firm's fiscal year end date.

UDBE/SBE/MSVWBE Certification: If your firm is certified as a UDBE/SBE/MSVWBE enter your firm's certification number. Federal Certifications: Underutilized Disadvantaged Business Enterprise (UDBE), Small Business Enterprise (SBE). State Certifications: Minority, Small, Veteran, Women Business Enterprise. For additional information go to the Washington State Office of Minority & Women's Business Enterprises web site at www.omwbe.wa.gov

It is critical that your firm name is your legal firm name and that it is the same name assigned to your Federal Tax ID number and is the same name utilized for your SWV number.

Consultant Information Form

Firm Name: Blueshoes Media LLC DBA The Vida Agency		FYE Date: 12/31/24	Number of Employees: 24
Address: 110 3rd Ave N Suite 101			
City: Edmonds	State: WA	Zip Code: 98020	County: Snohomish
Phone: 206-85	Fax: N/A	Company Web Site:	
Remit to Address:			
City:	State:	Zip Code:	County:
Phone:	Fax:		
Statewide Vendor Number (SWV) for Remit to Address:		Federal Tax ID Number or Social Security Number:	
Unified Business Identifier Number (UBI):		Date Universal Numbering System (DUNS) Number:	
Year Firm Established:	UDBE/SBE/MSVWBE Certification Number::	NAICS Code & Code Name:	
Proposed Project Manager:		Email:	
Financial Contact:		Email:	

Firm Type:

☐ Sole Proprietor
 ☐ Partnership
 ☐ C – Corp.
 ☐ Limited Partnership
 ☐ Subchapter S Corp.
☒ Limited Liability Company

Annual Gross Receipt:

☐ \$0 to \$1 Million
☒ \$1 Million to \$5 Million
☐ \$5 Million to \$10 Million
☐ \$10 Million to \$15 Million
☐ Over \$15 Million

Note:

Firm Name: Please do not use: dba's – doing business as; combination names when two firms are working together, unless the combination name is the formation of a legally registered new company such as a joint venture; derivatives of your legal name; acronyms; etc. The firm name shown must be your firm's legal name.

Federal Tax ID Number: Your Federal Tax ID number must be that number registered to your legal firm name. If you do not have a Federal Tax ID number, please use your social security number.

Unified Business Identifier (UBI) Number: Your firm will be **REQUIRED** to acquire a UBI Number prior to execution of an agreement and/or being approved as a Sub-consultant to an existing agreement. This is a Washington State Business license and can be acquired by contacting the Washington State Department of Revenue web site at www.dor.wa.gov

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FYE Date: Your firm's fiscal year end date.

UDBE/SBE/MSVWBE Certification: If your firm is certified as a UDBE/SBE/MSVWBE enter your firm's certification number. Federal Certifications: Underutilized Disadvantaged Business Enterprise (UDBE), Small Business Enterprise (SBE). State Certifications: Minority, Small, Veteran, Women Business Enterprise. For additional information go to the Washington State Office of Minority & Women's Business Enterprises web site at www.omwbe.wa.gov

It is critical that your firm name is your legal firm name and that it is the same name assigned to your Federal Tax ID number and is the same name utilized for your SWV number.

Consultant Information Form

Firm Name: Jessup Consulting		FYE Date: 10/23/2024	Number of Employees: 1
Address: 1011 Lyon Rd			
City: Moscow	State: ID	Zip Code: 83843	County: Latah
Phone: 901-201-1386	Fax: N/A	Company Web Site: N/A	
Remit to Address: 1011 Lyon Rd			
City: Moscow	State: ID	Zip Code: 83843	County: Latah
Phone: 901-201-1386		Fax: N/A	
Statewide Vendor Number (SWV) for Remit to Address: Pending		Federal Tax ID Number or Social Security Number: 407-19-3189	
Unified Business Identifier Number (UBI): 605-642-904		Date Universal Numbering System (DUNS) Number: 061505944	
Year Firm Established: 2016	UDBE/SBE/MSVWBE Certification Number:. N/A		NAICS Code & Code Name: 541690 - Other Scientific and Technical Consulting Services
Proposed Project Manager: Eric Jessup		Email: e.l.jessup@outlook.com	
Financial Contact: Eric Jessup		Email: e.l.jessup@outlook.com	

Firm Type:

☒ Sole Proprietor ☐ Partnership ☐ C – Corp. ☐ Limited Partnership ☐ Subchapter S Corp. ☐ Limited Liability Company

Annual Gross Receipt:

☒ \$0 to \$1 Million ☐ \$1 Million to \$5 Million ☐ \$5 Million to \$10 Million ☐ \$10 Million to \$15 Million ☐ Over \$15 Million

Note:

Firm Name: Please *do not* use: dba's – doing business as; combination names when two firms are working together, unless the combination name is the formation of a legally registered new company such as a joint venture; derivatives of your legal name; acronyms, etc. The firm name shown must be your firm's legal name.

Federal Tax ID Number: Your Federal Tax ID number must be that number registered to your legal firm name. If you do not have a Federal Tax ID number, please use your social security number.

