



NOVEMBER 12, 2024 **PACKET B**

2024 Rail, Freight and Ports Division General Engineering Consulting Services



Re: 2024 Rail, Freight and Ports Division General Engineering Consulting Services

Dear Selection Committee,

The WSDOT Rail, Freight and Ports (RFP) Division is known for being proactive in identifying large infrastructure projects and securing funding to get them built. By bringing on a consultant under a General Engineering Contract (GEC) and forming a blended team, the RFP Division can dramatically expand their ability to secure funding and deliver the wide range of projects in that program. The key to effectively delivering will hinge on having a consultant team that can provide strategic resource allocation and has an eye for how to bring in additional funding to support future task orders. Resources will need to deploy immediately to support the three known task orders: **1) Corridor ID**, **2) TPIMS** and **3) PCC Short-line**. In addition, this blended GEC team is facing several dynamics that present some urgency for action - from the sunset of the Bipartisan Infrastructure Law in September of 2026 to receiving eight new intercity trainsets, completing needed maintenance, and adding capacity to support the influx of travelers coming to 2026 FIFA World Cup. To meet the aspirations of this GEC, WSDOT needs to select a consultant team that can achieve key GEC program goals. WSP is poised to deliver by leveraging several strengths detailed below:

A Program & Agreement Manager Bringing the Owner's Perspective & GEC Delivery: The WSP team will be led by Program & Agreement Manager **Chad Hancock** who has first-hand understanding of WSDOT processes, delivery expectations, and the culture from the 31 years he spent working with WSDOT, six years of which he spent leading the SW Region GEC. Chad, more than most people in the consulting world, understands the dynamics under which the RFP Division staff operate and will use that knowledge to strategically guide and advise on resourcing and process. As a Program & Agreement Manager, Chad is incredibly collaborative and knows the power of leveraging an individual's strengths to advance collective goals. This mentality will be valuable as Chad brings all partners together to form a truly blended client and consulting team. As the Program & Agreement Manager, Chad will focus on long-term strategy for the overall program, identifying and meeting program success metrics, and serving as the single point of contact for WSDOT to tap into the depth of the WSP team's collective resources. From his years at WSDOT, he understands that programs naturally ebb and flow and is comfortable adapting to changing program dynamics and taking proactive action when challenges are identified. Supporting Chad and providing him with valuable lessons learned on other WSDOT GECs is **Daniel Babuca** who leads the SR167 GEC and Gateway program and will serve as Principal-in-Charge.

National Expertise in Corridor ID, Service Development Planning, & Railroad Negotiations: WSP has supported over 2,400 passenger rail megaprojects across all phases of project development and delivery. Our experts have completed hundreds of feasibility studies and service development plans (SDPs), including those for Colorado Department of Transportation's (CDOT) Mountain Passenger Rail, UTA FrontRunner in Salt Lake, Illinois DOT Chicago to St. Louis High-Speed Rail, and the ongoing Atlanta-Savannah Intercity Passenger Rail (ICPR) SDP through the Federal Railroad Administration (FRA) Corridor Identification and Development (CID) Program. Critical to the success of our work on the Corridor ID task order will be productive collaborations with freight railroads that result in mutually beneficial negotiations for freight and passenger service. Our proposed Deputy Program Manager for Rail Delivery (**Darwin Desen**), our FRA & Freight Rail Coordination Lead (**Megan McIntrye**), our PCC Short-line Task Order Manager (**Marcelo Suarez**), and our Corridor ID Task Order Lead (**Marc Hoecker**) have each worked on numerous projects that involve BNSF, UPRR, and Canadian National Railway are particularly adept at securing railroad agreements. Recent examples include the Lone Star Rail District Program Management and Cotton Belt projects in Texas, the Burnham Yard Development Plan in Colorado, and East Marginal Way project in Seattle. The freight railroads are the linchpin to passenger rail feasibility and the relationships we've established through these and other projects, coupled with our understanding of their business practices, are critical to project success.



WSP USA
1001 Fourth Avenue
Suite 3100
Seattle, WA 98154
T +1 206-267-6823

#1 Engineering-News Record (ENR) 2022, 2023, and 2024 for International Design

Secured Over \$52B in federal grants for over 350 projects

More Than 30 Years delivering WSDOT projects

Partnered successfully to deliver **six WSDOT GECs**

Depth of capacity to deliver with 23,628 Professionals across the US within WSP team (including teaming partners)

At the July 2024 Federal Railroad Administration (FRA) Program Delivery Workshop's "Building Partnerships with Host Railroads" session, the UPRR highlighted two projects they regard as the model for successful partnerships based on consultant willingness to find mutually beneficial solutions—the Illinois DOT Chicago to St. Louis High-Speed Rail and Chicago to Rockford Intercity Passenger Rail projects—both WSP projects.

Unmatched Ability to Secure Grant Funding For Our Clients: Proven financial planning and grant strategies will be leveraged by our Grants & Funding Lead, **Liz Neely**. WSP works closely with agencies early on financial feasibility, developing strategic approaches to planning that transition well into the federal grant review process. WSP is a national leader in federal grants, financial planning and modeling, as well as benefit-cost analysis—***demonstrated by our success rate helping clients across the country secure over \$50 billion in federal funding for 350 projects and counting.***

Depth of Team Resources to Meet Peak Program Demands: WSP's robust team brings the depth of resources needed to deliver on the known task orders and is adequately reinforced by programmatic staffing support to evolve and grow along with this GEC program. In developing a team with ample capacity, WSP is partnering with the following firms to meet WSDOT's needs:

Firm	Scope Areas	US Staff
WSP	Prime Consultant – GEC program management	19,000
Cambridge Systematics	Planning tasks and operations modeling for Corridor ID	230
Confluence Environmental Company DBE	Environmental & tribal coordination	31
David Evans & Associates	Construction management and inspection for the PCC short-line	1,050
DB E.C.O. North America Inc.	Operations modeling	90
Fehr & Peers	Master planning (Freight, Port, and PCC)	371
Furtado & Associates	Right-of-Way	58
Kelly McNutt Consulting DBE	Cost estimating	33
Mott MacDonald	Freight and rail activities to expand local capacity with individuals that now live in Washington and the US	2,100
Pacific Railway Enterprises, Inc. DBE	Signal and communications design and rail inspection services	58
PH Consulting DBE	Civil and transportation engineering	11
PRR DBE	Public engagement and strategic communications	114
Shannon & Wilson	Geotechnical services and landslide mitigation	369
Thomson Strategic Consulting DBE	Facilitation and community engagement	4
Transpo Group	Truck Parking Information Management System (TPIMS) Implementation	59
Zephyr USA DBE	Rail design, construction management, and remote sensing	50

We are excited to collaborate with the RFP Division and continue our partnership with WSDOT. Please contact Chad if you have any questions regarding our proposal.