Unified Business Identifier (UBI) Number: Your firm will be **REQUIRED** to acquire a UBI Number prior to execution of an agreement and/or being approved as a Sub-consultant to an existing agreement. This is a Washington State Business license and can be acquired by contacting the Washington State Department of Revenue web site at www.dor.wa.gov

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FYE Date: Your firm's fiscal year end date.

UDBE/SBE/MSVWBE Certification: If your firm is certified as a UDBE/SBE/MSVWBE enter your firm's certification number. Federal Certifications: Underutilized Disadvantaged Business Enterprise (UDBE), Small Business Enterprise (SBE). State Certifications: Minority, Small, Veteran, Women Business Enterprise. For additional information go to the Washington State Office of Minority & Women's Business Enterprises web site at www.omwbe.wa.gov

It is critical that your firm name is your legal firm name and that it is the same name assigned to your Federal Tax ID number and is the same name utilized for your SWV number.

Consultant Information Form

Firm Name: Clearway Environmental LLC		FYE Date: 12/31	Number of Employees: 11
Address: 5002 13th Ave S			
City: Seattle	State: WA	Zip Code: 98108	County: King
Phone: 206-409-1862	Fax: None	Company Web Site: www.clearwayenv.com	
Remit to Address: 5002 13th Ave S			
City: Seattle	State: WA	Zip Code: 98108	County: King
Phone: 206-409-1862	Fax: None		
Statewide Vendor Number (SWV) for Remit to Address: SWV0152602-02		Federal Tax ID Number or Social Security Number: 26-2907792	
Unified Business Identifier Number (UBI): 602-844-498		Date Universal Numbering System (DUNS) Number: 10-622-8065	
Year Firm Established: 2008	UDBE/SBE/MSVWBE Certification Number:: 0022946 UDBE, SBE, MBE, DBE	NAICS Code & Code Name: 541620 - Environmental	
Proposed Project Manager: Chad Durand		Email: chaddurand@clearwayenv.com	
Financial Contact: Chad Durand		Email: chaddurand@clearwayenv.com	

Firm Type:

☐ Sole Proprietor
 ☐ Partnership
 ☐ C – Corp.
 ☐ Limited Partnership
 ☐ Subchapter S Corp.
☒ Limited Liability Company

Annual Gross Receipt:

☒ \$0 to \$1 Million
 ☐ \$1 Million to \$5 Million
 ☐ \$5 Million to \$10 Million
 ☐ \$10 Million to \$15 Million
 ☐ Over \$15 Million

Note: **LLC in WA; treated as sole proprietor for federal tax purposes**

Firm Name: Please *do not* use: dba's – doing business as; combination names when two firms are working together, unless the combination name is the formation of a legally registered new company such as a joint venture; derivatives of your legal name; acronyms; etc. The firm name shown must be your firm's legal name.

Federal Tax ID Number: Your Federal Tax ID number must be that number registered to your legal firm name. If you do not have a Federal Tax ID number, please use your social security number.

Unified Business Identifier (UBI) Number: Your firm will be **REQUIRED** to acquire a UBI Number prior to execution of an agreement and/or being approved as a Sub-consultant to an existing agreement. This is a Washington State Business license and can be acquired by contacting the Washington State Department of Revenue web site at www.dor.wa.gov.

Statewide Vendor (SWV) Number: The Statewide Vendor (SWV) Number is **REQUIRED** for vendors to receive payments. If your firm doesn't already have an SWV number, your firm will be required to acquire a SWV number prior to execution of an agreement. Please contact WSDOT TRAINS Help Desk at 360-705-7514 for assistance.

FYE Date: Your firm's fiscal year end date.

UDBE/SBE/MSVWBE Certification: If your firm is certified as a UDBE/SBE/MSVWBE enter your firm's certification number. Federal Certifications: Underutilized Disadvantaged Business Enterprise (UDBE), Small Business Enterprise (SBE). State Certifications: Minority, Small, Veteran, Women Business Enterprise. For additional information go to the Washington State Office of Minority & Women's Business Enterprises web site at www.omwbe.wa.gov.

It is critical that your firm name is your legal firm name and that it is the same name assigned to your Federal Tax ID number and is the same name utilized for your SWV number.

Consultant Information Form

Firm Name: CMTS LLC		FYE Date: 12/31/2024	Number of Employees: 129
Address: 600 Stewart Street, Suite 400			
City: Seattle	State: WA	Zip Code: 98101	County: King
Phone: 206-905-6154	Fax: 972-421-1581	Company Web Site: www.cmtsllc.com	
Remit to Address: 5777 W. Century Boulevard, Suite 1105			
City: Los Angeles	State: CA	Zip Code: 90045	County: Los Angeles
Phone: 310-421-1581		Fax: 972-421-1581	
Statewide Vendor Number (SWV) for Remit to Address: Pending		Federal Tax ID Number or Social Security Number: 273989901	
Unified Business Identifier Number (UBI): 602442533		Date Universal Numbering System (DUNS) Number: 966683406	
Year Firm Established: 2010	UDBE/SBE/MSVWBE Certification Number: D3M0024509	NAICS Code & Code Name: 237310 - Highway, Street, Bridge Construction; 541330 - Engineering; CONTINUED BELOW	
Proposed Project Manager: Yvonne McClain		Email: ymcclain@cmtsllc.com	
Financial Contact: Demetria Milton		Email: dmilton@cmtsllc.com	