Sincerely,



Karen Doherty, PE
Senior Vice President
Mountain Pacific Regional Business Executive
425-229-1365
karen.doherty@wsp.com



Chad Hancock, PE
Vice President
Program & Agreement Manager
360-977-2544
chad.hancock@wsp.com



CRITERION 6

Contractor Certification – Workers' Rights

CONTRACTOR CERTIFICATION
EXECUTIVE ORDER 18-03 – WORKERS’ RIGHTS
WASHINGTON STATE GOODS & SERVICES CONTRACTS

Pursuant to the Washington State Governor’s Executive Order 18-03 (dated June 12, 2018), the Washington State Department of Transportation is seeking to contract with qualified entities and business owners who certify that their employees are not, as a condition of employment, subject to mandatory individual arbitration clauses and class or collective action waivers.

2024 Rail, Freight and Ports Division General
Solicitation Title: Engineering Consulting Services

I hereby certify, on behalf of the firm identified below, as follows (check one):

☒ **NO MANDATORY INDIVIDUAL ARBITRATION CLAUSES AND CLASS OR COLLECTIVE ACTION WAIVERS FOR EMPLOYEES.** This firm does NOT require its employees, as a condition of employment, to sign or agree to mandatory individual arbitration clauses or class or collective action waivers.

OR

☐ **MANDATORY INDIVIDUAL ARBITRATION CLAUSES AND CLASS OR COLLECTIVE ACTION WAIVERS FOR EMPLOYEES.** This firm requires its employees, as a condition of employment, to sign or agree to mandatory individual arbitration clauses or class or collective action waivers.

I hereby certify, under penalty of perjury under the laws of the State of Washington, that the certifications herein are true and correct and that I am authorized to make these certifications on behalf of the firm listed herein.

FIRM NAME: WSP USA Inc.
Name of Contractor/Bidder – Print full legal entity name of firm

By: 
Signature of authorized person

Karen Doherty
Print Name of person making certifications for firm

Title: Senior Vice President
Title of person signing certificate

Place: Seattle, WA
Print city and state where signed

Date: November 1, 2024

zu _____

Scott Wells

CONTRACTOR CERTIFICATION
EXECUTIVE ORDER 18-03 – WORKERS’ RIGHTS
WASHINGTON STATE GOODS & SERVICES CONTRACTS

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Solicitation Title: 2024 Rail, Freight and Ports Div. GEC

I hereby certify, on behalf of the firm identified below, as follows (check one):

☒ **NO MANDATORY INDIVIDUAL ARBITRATION CLAUSES AND CLASS OR COLLECTIVE ACTION WAIVERS FOR EMPLOYEES.** This firm does NOT require its employees, as a condition of employment, to sign or agree to mandatory individual arbitration clauses or class or collective action waivers.

OR

☐ **MANDATORY INDIVIDUAL ARBITRATION CLAUSES AND CLASS OR COLLECTIVE ACTION WAIVERS FOR EMPLOYEES.** This firm requires its employees, as a condition of employment, to sign or agree to mandatory individual arbitration clauses or class or collective action waivers.

I hereby certify, under penalty of perjury under the laws of the State of Washington, that the certifications herein are true and correct and that I am authorized to make these certifications on behalf of the firm listed herein.

FIRM NAME: David Evans and Associates, Inc.
Name of Contractor/Bidder – Print full legal entity name of firm

By: 
Signature of authorized person

Kevin Jeffers, PE, PMP
Print Name of person making certifications for firm

Title: Associate Vice President
Title of person signing certificate

Place: Tacoma, WA
Print city and state where signed

Date: October 21, 2024

CONTRACTOR CERTIFICATION
EXECUTIVE ORDER 18-03 – WORKERS’ RIGHTS
WASHINGTON STATE GOODS & SERVICES CONTRACTS

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2024 Rail, Freight and Ports Div. General

Solicitation Title: Engineering Consulting Services

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I hereby certify, under penalty of perjury under the laws of the State of Washington, that the certifications herein are true and correct and that I am authorized to make these certifications on behalf of the firm listed herein.

FIRM NAME: DB E.C.O. North America Inc.

Name of Contractor/Bidder – Print full legal entity name of firm

By: 

Yoav Hagler
Yoav Hagler (Oct 30, 2024 10:16 EDT)

Signature of authorized person

David Hüffmeier / Yoav Hagler

Print Name of person making certifications for firm

Title: CFO / VP, Technical Consulting

Title of person signing certificate

Place: Irvine, CA / New York, NY

Print city and state where signed

Date: October 30, 2024

2024 Rail, Freight and Ports Division -
General Engineering Consulting Services

✓

Fehr & Peers

A handwritten signature in black ink, appearing to read "Chris Breiland".

Chris Breiland

Principal

Seattle, WA

10/29/2024

CONTRACTOR CERTIFICATION
EXECUTIVE ORDER 18-03 – WORKERS’ RIGHTS
WASHINGTON STATE GOODS & SERVICES CONTRACTS

Pursuant to the Washington State Governor’s Executive Order 18-03 (dated June 12, 2018), the Washington State Department of Transportaion is seeking to contract with qualified entities and business owners who certify that their employees are not, as a condition of employment, subject to mandatory individual arbitration clauses and class or collective action waivers.

Solicitation Title: Rail General Engineering Consulting Services

I hereby certify, on behalf of the firm identified below, as follows (check one):

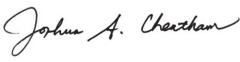
☒ **NO MANDATORY INDIVIDUAL ARBITRATION CLAUSES AND CLASS OR COLLECTIVE ACTION WAIVERS FOR EMPLOYEES.** This firm does NOT require its employees, as a condition of employment, to sign or agree to mandatory individual arbitration clauses or class or collective action waivers.

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I hereby certify, under penalty of perjury under the laws of the State of Washington, that the certifications herein are true and correct and that I am authorized to make these certifications on behalf of the firm listed herein.

FIRM NAME: Furtado and Associates, Inc.
Name of Contractor/Bidder – Print full legal entity name of firm

By:  2024.10.15 09:37:30-07'00'
Signature of authorized person

Joshua Cheatham
Print Name of person making certifications for firm

Title: President
Title of person signing certificate

Place: Seattle, WA
Print city and state where signed

Date: 10/15/2024

CONTRACTOR CERTIFICATION
EXECUTIVE ORDER 18-03 – WORKERS’ RIGHTS
WASHINGTON STATE GOODS & SERVICES CONTRACTS

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Solicitation Title: 2024 Rail, Freight and Ports Division General Engineering Consulting Services

I hereby certify, on behalf of the firm identified below, as follows (check one):

☒ **NO MANDATORY INDIVIDUAL ARBITRATION CLAUSES AND CLASS OR COLLECTIVE ACTION WAIVERS FOR EMPLOYEES.** This firm does NOT require its employees, as a condition of employment, to sign or agree to mandatory individual arbitration clauses or class or collective action waivers.

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I hereby certify, under penalty of perjury under the laws of the State of Washington, that the certifications herein are true and correct and that I am authorized to make these certifications on behalf of the firm listed herein.

FIRM NAME: Kelly McNutt Consulting, LLC
Name of Contractor/Bidder – Print full legal entity name of firm

By:  Kelly McNutt
Signature of authorized person

Kelly McNutt
Print Name of person making certifications for firm

Title: Principal
Title of person signing certificate

Place: Vancouver, WA
Print city and state where signed

Date: 10/29/25

CONTRACTOR CERTIFICATION
EXECUTIVE ORDER 18-03 – WORKERS’ RIGHTS
WASHINGTON STATE GOODS & SERVICES CONTRACTS

Pursuant to the Washington State Governor’s Executive Order 18-03 (dated June 12, 2018), the Washington State Department of Transportaion is seeking to contract with qualified entities and business owners who certify that their employees are not, as a condition of employment, subject to mandatory individual arbitration clauses and class or collective action waivers.

2024 Rail, Freight and Ports Div.

Solicitation Title: General Engineering Consulting Services

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FIRM NAME: Mott MacDonald, LLC
Name of Contractor/Bidder – Print full legal entity name of firm

By:  Diana Walker, PE, PEng
Signature of authorized person Print Name of person making certifications for firm

Title: Division General Manager - PNW Place: Seattle, Washington
Title of person signing certificate Print city and state where signed

Date: October 18, 2024

CONTRACTOR CERTIFICATION
EXECUTIVE ORDER 18-03 – WORKERS’ RIGHTS
WASHINGTON STATE GOODS & SERVICES CONTRACTS

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2024 Rail, Freight and Ports Div.

Solicitation Title: General Engineering Consulting Services

I hereby certify, on behalf of the firm identified below, as follows (check one):

☒ **NO MANDATORY INDIVIDUAL ARBITRATION CLAUSES AND CLASS OR COLLECTIVE ACTION WAIVERS FOR EMPLOYEES.** This firm does not employ any employees, as indicated by not signing a general industry labor contract. I have reviewed the

OR

☐ **MANDATORY INDIVIDUAL ARBITRATION CLAUSES AND CLASS OR COLLECTIVE ACTION WAIVERS FOR EMPLOYEES.** This firm employs employees, as indicated by signing a general industry labor contract. I have reviewed the

I hereby provide a copy of the relevant Washington law to the employees and inform them of the consequences of the law. I have also provided a copy of the law to the employees and inform them of the consequences of the law.

Firm Name: Pacific Railway Enterprises, Inc.
Name / Bidder – Please print name of firm

By: _____ Jennifer A. Seccombe, PE
Signature of authorized person Print name of authorized person
Title: President/CEO Title: _____
Title of person signing for firm Print name of person signing for firm

Date: 10/17/2024

CONTRACTOR CERTIFICATION
EXECUTIVE ORDER 18-03 – WORKERS’ RIGHTS
WASHINGTON STATE GOODS & SERVICES CONTRACTS

Pursuant to the Washington State Governor’s Executive Order 18-03 (dated June 12, 2018), the Washington State Department of Transportaion is seeking to contract with qualified entities and business owners who certify that their employees are not, as a condition of employment, subject to mandatory individual arbitration clauses and class or collective action waivers.

Solicitation Title: 2024 Rail, Freight and Ports Division General Engineering Consulting Services

I hereby certify, on behalf of the firm identified below, as follows (check one):

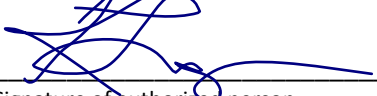
☒ **NO MANDATORY INDIVIDUAL ARBITRATION CLAUSES AND CLASS OR COLLECTIVE ACTION WAIVERS FOR EMPLOYEES.** This firm does NOT require its employees, as a condition of employment, to sign or agree to mandatory individual arbitration clauses or class or collective action waivers.

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I hereby certify, under penalty of perjury under the laws of the State of Washington, that the certifications herein are true and correct and that I am authorized to make these certifications on behalf of the firm listed herein.

FIRM NAME: PH Consulting LLC
Name of Contractor/Bidder – Print full legal entity name of firm

By: 
Signature of authorized person

Ken Lauzen, PE
Print Name of person making certifications for firm

Title: Principal
Title of person signing certificate

Place: Seattle, WA
Print city and state where signed

Date: 10/30/2024

CONTRACTOR CERTIFICATION
EXECUTIVE ORDER 18-03 – WORKERS’ RIGHTS
WASHINGTON STATE GOODS & SERVICES CONTRACTS

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Solicitation Title: 2024 Rail, Freight and Ports Div. General Engineering Consulting Services

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FIRM NAME: PRR
Name of Contractor/Bidder – Print full legal entity name of firm

By: 
Signature of authorized person

Colleen Gants
Print Name of person making certifications for firm

Title: Principal
Title of person signing certificate

Place: Seattle, Washington
Print city and state where signed

Date: 10/24/2024

CONTRACTOR CERTIFICATION
EXECUTIVE ORDER 18-03 – WORKERS’ RIGHTS
WASHINGTON STATE GOODS & SERVICES CONTRACTS

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Solicitation Title: WSDOT 2024 Rail, Freight and Ports Div. General Engineering
Consulting Services

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FIRM NAME: Shannon & Wilson, Inc.