NAICS CONTINUED: 236220 - Commercial and Institutional Building Construction; 237990 - Mass Transit Construction;
Firm Type: 541611 - Administrative Management

☐ Sole Proprietor ☐ Partnership ☐ C – Corp. ☐ Limited Partnership ☐ Subchapter S Corp. ☒ Limited Liability Company, Partnership

Annual Gross Receipt:

☐ \$0 to \$1 Million ☐ \$1 Million to \$5 Million ☐ \$5 Million to \$10 Million ☒ \$10 Million to \$15 Million ☐ Over \$15 Million

Note:

Firm Name: Please *do not* use: dba's – doing business as; combination names when two firms are working together, unless the combination name is the formation of a legally registered new company such as a joint venture; derivatives of your legal name; acronyms; etc. The firm name shown must be your firm's legal name.

Federal Tax ID Number: Your Federal Tax ID number must be that number registered to your legal firm name. If you do not have a Federal Tax ID number, please use your social security number.

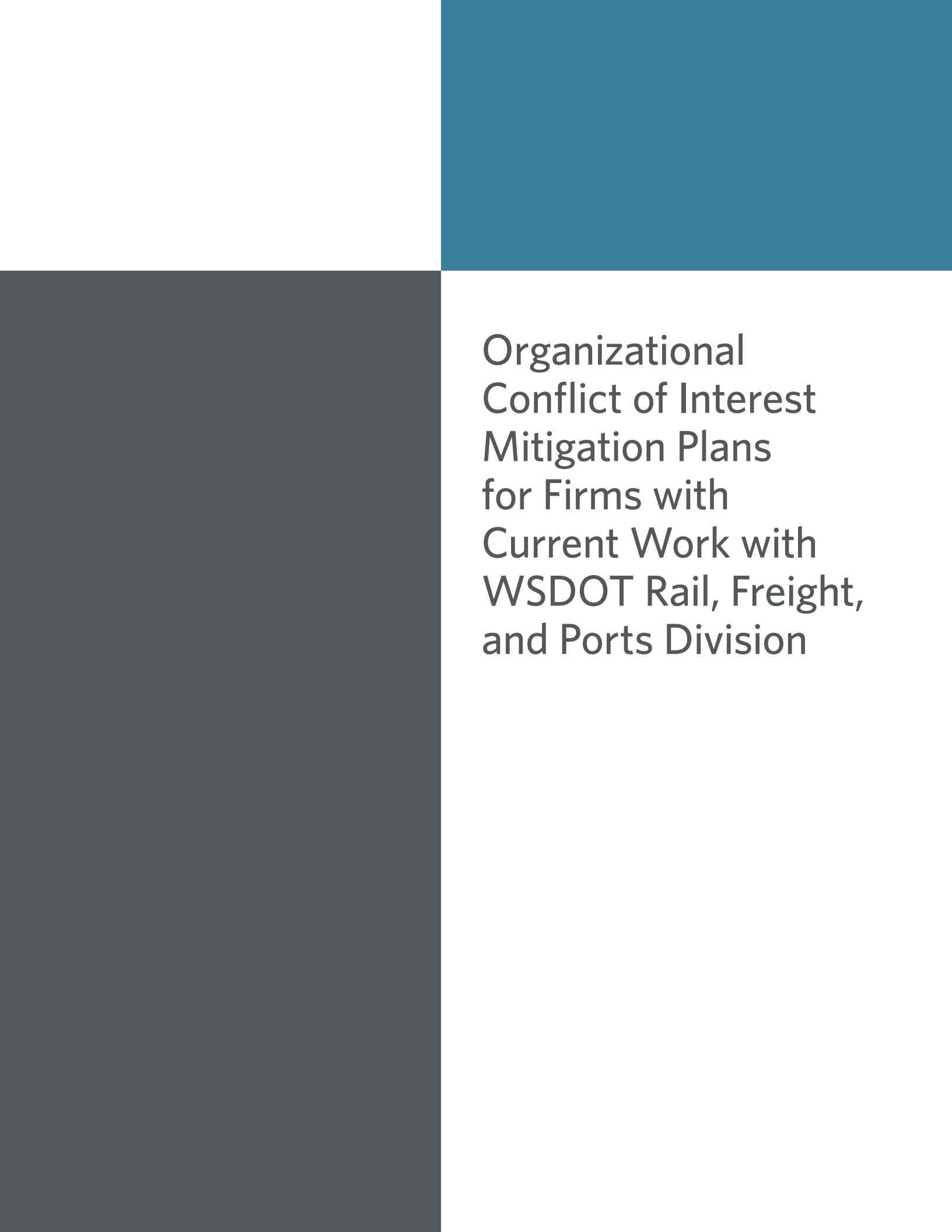
Unified Business Identifier (UBI) Number: Your firm will be **REQUIRED** to acquire a UBI Number prior to execution of an agreement and/or being approved as a Sub-consultant to an existing agreement. This is a Washington State Business license and can be acquired by contacting the Washington State Department of Revenue web site at www.dor.wa.gov

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FYE Date: Your firm's fiscal year end date.