Name of Contractor/Bidder – Print full legal entity name of firm

By: Neal McCulloch
Signature of authorized person

Neal McCulloch
Print Name of person making certifications for firm

Title: Vice President
Title of person signing certificate

Place: Seattle, Washington
Print city and state where signed

Date: 10/18/2024

CONTRACTOR CERTIFICATION
EXECUTIVE ORDER 18-03 – WORKERS’ RIGHTS
WASHINGTON STATE GOODS & SERVICES CONTRACTS

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Services

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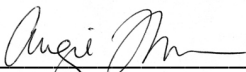
OR

☐ **MANDATORY INDIVIDUAL ARBITRATION CLAUSES AND CLASS OR COLLECTIVE ACTION WAIVERS FOR EMPLOYEES.** This firm requires its employees, as a condition of employment, to sign or agree to mandatory individual arbitration clauses or class or collective action waivers.

I hereby certify, under penalty of perjury under the laws of the State of Washington, that the certifications herein are true and correct and that I am authorized to make these certifications on behalf of the firm listed herein.

FIRM NAME: Thomson Strategic Consulting

Name of Contractor/Bidder – Print full legal entity name of firm

By: 
Signature of authorized person

Angie Thomson
Print Name of person making certifications for firm

Title: Principal
Title of person signing certificate

Place: Tacoma, WA
Print city and state where signed

Date: 21 October 2024

CONTRACTOR CERTIFICATION
EXECUTIVE ORDER 18-03 – WORKERS’ RIGHTS
WASHINGTON STATE GOODS & SERVICES CONTRACTS

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2024 Rail, Freight and Ports Div. General

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FIRM NAME: Transpo Group USA, Inc.
Name of Contractor/Bidder – Print full legal entity name of firm

By:  Mark Jensen
Signature of authorized person Print Name of person making certifications for firm

Title: Director of Technology Place: Kirkland, WA
Title of person signing certificate Print city and state where signed

Date: 10-30-24

CONTRACTOR CERTIFICATION
EXECUTIVE ORDER 18-03 – WORKERS’ RIGHTS
WASHINGTON STATE GOODS & SERVICES CONTRACTS

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Solicitation Title: WSDOT 2024 Rail, Freight and Ports Division GEC

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FIRM NAME: Zephyr UAS Inc., dba Zephyr Rail
Name of Contractor/Bidder – Print full legal entity name of firm

By: Marc A. Cañas
Signature of authorized person

Marc Cañas
Print Name of person making certifications for firm

Title: Vice President
Title of person signing certificate

Place: Orange, CA
Print city and state where signed

Date: October 16, 2024



CRITERION 7

References/Past Performance

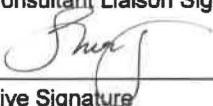


Performance Evaluation Consultant Services

Consultant Name WSP USA Inc		Evaluation Type ☒ Interim ☐ Subconsultant ☐ Final	
Consultant Address 1001 4th Ave. Suite 3100, Seattle, WA 98154		Project Title PSGP - Program Management Services	
		Agreement Number Y-11917	
Type of Work ☐ Study ☐ Design ☐ R/W ☐ PS&E ☒ Other (Specify Below):		Type of Agreement ☐ Lump Sum ☒ Hourly Rate	
Complexity of Work ☒ Difficult ☐ Routine	Date Agreement Approved June 24, 2016	☐ Cost Plus Fixed Fee ☐ Other	
Amount of Original Agreement \$ 15,000,000	Total Amount Modifications \$ 17,250,000	Total Amount Agreement \$ 32,250,000	
Completion Date Including Extensions June 30, 2027	Actual Completion Date N/A	Actual Total Paid \$ 18,613,233.49	
Type and Extent of Subcontracting communications, grant and local agency agreement development, document control, traffic planning			

Performance Rating Scale (From Average Score Below)						
<u>S</u> Superior		<u>AR</u> Above Std.		<u>MR</u> Meets Std.	<u>BR</u> Below Std.	<u>P</u> Poor
Standard Criteria			Comments (Justify Above & Below Ratings)			Rating
1. Negotiations Cooperative and responsive Adhered to WSDOT guidelines on fee. Met negotiation schedule. Open and honest communications. Willingness to negotiate in good faith			WSP has constantly come to negotiations with a willingness to negotiate in good faith. They have been very cooperative and responsive during negotiations.			AR
2. Cost / Budget Finished within agreed budget, including all supplements Appropriate level of effort (Cost commensurate with work) Reasonable direct, non-salary expenses (Approx. xx% -yy%)			WSP has consistently finishes scope of work within budget			AR
3. Schedule Complete within agreement schedule including supplements. Achieved schedule (Including all supplements). Prompt response to review comments Adapted to changes by WSDOT Notified WSDOT early regarding schedule issues			WSP consistently strives to meet schedules.			AR
4. Technical Quality Work products meet WSDOT design policy & standards Performed appropriate quality control and assurance Responds to review comments in subsequent submission Pursued innovative design solutions Delivered "compatible" electronic files Implemented principles of practical design			Work produced meets WSDOT standards. They are able to bring in outside resources to help identify solutions when an unfamiliar challenge is encountered. WSP understands the need for practical design and looks for opportunities.			AR

5. Communications Clear and concise communication (Oral, written, drawings). Demonstrates an understanding of oral and written instructions Communicated at intervals appropriate for continual progress	WSP provides clear and concise communication. The sharing of information is done at regular scheduled meeting or more often as needed.	S
6. Management Provided creative cost control measures Submitted appropriate, periodic, accurate progress reports Accurate and timely invoicing Conducted meetings efficiently Limited the number of consultant-initiated contract modifications / supplements Collaborated effectively with WSDOT Responsive Managed subconsultants effectively	Monthly progress reports are thorough and complete. Meetings are efficient and managers are good at keeping to the agenda and important issues. Collaboration with WSDOT is very good. WSP has always been very responsive to any challenges or "fire drills". WSP does a efficient job at managing subconsultants.	S
7. Other Criteria (As agreed)	Evaluation includes comments for SR 167 Engineering Manager.	
Overall Rating		

Rated By (Project Manager Name and Title)	Project Manager Signature	Date
Rated By (Area Consultant Liaison Name and Title) Sheril Mackenzie, Program Manager, ACL	Area Consultant Liaison Signature 	Date 9/25/23
Executive Review (Name and Title) Dewayne Matlock- PSGP Deputy Program Administrator	Executive Signature 	Date 9/25/2023

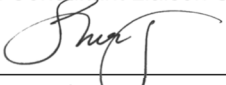


Performance Evaluation Consultant Services

Consultant Name WSP USA Inc		Evaluation Type ☒ Interim ☐ Subconsultant ☐ Final	
Project Title SR 167 Completion General Engineering Consulting (GEC) Services			
Consultant Address 1001 4th Ave. Suite 3100, Seattle, WA 98154		Agreement Number Y11918	
Type of Work ☐ Study ☐ Design ☐ R/W ☐ PS&E ☒ Other (Specify Below):		Type of Agreement ☐ Lump Sum ☒ Hourly Rate ☐ Cost Plus Fixed Fee ☐ Other	
Complexity of Work ☒ Difficult ☐ Routine	Date Agreement Approved June 24, 2016		
Amount of Original Agreement \$ 16,000,000	Total Amount Modifications \$ 54,000,000	Total Amount Agreement \$ 70,000,000	
Completion Date Including Extensions June 30, 2027	Actual Completion Date N/A	Actual Total Paid \$ 46,036,387.45	
Type and Extent of Subcontracting communications, environmental, roadway engineering, traffic planning, construction support, RW, geotechnical, hydraulics,			

Performance Rating Scale (From Average Score Below)		
<u> S </u> Superior	<u> AR </u> Above Std.	<u> MR </u> Meets Std.
	<u> BR </u> Below Std.	<u> P </u> Poor
Standard Criteria	Comments (Justify Above & Below Ratings)	Rating
1. Negotiations Cooperative and responsive Adhered to WSDOT guidelines on fee. Met negotiation schedule. Open and honest communications. Willingness to negotiate in good faith	WSP has been extremely cooperative in contract negotiations and timely in their responses which have been open and honest. They have been a good partner when developing agreements.	S
2. Cost / Budget Finished within agreed budget, including all supplements Appropriate level of effort (Cost commensurate with work) Reasonable direct, non-salary expenses (Approx. xx% -yy%)	WSP consistently finishes work within scope and budget.	AR
3. Schedule Complete within agreement schedule including supplements. Achieved schedule (Including all supplements). Prompt response to review comments Adapted to changes by WSDOT Notified WSDOT early regarding schedule issues	WSP has done a good job in providing prompt responses and has been adaptable to changes. They continue to provide timely notification to WSDOT regarding schedule issues.	AR
4. Technical Quality Work products meet WSDOT design policy & standards Performed appropriate quality control and assurance Responds to review comments in subsequent submission Pursued innovative design solutions Delivered "compatible" electronic files Implemented principles of practical design	WSP consistently meets WSDOT's policies and standards. WSP needs to continue to work closely with the construction office to ensure communication of changes and decisions go through the Project Management team prior to the Design Builder.	AR

5. Communications Clear and concise communication (Oral, written, drawings). Demonstrates an understanding of oral and written instructions Communicated at intervals appropriate for continual progress	Communications have been strong. When there is a misinterpretation there is almost always a quick followup discussion	S
6. Management Provided creative cost control measures Submitted appropriate, periodic, accurate progress reports Accurate and timely invoicing Conducted meetings efficiently Limited the number of consultant-initiated contract modifications / supplements Collaborated effectively with WSDOT Responsive Managed subconsultants effectively	Monthly progress reports include the right amount of detail to convey work performed, future planned work and identify possible concerns. WSP fits within the WSDOT culture and embraces the blended team so we feel all as one.	S
7. Other Criteria (As agreed)	Note from the PE team: Our team is close to perfect, conflicts rarely come up but when they do they are easily resolved.	AR
Overall Rating		

Rated By (Project Manager Name and Title)	Project Manager Signature	Date
Rated By (Area Consultant Liaison Name and Title) Sheril Mackenzie, PSGP Program Manager	Area Consultant Liaison Signature 	Date 10/5/23
Executive Review (Name and Title)	Executive Signature 	Date 10/5/23

**Washington State
Department of Transportation**

**Performance Evaluation
Completed by Reference**

Consultant Name: WSP USA, Inc.
Consultant's Project Manager: Courtney McCormick
Project Name to be Evaluated on: (Work must have been completed within the last 3 years or is currently being performed.) Chicago - St. Louis High Speed Rail Oversight

Type of Work:

☐ Roadway Design
 ☐ Plans Specs & Estimates
 ☒ Transportation Study
 ☒ Right-of-Way
 ☒ Other

Contract Information: (Work must have been completed within the last 3 years or is currently being performed.)

☒ Prime ☐ Sub	Start Date 10/13/17	End Date 	Dollar Amount of Services 10,000,000.00
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Performance Evaluation	
Rating Criteria Please rate each criteria on a scale of 1 to 10. 1 being low and 10 being high.	Score 1 - Low to 10 - High
1. Was the firm cooperative and responsive during any negotiations whether they were budget related or work element related?	10.00
2. Did the firm complete the project within the total budgeted amount?	10.00
3. Did the firm complete the project within the contract schedule(s)?	10.00
4. Did the firm meet all of your technical standards and quality expectations?	10.00
5. Was the firm's communication, both oral and written, clear and concise?	8.00
6. Was the firm's project management system effective?	8.00
Total Score (Total the score by adding the scores for criterias 1 through 6.)	56.00
Average Score (Average the score by dividing the total score by the total number of criteria that was rated.)	9.33

Evaluator Information:		
Firm/Company Name: Illinois Department of Transportation		
Evaluator's Name: Elliot Ramos	Evaluator's Title: Bureau Chief, Passenger Rail Corridor	
Firm/Company Address: 69 West Washington Street, Suite 2100, Chicago, IL 60602		
Phone: (312) 793-0478	Fax:	Date: 11/08/24

Distribution: ☐ Original: Return to Consultant being evaluated; and

☐ Copy: Fax to WSDOT at 360-705-6838 or email to wsdotco@wsdot.wa.gov

Colorado Mountain Rail Service Plan Development

Washington State Department of Transportation

Performance Evaluation Completed by Reference

Consultant Name: WSP
Consultant's Project Manager: Joe Black
Project Name to be Evaluated on: (Work must have been completed within the last 3 years or is currently being performed.) Colorado Mountain Rail Service Development Plan

Type of Work:

☐ Roadway Design
 ☐ Plans Specs & Estimates
 ☒ Transportation Study
 ☐ Right-of-Way
 ☐ Other

Contract Information: (Work must have been completed within the last 3 years or is currently being performed.)