UDBE/SBE/MSVWBE Certification: If your firm is certified as a UDBE/SBE/MSVWBE enter your firm's certification number. Federal Certifications: Underutilized Disadvantaged Business Enterprise (UDBE), Small Business Enterprise (SBE). State Certifications: Minority, Small, Veteran, Women Business Enterprise. For additional information go to the Washington State Office of Minority & Women's Business Enterprises web site at www.omwbe.wa.gov

It is critical that your firm name is your legal firm name and that it is the same name assigned to your Federal Tax ID number and is the same

The background of the slide is composed of three distinct color blocks: a teal block in the top right corner, a white block in the top left corner, and a large grey block on the left side.

Organizational Conflict of Interest Mitigation Plans for Firms with Current Work with WSDOT Rail, Freight, and Ports Division

Organizational Conflict of Interest Disclosure and Avoidance/Neutralization/Mitigation Plan

This disclosure statement outlines potential organizational conflicts of interest, either real, potential, or perceived, which as a result of activities or relationships with other persons or entities, such person or Entity:

1. Is unable or potentially unable to render impartial assistance or advice to the Washington State Department of Transportation (WSDOT); or
2. Is or might be otherwise impaired in its objectivity in performing the contract work; or
3. Has an unfair competitive advantage.

SECTION I of this disclosure statement describes the Organizational Conflict of Interest, as defined in Secretary's Executive Order E 1059.00. SECTION II of this disclosure statement describes the management plan for avoiding, neutralizing, or mitigating the Organizational Conflicts of Interest as described in SECTION I of this disclosure statement. I acknowledge that WSDOT may require revisions to the management plan described in SECTION II of this disclosure statement prior to approving it, and that WSDOT has the right, in its sole discretion, to limit or prohibit my involvement in the Project as a result of the conflicts of interest described in SECTION I of this disclosure statement.

Organizational Conflict of Interest Description

In accordance with the methods of evaluating an Organizational Conflict of Interest (OCOI), HDR Engineering Inc.'s (HDR's) evaluation for OCOI related to the WSDOT's 2024 Rail, Freight and Ports Division's General Engineering Consulting (GEC) Services contract resulted in no known OCOI findings. HDR's current work does not meet the definitions of providing impaired objectivity, biased assistance, or unfair competitive advantage for the future project.

- ***Impaired Objectivity:*** Work performed by HDR staff for WSDOT's 2024 Rail, Freight and Ports Division has been and will be carried out under the guidance and direction of WSDOT employees. By not making decisions on behalf of WSDOT, HDR will be able to provide impartial assistance and advice.
- ***Biased Assistance:*** To avoid risk of providing biased assistance, HDR will not pursue WSDOT design-build work associated with the 2024 Rail, Freight, and Ports Division's GEC Services contract.
- ***Unfair Competitive Advantage:*** HDR's work products are public information and thus do not provide an unfair competitive advantage. HDR did not assist WSDOT in the development of the RFQ, RFP, or SOQ selection criteria for the WSDOT's 2024 Rail, Freight, and Ports Division's GEC Services contract.

SECTION Ia – Name of Person or Firm Conflicted

N/A

SECTION Ib – Current Project Name and Scope of Work

HDR is supporting WSDOT's Rail, Freight, and Ports Division on the following:

- ***WSDOT Amtrak Cascades CID Program Step 1 (Y-12925):*** HDR supported WSDOT's Rail, Freight, and Ports Division in completing the Federal Railroad Administration (FRA) Corridor Identification and Development (CID) program Step 1 activities for the Amtrak Cascades Corridor, specifically providing project management support, grant development services, review of service development plans, and coordination support. HDR developed project-related documents that provide a basic understanding of a specific aspect of the project.
- ***WSDOT Eastern Region General Engineering Consultant (GEC), Task AK PCC Railroad (Y-12673):*** HDR is working with WSDOT's Rail, Freight, and Ports Division in coordination with WSDOT's Eastern Region, supporting bridge inspection, bridge replacement prioritization, traffic control plans, signal design, and planning work associated with the PCC rail program.
- ***WSDOT Cascadia HSR and I-5 Program (Y-12915):*** HDR is working with WSDOT's Rail, Freight, and Ports Division in coordination with WSDOT's Office of Urban Mobility and Access and Megaprograms (UMAM) to provide GEC support for the Cascadia High Speed Rail and I-5 Program. HDR is conducting the planning process and delivering the I-5 Master Plan, supporting program readiness and administration for high-speed rail in advance of grant award obligation and provide adequate program management and coordination with I-5 planning and planning for air mobility and existing rail infrastructure.

SECTION Ic – Future Project Name and Description of Conflict of Interest

2024 Rail, Freight, and Ports Division General Engineering Consulting (GEC) Services: This GEC's potential work assignments will be determined on a task order by task order basis. Assignments may involve various aspects of planning, engineering, and construction administration related to railroad infrastructure and equipment. Our evaluation for OCOI related to the WSDOT's 2024 Rail, Freight and Ports Division's GEC Services contract resulted in no known OCOI findings.