☒	Prime	Start Date	End Date	Dollar Amount of Services
☐	Sub	05/17/24	03/31/25	3,000,000.00

Performance Evaluation	
Rating Criteria Please rate each criteria on a scale of 1 to 10. 1 being low and 10 being high.	Score 1 - Low to 10 - High
1. Was the firm cooperative and responsive during any negotiations whether they were budget related or work element related?	9.00
2. Did the firm complete the project within the total budgeted amount?	9.00
3. Did the firm complete the project within the contract schedule(s)?	9.00
4. Did the firm meet all of your technical standards and quality expectations?	9.00
5. Was the firm's communication, both oral and written, clear and concise?	9.00
6. Was the firm's project management system effective?	9.00
Total Score (Total the score by adding the scores for criterias 1 through 6.)	54.00
Average Score (Average the score by dividing the total score by the total number of criteria that was rated.)	9.00

Evaluator Information:		
Firm/Company Name: Colorado Dept. of Transportation - Division of Transit and Rail		
Evaluator's Name: Paul DesRocher	Evaluator's Title: Director, Division of Transit and Rail	
Firm/Company Address: 2829 W. Howard Pl. Denver, CO 80202		
Phone: (720) 491-0916	Fax:	Date: 11/06/24

Distribution: ☐ Original: Return to Consultant being evaluated; and
☐ Copy: Fax to WSDOT at 360-705-6838 or email to wsdotco@wsdot.wa.gov

Rev. 2014



Consultant Information Forms

Consultant Information Form

Firm Name: WSP USA Inc.		FYE Date: 12/31/2024	Number of Employees: 19,000
Address: 1001 Fourth Avenue, Suite 3100			
City: Seattle	State: WA	Zip Code: 98154	County: King
Phone: 212-465-5000	Fax: (206) 282-5222	Company Web Site: www.wsp.com	
Remit to Address: WSP USA Inc. P.O. Box 732476			
City: Dallas	State: Texas	Zip Code: 75373	County: Dallas
Phone: 717-429-1273		Fax: email preferred: usaccountsreceivable@wsp.com	
Statewide Vendor Number (SWV) for Remit to Address: SWV0027322-05		Federal Tax ID Number or Social Security Number: 11-1531569	
Unified Business Identifier Number (UBI): 600 275 529		Date Universal Numbering System (DUNS) Number: 05-666-8700	
Year Firm Established: 1933	UDBE/SBE/MSVWBE Certification Number: N/A	NAICS Code & Code Name: 541330-Engineering Services	
Proposed Project Manager: Chad Hancock		Email: chad.hancock@wsp.com	
Financial Contact: Lorelei Williams		Email: lorelei.williams@wsp.com	

Firm Type:

☐ Sole Proprietor
 ☐ Partnership
 ☒ C – Corp.
 ☐ Limited Partnership
 ☐ Subchapter S Corp.
 ☐ Limited Liability Company

Annual Gross Receipt:

☐ \$0 to \$1 Million
 ☐ \$1 Million to \$5 Million
 ☐ \$5 Million to \$10 Million
 ☐ \$10 Million to \$15 Million
 ☒ Over \$15 Million

Note:

Firm Name: Please do not use: dba's – doing business as; combination names when two firms are working together, unless the combination name is the formation of a legally registered new company such as a joint venture; derivatives of your legal name; acronyms; etc. The firm name shown must be your firm's legal name.

Federal Tax ID Number: Your Federal Tax ID number must be that number registered to your legal firm name. If you do not have a Federal Tax ID number, please use your social security number.

Unified Business Identifier (UBI) Number: Your firm will be **REQUIRED** to acquire a UBI Number prior to execution of an agreement and/or being approved as a Sub-consultant to an existing agreement. This is a Washington State Business license and can be acquired by contacting the Washington State Department of Revenue web site at www.dor.wa.gov

Statewide Vendor (SWV) Number: The Statewide Vendor (SWV) Number is **REQUIRED** for vendors to receive payments. If your firm doesn't already have an SWV number, your firm will be required to acquire a SWV number prior to execution of an agreement. For additional information, please visit the Office of Financial Management (OFM) at <https://www.ofm.wa.gov/it-systems/accounting-systems/statewide-vendorpayee-services>

FYE Date: Your firm's fiscal year end date.

UDBE/SBE/MSVWBE Certification: If your firm is certified as a UDBE/SBE/MSVWBE enter your firm's certification number. Federal Certifications: Underutilized Disadvantaged Business Enterprise (UDBE), Small Business Enterprise (SBE). State Certifications: Minority, Small, Veteran, Women Business Enterprise. For additional information go to the Washington State Office of Minority & Women's Business Enterprises web site at www.omwbe.wa.gov

It is critical that your firm name is your legal firm name and that it is the same name assigned to your Federal Tax ID number and is the same name utilized for your SWV number.