SECTION II - Plan for Managing Conflicts of Interest

If awarded the 2024 Rail, Freight and Ports Division GEC Services contract, and as task orders are assigned, HDR agrees to conduct OCOI analysis' and disclose potential, apparent, and actual conflicts of interest to WSDOT should they arise. Throughout the contract, potential conflicts will be reported promptly to WSDOT's authorized representative. HDR agrees to follow direction given by WSDOT's representative and to comply with applicable laws and policies to resolve, mitigate, or manage potential conflicts.

If you have any questions or need additional information, please contact me at (206) 826-4737 and Olivia.Williams@hdrinc.com

Signed  Date 11/12/2024

Olivia Williams, Washington Area Manager/Vice President



1100 112th Avenue NE, Suite 500
Bellevue, Washington 98004-5118
United States
T +1.425.453.5000
www.jacobs.com

October 31, 2024

WSDOT Rail, Freight, and Ports Division
CSOSubmittals@wsdot.wa.gov

Subject: 2024 Rail, Freight and Ports Division General Engineering Consulting Services – Organizational Conflict of Interest

Dear WSDOT Rail, Freight, and Ports Division,

Enclosed please find our Organizational Conflict of Interest Disclosure relative to the 2024 Rail, Freight and Ports Division General Engineering Consulting Services GEC.

- We are disclosing current work Lower Snake River Dams Transportation Study, we do not think that this work is a potential conflict of interest pursuant to WSDOT's OCOI Manual.

We appreciate your assistance with this matter, and we look forward to receiving your determination. Please contact me at 801.205.1561 if you have any questions or need additional information.

Very truly yours,

A handwritten signature in black ink that reads "Jennifer Bassett-Hales".

Jennifer Bassett-Hales
WSDOT Client Account Manager

FORM B2

ORGANIZATIONAL CONFLICTS OF INTEREST DISCLOSURE AND AVOIDANCE/NEUTRALIZATION/MITIGATION PLAN

To be signed by authorized signatory of Submitter

(To be included in Appendix C of the Statement of Qualifications, if needed)

This disclosure statement outlines potential organizational conflicts of interest, either real or apparent, which as a result of activities or relationships with other persons or entities, such person or entity:

1. Is unable or potentially unable to render impartial assistance or advice to WSDOT; or
2. Is or might be otherwise impaired in its objectivity in performing the Contract Work; or
3. Has an unfair competitive advantage.

SECTION I of this disclosure statement describes the potential Organizational Conflicts of Interest, as described in Secretary's Executive Order E 1059 and WSDOT Organizational Conflicts of Interest Manual M 3043. SECTION II of this disclosure statement describes the management plan for avoiding, neutralizing, or mitigating the potential Organizational Conflicts of Interest as described in SECTION I of this disclosure statement. I acknowledge that the Washington State Department of Transportation (WSDOT) may require revisions to the management plan described in SECTION II of this disclosure statement prior to approving it, and that WSDOT has the right, in its sole discretion, to limit or prohibit my involvement in the Project as a result of the potential conflicts of interest described in SECTION I of this disclosure statement.

SECTION Ia – Name of Person or Firm Potentially Conflicted

Jacobs Engineering Group Inc

SECTION Ib – Current Project Name and Scope of Work

Y-12897 Transportation Impacts of Lower Snake River Dam Removal

Scope of Work : Jacobs was awarded this transportation study on November 20, 2023. This study focuses on the transportation impacts of removing the lower Snake River as directed by the legislature. This includes an analysis of highway, road, and freight rail transportation needs, options, and impacts from shifting the movement of freight and goods that currently move by barge through the lower Snake River dams to highways, other roads, and rail. The study will generate volume estimates and evaluate scenarios for changes in infrastructure and operations that would be necessary to address those additional volumes. The assessment includes quantitative analysis based on available data in terms of both financial and carbon emission costs. The analysis also includes a robust inclusive public engagement process to solicit feedback from interested community members. Under this contract Jacobs produces "low level documents" as defined by WSDOT's OCOI policy:

- Jacobs is developing planning documents that provide a basic understanding of the freight system,
- We do not stamp any plans or provide a work product that carries an enduring liability,
- We are not the engineer of record for any design,
- We do not make decisions on behalf of WSDOT,
- We have not contributed in any way to the scope of work for this GEC,

- Both the current scope of work and the future project would be completed for the WSDOT rail office, and we would not ever have to represent different sides of a dispute.

SECTION Ic – Future Project Name and Description of Potential Conflict of Interest

2024 Rail, Freight and Ports Division General Engineering Consulting Services

This GEC program includes planning, design, and other work assignments needed to support the Rail, Freight, and Ports Division. Work would be assigned on a task order basis.

The potential work assignments covered may involve various aspects of transportation,

Engineering, and planning related to railroad infrastructure and equipment. This includes, but is not limited to, project design and construction activities such as:

- project scoping, planning, and scheduling;
- preliminary engineering;
- surveying;
- cost estimating;
- environmental permits (NEPA / SEPA) and studies;
- geotechnical analysis and design;
- stream and hydraulic design;
- road and track design;
- traffic control and wayside signal design;
- preparation of contract bid packets;
- right-of-way research, documentation and agreement activities (RL-10-14482);
- materials testing and manufacturing inspection;
- construction inspection;
- project scheduling;
- contract administration;
- railroad structural engineering and inspection;
- training; and
- other actions as requested by the State

SECTION II - Plan for Managing Potential Conflicts of Interest

We are not providing a plan for managing potential conflicts of interest, because we do not believe that our prior work constitutes an Impaired Objectivity, Biased Assistance or Advice, or Unfair Competitive Advantage conflict of interest as defined by the WSDOT OCOI Manual. These three conflicts are discussed in more detail below.