Consultant Information Form

Firm Name: Cambridge Systematics, Inc.		FYE Date: November 30	Number of Employees: 230
Address: 101 Station Landing Suite 410			
City: Medford	State: MA	Zip Code: 02155	County: Middlesex
Phone: 781.539.6700	Fax: n/a	Company Web Site: www.camsys.com	
Remit to Address: 101 Station Landing Suite 410			
City: Medford	State: MA	Zip Code: 02155	County: Middlesex
Phone: 781.539.6700	Fax: n/a		
Statewide Vendor Number (SWV) for Remit to Address: SWV0086256 00		Federal Tax ID Number or Social Security Number: 04-2505095	
Unified Business Identifier Number (UBI): 601 676 548		Date Universal Numbering System (DUNS) Number: 1000035533	
Year Firm Established: 1972	UDBE/SBE/MSVWBE Certification Number: n/a	NAICS Code & Code Name:	
Proposed Project Manager: Jon Overman		Email: joverman@camsys.com	
Financial Contact: Jonathan Ho		Email: jho@camsys.com	

Firm Type:

☐ Sole Proprietor
 ☐ Partnership
 ☒ C – Corp.
 ☐ Limited Partnership
 ☐ Subchapter S Corp.
 ☐ Limited Liability Company

Annual Gross Receipt:

☐ \$0 to \$1 Million
 ☐ \$1 Million to \$5 Million
 ☐ \$5 Million to \$10 Million
 ☐ \$10 Million to \$15 Million
 ☒ Over \$15 Million

Note:

Firm Name: Please do not use: dba's – doing business as; combination names when two firms are working together, unless the combination name is the formation of a legally registered new company such as a joint venture; derivatives of your legal name; acronyms; etc. The firm name shown must be your firm's legal name.

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FYE Date: Your firm's fiscal year end date.

UDBE/SBE/MSVWBE Certification: If your firm is certified as a UDBE/SBE/MSVWBE enter your firm's certification number. Federal Certifications: Underutilized Disadvantaged Business Enterprise (UDBE), Small Business Enterprise (SBE). State Certifications: Minority, Small, Veteran, Women Business Enterprise. For additional information go to the Washington State Office of Minority & Women's Business Enterprises web site at www.omwbe.wa.gov

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Consultant Information Form

Firm Name: Confluence Environmental Company		FYE Date: 12/31/24	Number of Employees: 31
Address: 146 N Canal Street, Suite #111			
City: Seattle	State: WA	Zip Code: 98103	County: US
Phone: 206.397.3741	Fax: N/A	Company Web Site: confenv.com	
Remit to Address: 146 N Canal Street, Suite #111			
City: Seattle	State: WA	Zip Code: 98103	County: USA
Phone: 206.397.3741	Fax: N/A		
Statewide Vendor Number (SWV) for Remit to Address: SWV0312900		Federal Tax ID Number or Social Security Number: 208170492	
Unified Business Identifier Number (UBI): 602682914		Date Universal Numbering System (DUNS) Number: 01-953-8804	
Year Firm Established: 2007	UDBE/SBE/MSVWBE Certification Number: S000025349	NAICS Code & Code Name: 541620 Environmental Consulting Services	
Proposed Project Manager: Rosie Daniel		Email: rosie.daniel@confenv.com	
Financial Contact: Nora Burton		Email: nora.burton@confenv.com	

Firm Type:

☐ Sole Proprietor
 ☐ Partnership
 ☐ C – Corp.
 ☐ Limited Partnership
 ☒ Subchapter S Corp.
 ☐ Limited Liability Company

Annual Gross Receipt:

☐ \$0 to \$1 Million
 ☒ \$1 Million to \$5 Million
 ☐ \$5 Million to \$10 Million
 ☐ \$10 Million to \$15 Million
 ☐ Over \$15 Million

Note:

Firm Name: Please do not use: dba's – doing business as; combination names when two firms are working together, unless the combination name is the formation of a legally registered new company such as a joint venture; derivatives of your legal name; acronyms; etc. The firm name shown must be your firm's legal name.

Federal Tax ID Number: Your Federal Tax ID number must be that number registered to your legal firm name. If you do not have a Federal Tax ID number, please use your social security number.

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Statewide Vendor (SWV) Number: The Statewide Vendor (SWV) Number is **REQUIRED** for vendors to receive payments. If your firm doesn't already have an SWV number, your firm will be required to acquire a SWV number prior to execution of an agreement. For additional information, please visit the Office of Financial Management (OFM) at <https://www.ofm.wa.gov/it-systems/accounting-systems/statewide-vendorpayee-services>

FYE Date: Your firm's fiscal year end date.

UDBE/SBE/MSVWBE Certification: If your firm is certified as a UDBE/SBE/MSVWBE enter your firm's certification number. Federal Certifications: Underutilized Disadvantaged Business Enterprise (UDBE), Small Business Enterprise (SBE). State Certifications: Minority, Small, Veteran, Women Business Enterprise. For additional information go to the Washington State Office of Minority & Women's Business Enterprises web site at www.omwbe.wa.gov

It is critical that your firm name is your legal firm name and that it is the same name assigned to your Federal Tax ID number and is the same name utilized for your SWV number.

Consultant Information Form

Firm Name: David Evans and Associates, Inc.		FYE Date: 10.21.2024	Number of Employees: 1,050
Address: 2100 S River Parkway, Suite 100			
City: Portland	State: OR	Zip Code: 97223	County: Multnomah
Phone: 253.922.9780	Fax: 253.922.9781	Company Web Site: www.deainc.com	
Remit to Address: 2106 Pacific Avenue, Suite 400			
City: Tacoma	State: WA	Zip Code: 98402	County: Pierce
Phone: 253.922.9780		Fax: 253.922.9781	
Statewide Vendor Number (SWV) for Remit to Address: SWV003204301		Federal Tax ID Number or Social Security Number: 93-0661195	
Unified Business Identifier Number (UBI): 600-227-608		Date Universal Numbering System (DUNS) Number: 08-661-2439	
Year Firm Established: 1976	UDBE/SBE/MSVWBE Certification Number: N/A	NAICS Code & Code Name: 541330	
Proposed Project Manager: Kevin Jeffers, PE, PMP		Email: kmje@deainc.com	
Financial Contact: Aaron Fetzer		Email: aaron.fetzer@deainc.com	

Firm Type:

☐ Sole Proprietor
 ☐ Partnership
 ☒ C – Corp.
 ☐ Limited Partnership
 ☐ Subchapter S Corp.
 ☐ Limited Liability Company

Annual Gross Receipt:

☐ \$0 to \$1 Million
 ☐ \$1 Million to \$5 Million
 ☐ \$5 Million to \$10 Million
 ☐ \$10 Million to \$15 Million
 ☒ Over \$15 Million

Note:

Firm Name: Please do not use: dba's – doing business as; combination names when two firms are working together, unless the combination name is the formation of a legally registered new company such as a joint venture; derivatives of your legal name; acronyms; etc. The firm name shown must be your firm's legal name.