Impaired Objectivity: We do not believe that our prior work would result in an impaired objectivity conflict because our work product under our exiting contract would be reviewed by WSDOT rail division staff and our team will not review its own work. Additionally, since our existing work and the GEC work would all be done for the rail office, there is no potential to be on different sides of a dispute.

Biased Assistance or Advice: We do not believe that our prior work would result in a Biased Assistance or Advice conflict because Jacobs has not performed work for project stakeholders in the last 3 years.

Unfair Competitive Advantage: Our work on the Transportation Impacts of Lower Snake River Dam Removal study would not provide an unfair competitive advantage. Federal Acquisition Threshold (FAR) Subpart 9.5 – Organizational and Consultant Conflict of Interest Manual says an unfair competitive advantage exists where a contractor competing for a contract possesses:

"(1) Proprietary information that was obtained from a Government official without proper authorization; or

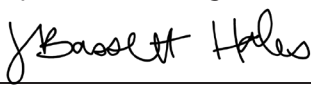
(2) Source selection information that is relevant to the contract but is not available to all competitors, and such information would assist that contractor in obtaining the contract."

Our lower snake river team does not have proprietary information obtained from a Government official without proper authorization and has not, and will not, engage in any work associated with the GEC procurement.

Additionally, FTA Guidance indicates that past experience does not constitute an unfair competitive advantage:

"Note that a competitive advantage is not always unfair. A contractor may have a fair competitive advantage by virtue of its prior experience, its expertise, its more efficient operations, etc. Occasionally an incumbent contractor may have what appears to be an insurmountable competitive advantage by virtue of its previous work for the transit agency. An advantage of this type may not necessarily be unfair (FTA Best Practices Procurement Manual, page 26, 2016)."

Based on the information above we do not believe that our prior work would result in an unfair competitive advantage.

	10/31/2024
Signed	Date
Jennifer Bassett-Hales	Vice President, WSDOT Client Account Manager
Printed or Typed Name	Title

MEMORANDUM

To: Washinton State Department of Transportation

From: Mark Bandy
Kimley-Horn and Associates, Inc.

Date: October 23, 2024

Subject: OCOI Disclosure Statement for WSDOT Rail GEC Solicitation

This disclosure statement identifies what could be a perceived organizational conflict of interest specific to Kimley-Horn as member of the consultant team responding to WSDOT's solicitation *2024 Rail, Freight and Ports Div. General Engineering Consulting Services*. The potential for a perceived conflict is due to our selection to support the WSDOT Rail Division's Washington State Rail Plan update.

SECTION Ia – Name of Person or Firm Conflicted

Melissa DuMond, Kimley-Horn, will serve as the project manager for the recently awarded near-term Washington State Rail Plan update.

SECTION Ib – Current Project Name and Scope of Work

2024 Washington State Rail Plan Update

Work on this project has yet to begin but the expected scope of work will include the following activities as excerpted from the RFAI:

- *Support public engagement, outreach, and communications.*
- *Support WSDOT in updating the vision, goals, and objectives for the statewide rail system, including strategies and performance metrics.*
- *Research and update a statewide inventory of rail assets and corridors.*
- *Forecast future rail freight commodity flows demand and analyze three likely future scenarios.*
- *Develop and validate a forecast of freight rail volume on the rail system in Washington*
- *Develop an analysis of potential intercity rail corridors,*

- *Develop and validate a system capacity analysis for the freight and passenger rail system in Washington*
- *Develop a multimodal accessibility analysis of intercity and long-distance passenger rail stations in Washington for improving modal connectivity and increasing ridership.*
- *Develop an equity analysis of the state rail system that assesses the equity of rail system impacts and benefits.*
- *Develop a climate change resiliency analysis that documents technologies for reducing rail system greenhouse gas emissions and the exposure of the state rail system to climate change effects.*
- *Identify and evaluate rail system trends, issues, needs, and strategies based on data collected and analyses performed as part of this Scope of Services.*
- *Develop a Rail Service and Investment Plan that incorporates state rail system goals, objectives, and strategies based on identified trends, issues, and needs in the identification of rail system improvements and investments.*
- *Create an interactive rail data visualization platform and other visual communication/information dissemination tools.*
- *Provide full support for plan development with strong, clear, and effective proficiencies related to subject matter expertise, organization, editing, review, writing, publication, and communication.*

SECTION Ic – Future Project Name and Description of Conflict of Interest

The future project that Kimley-Horn will be proposing on is the 2024 Rail, Freight and Ports Div. General Engineering Consulting Services contract. The RFP for this project identifies a future update of the Washington State Rail Plan as an expected scope of work. As this is likely a similar scope of work to our soon-to-be-started project to update the rail plan in 2025, there could be a perceived conflict of interest in the form of an unfair competitive advantage. There could be a perception that Melissa DuMond, as project manager for the near-term rail plan update, would have access to information not publicly available.

SECTION II – Plan for Managing Conflicts of Interest

Mark Bandy has been designated as Kimley-Horn's principal monitor for perceived and potential conflicts of interest with WSDOT contracts and pursuits. Mark has a strong familiarity with WSDOT's conflict of interest and ethics rules, having been a WSDOT employee for 25 years and involved both as an employee and subsequent consultant to WSDOT in establishing and adhering to plans for managing conflicts of interest and maintaining ethical conduct.

Melissa DuMond and Kimley-Horn have not been involved in writing the RFP for the 2024 Rail, Freight and Ports Div. General Engineering Consulting Services, nor do we have any information on

the evaluation and selection criteria for the solicitation beyond what is included in the RFP. In developing our response to the RFP, we are relying solely on the publicly available scope of services and evaluation criteria contained in the RFP. As such, we do not believe we have an unfair competitive advantage due to our selection to perform the near-term rail plan update.

Our plan to continue to manage even the perception of a conflict of interest is to continue to keep our project-based discussions with WSDOT Rail Division project manager Paul Krueger singularly focused on that project work. Melissa DuMond and our entire project team will maintain a cone of silence and not discuss any aspect of the current GEC RFP. Additionally, our response to the GEC RFP is being coordinated by Nicole Lins and Mark Bandy, neither of whom is participating in any current or upcoming conversations with WSDOT on the near-term rail plan update.



Signed .

Date 10/23/2024

Mark Bandy, Associate

Organizational Conflict of Interest Disclosure and Avoidance/Neutralization/Mitigation Plan

This disclosure statement outlines potential organizational conflicts of interest, either real, potential, or perceived, which as a result of activities or relationships with other persons or entities, such person or Entity:

1. Is unable or potentially unable to render impartial assistance or advice to WSDOT; or
2. Is or might be otherwise impaired in its objectivity in performing the contract work; or
3. Has an unfair competitive advantage.

SECTION I of this disclosure statement describes the Organizational Conflict of Interest, as defined in Secretary's Executive Order E 1059.00. SECTION II of this disclosure statement describes the management plan for avoiding, neutralizing, or mitigating the Organizational Conflicts of Interest as described in SECTION I of this disclosure statement. I acknowledge that the Washington State Department of Transportation (WSDOT) may require revisions to the management plan described in SECTION II of this disclosure statement prior to approving it, and that WSDOT has the right, in its sole discretion, to limit or prohibit my involvement in the Project as a result of the conflicts of interest described in SECTION I of this disclosure statement.

SECTION Ia – Name of Person or Firm Conflicted:

DB E.C.O. North America
555 Capitol Mall Suite 1250
Sacramento, CA 95814-4504

SECTION Ib – Current Project Name and Scope of Work

2025 Washington State Rail Plan: DB E.C.O., as part of a team headed by Kimley Horn and Associates (KHA), is supporting the development of the 2025 Washington State Rail Plan (SRP) in accordance with state and federal requirements. The plan will serve as a road map to ensure the state transportation system continues to support economic development and other state transportation goals over a near-term (five-year) and long-term (20-year) horizon.

SECTION Ic – Future Project Name and Description of Conflict Of Interest

2024 Rail, Freight and Ports Div. General Engineering Consulting Services. Potential conflict of interest is primarily in the nature of the work that may be performed, as some tasks may be closely related to and draw on work performed by DB E.C.O. for the State Rail Plan. However, the likelihood of conflict appears minimal, since the same WSDOT managers involved in overseeing the SRP will also be involved in the GEC.

SECTION II - Plan for Managing Conflicts Of Interest

The work that is being performed as part of the SRP may directly inform some of the tasks that may be contemplated for the GEC. To the extent that these activities may engender a potential conflict with activities that would be performed under this GEC, DB will engage with the relevant WSDOT managers within the rail to discuss these potential conflicts and identify necessary mitigation strategies. Potential conflicts and associated mitigation actions will be memorialized through memoranda between DB, the GEC prime, and WSDOT. We expect this process to be facilitated by the fact that WSDOT’s project manager for the SRP and other involved WSDOT staff will be the same as for this GEC.

Signed Yoav Hagler Date October 30, 2024
Yoav Hagler (Oct 30, 2024 10:16 EDT)

Yoav Hagler, VP, Technical Consulting

Signed D. Hüffmeier Date October 30, 2024

David Hüffmeier, CFO

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SECTION Ia – Name of Person or Firm Conflicted: PRR

SECTION Ib – Current Project Name and Scope of Work

PRR has three projects currently with the Rail, Freight and Ports Division:

1. **Truck Parking Study** which was contracted through PRR's TSMO contract as a subconsultant to DKS. PRR's scope includes developing an outreach plan; facilitating roundtables; and consultation interviews, emails and briefings with interested parties including businesses, truck parking providers, insurance providers, local governments, drivers, trucking industry associations, FMSIB, FHWA, WSP, and Proviso authors.
2. **State Rail Plan** which was recently won and contracted as a subconsultant to Kimley-Horn. PRR's approach to equity-centered engagement and planning outcomes will acknowledge historical impacts and address barriers to participation. Our engagement work will help the team explore how decisions can create or dismantle institutional barriers related to racism, bias, poverty, limited-English proficiency, disability, or immigration. We will apply a racial equity toolkit model to inform the program's outreach and analysis effort, incorporating expertise and insight from those most impacted by historical inequity. We will support two rounds of engagement, one to gather feedback on issues, trends, needs and strategies and another to gather feedback on draft plan content. After outreach is completed in each round, we will document comments and feedback for the project team to consider. A summary of comments and how they were incorporated into the plan will be published on the microsite for public review. After engagement is complete, we will develop a summary of outreach and engagement activities to include in the final State Rail Plan.
3. **Cascadia/High Speed Rail/I-5 Program** which we recently started work on as a subconsultant to HDR. PRR is leading community engagement efforts covering WSDOT's Olympic Region (Pierce and Thurston Counties). PRR's work will include developing an Olympic Region Community Engagement Plan, coordinating with the programmatic equitable engagement plan, establishing longstanding

working relationships with community-based organizations, and engaging the community in-person and virtually throughout the life of the program.

SECTION Ic – Future Project Name and Description of Conflict Of Interest

WSDOT Rail, Freight, and Ports Division General Engineering Consultant – no conflict of interest

SECTION II - Plan for Managing Conflicts Of Interest - PRR has a long history working with WSDOT on megaprograms and other projects around the state. Occasionally, we have been faced with a conflict of interest (COI) – from reviewing proposals, to preparing RFPs, and scopes of work – that have made it impossible for us to work on a particular project. In the case of the Rail, Freight, and Ports Division, we have the three projects listed in this Mitigation Plan.

- We have three different teams of people working on each of those projects such that there is very little (to no) overlap in staffing.
- If the HDR team is fortunate to win the Rail, Freight, and Ports Division GEC, we will be able to devote an entirely different team to that work.
- PRR has a staff roster of 100 communications and community engagement professionals we can assign to work and we are adept at creating firewalls as well.
- If we need to recuse ourselves from a particular task order because of a COI, we will.

Signed  Date 10/28/24

Colleen Gants (she/her)

Principal - Transportation

206.465.2311 | cgants@prrbiz.com

PRR | Make It Meaningful

prrbiz.com



November 1, 2024

Re: Washington State Department of Transportation (WSDOT) Organizational Conflict of Interest (OCOI)

To Whom It May Concern:

This disclosure statement outlines potential organizational conflicts of interest, either real, potential, or perceived, which as a result of activities or relationships with other persons or entities, such person or Entity:

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SECTION Ia – Name of Person or Firm Potentially Conflicted

- Sasha Visconty, Confluence Environmental Company (Confluence)

SECTION Ib – Current Project Name and Scope of Work

- 2025 Washington State Rail Plan (not yet under contract)
- Cascadia High-Speed Rail and I-5 Program (under contract)

SECTION Ic – Future Project Name and Description of Conflict Of Interest

- 2024 Rail, Freight and Ports Div. General Engineering Consulting Services

SECTION II - Plan for Managing Conflicts Of Interest

November 1, 2024



Sasha Visconty with Confluence is providing tribal engagement services for the projects listed in Section 1b. These services include advising WSDOT on methods and opportunities for tribal engagement during planning activities. For all projects, Confluence is serving as a representative of WSDOT, alongside WSDOT staff and with WSDOT direction. Confluence does not represent any other entity or agency, and therefore, there is no potential for conflicts of interest on the 2024 Rail, Freight and Ports Div. General Engineering Consulting Services program.

Confluence is committed to identifying and communicating any future potential for conflicts of interest to WSDOT prior to engaging in any work that could be a perceived or real conflict of interest. Confluence holds weekly meetings in which any potential OCOIs - whether it be an existing on-call contract with a project stakeholder or an unfair competitive advantage that to a reasonable person would consider an OCOI - are discussed and investigated prior to the pursuit of any contract. Confluence will not enter into any contract having a potential conflict of interest without disclosing and resolving the potential conflict with WSDOT.

Respectfully,

A handwritten signature in blue ink, appearing to be "Sasha Visconty", written in a cursive style.

SASHA VISCONTY

Senior Principal Policy & Planning Specialist

206.713.9406

sasha.visconty@confenv.com

Organizational Conflict of Interest Disclosure and Avoidance/Neutralization/Mitigation Plan

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SECTION Ia. – Name of Project or Firm Conflicted

- The Vida Agency
 - Subcontractor for HDR

SECTION Ib. – Current Project Name(s) and Scope(s) of Work:

1. **Project:** Cascadia High-Speed Rail and I-5 Program (Program Management and Administration support)
Prime: HDR
Scope of Work: Development of a communications and engagement plan

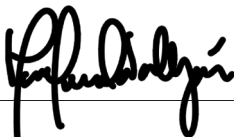
SECTION Ic. – Future Project Name and Description of Conflict of Interest

1. **Project:** WSDOT Rail GEC
Prime: HDR
Scope of Work: Public Outreach & Engagement

SECTION II - Plan for Managing Conflicts of Interest

The Vida Agency has no known conflict of interest between these projects and the current proposal.

Signed: _____



Date: 11/06/2024

Maria Fernanda Cobaleda, Vice President

Printed Name and Title