Federal Tax ID Number: Your Federal Tax ID number must be that number registered to your legal firm name. If you do not have a Federal Tax ID number, please use your social security number.

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FYE Date: Your firm's fiscal year end date.

UDBE/SBE/MSVWBE Certification: If your firm is certified as a UDBE/SBE/MSVWBE enter your firm's certification number. Federal Certifications: Underutilized Disadvantaged Business Enterprise (UDBE), Small Business Enterprise (SBE). State Certifications: Minority, Small, Veteran, Women Business Enterprise. For additional information go to the Washington State Office of Minority & Women's Business Enterprises web site at www.omwbe.wa.gov

It is critical that your firm name is your legal firm name and that it is the same name assigned to your Federal Tax ID number and is the same name utilized for your SWV number.

Consultant Information Form

Firm Name: DB E.C.O. North America Inc.		FYE Date: 12/31/2024	Number of Employees: 110
Address: 555 Capitol Mall, Suite 1250			
City: Sacramento	State: CA	Zip Code: 95814	County: USA
Phone: N/A	Fax: N/A	Company Web Site: https://db-eco.us/en/	
Remit to Address: 81 Main Street, Suite 504			
City: White Plains	State: NY	Zip Code: 10601	County: USA
Phone: (916) 620-0699		Fax: N/A	
Statewide Vendor Number (SWV) for Remit to Address: SWV0223233-00		Federal Tax ID Number or Social Security Number: 27-3167608	
Unified Business Identifier Number (UBI): 604-128-754		Date Universal Numbering System (DUNS) Number: ZDNFEFHV3ZA6	
Year Firm Established: 2010	UDBE/SBE/MSVWBE Certification Number: N/A	NAICS Code & Code Name: N/A	
Proposed Project Manager: Andreas Aeppli		Email: Andreas.Aeppli@db-eco.us	
Financial Contact: Kasim Ersoy		Email: Kasim.Ersoy@db-eco.us	

Firm Type:

☐ Sole Proprietor
 ☐ Partnership
 ☒ C – Corp.
 ☐ Limited Partnership
 ☐ Subchapter S Corp.
 ☐ Limited Liability Company

Annual Gross Receipt:

☐ \$0 to \$1 Million
 ☐ \$1 Million to \$5 Million
 ☐ \$5 Million to \$10 Million
 ☐ \$10 Million to \$15 Million
 ☒ Over \$15 Million

Note:

Firm Name: Please do not use: dba's – doing business as; combination names when two firms are working together, unless the combination name is the formation of a legally registered new company such as a joint venture; derivatives of your legal name; acronyms; etc. The firm name shown must be your firm's legal name.

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Unified Business Identifier (UBI) Number: Your firm will be **REQUIRED** to acquire a UBI Number prior to execution of an agreement and/or being approved as a Sub-consultant to an existing agreement. This is a Washington State Business license and can be acquired by contacting the Washington State Department of Revenue web site at www.dor.wa.gov

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FYE Date: Your firm's fiscal year end date.

UDBE/SBE/MSVWBE Certification: If your firm is certified as a UDBE/SBE/MSVWBE enter your firm's certification number. Federal Certifications: Underutilized Disadvantaged Business Enterprise (UDBE), Small Business Enterprise (SBE). State Certifications: Minority, Small, Veteran, Women Business Enterprise. For additional information go to the Washington State Office of Minority & Women's Business Enterprises web site at www.omwbe.wa.gov

It is critical that your firm name is your legal firm name and that it is the same name assigned to your Federal Tax ID number and is the same name utilized for your SWV number.

Consultant Information Form

Firm Name: Fehr & Peers		FYE Date: 12/27/2024	Number of Employees: 362
Address: 601 Union Street, Suite 3525			
City: Seattle	State: WA	Zip Code: 98101	County: King
Phone: 206-576-4220	Fax: 206-576-4225	Company Web Site: https://www.fehrandpeers.com/	
Remit to Address: 100 Pringle Avenue, Suite 600			
City: Walnut Creek	State: CA	Zip Code: 94596	County: Contra Costa
Phone: 925-930-7100		Fax: 925-933-7090	
Statewide Vendor Number (SWV) for Remit to Address: SWV0287315-00		Federal Tax ID Number or Social Security Number: 68-0065540	
Unified Business Identifier Number (UBI): 602-671-978		Date Universal Numbering System (DUNS) Number: 167316850	
Year Firm Established: 1985	UDBE/SBE/MSVWBE Certification Number: N/A	NAICS Code & Code Name: 541614 - Transportation Management Consulting Services	
Proposed Project Manager: Chris Breiland, PE		Email: c.breiland@fehrandpeers.com	
Financial Contact: Lysa Wollard		Email: L.Wollard@fehrandpeers.com	

Firm Type:

☐ Sole Proprietor
 ☐ Partnership
 ☐ C – Corp.
 ☐ Limited Partnership
 ☒ Subchapter S Corp.
 ☐ Limited Liability Company

Annual Gross Receipt:

☐ \$0 to \$1 Million
 ☐ \$1 Million to \$5 Million
 ☐ \$5 Million to \$10 Million
 ☐ \$10 Million to \$15 Million
 ☒ Over \$15 Million

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Statewide Vendor (SWV) Number: The Statewide Vendor (SWV) Number is **REQUIRED** for vendors to receive payments. If your firm doesn't already have an SWV number, your firm will be required to acquire a SWV number prior to execution of an agreement. For additional information, please visit the Office of Financial Management (OFM) at <https://www.ofm.wa.gov/it-systems/accounting-systems/statewide-vendorpayee-services>

FYE Date: Your firm's fiscal year end date.

UDBE/SBE/MSVWBE Certification: If your firm is certified as a UDBE/SBE/MSVWBE enter your firm's certification number. Federal Certifications: Underutilized Disadvantaged Business Enterprise (UDBE), Small Business Enterprise (SBE). State Certifications: Minority, Small, Veteran, Women Business Enterprise. For additional information go to the Washington State Office of Minority & Women's Business Enterprises web site at www.omwbe.wa.gov

It is critical that your firm name is your legal firm name and that it is the same name assigned to your Federal Tax ID number and is the same name utilized for your SWV number.

Consultant Information Form

Firm Name: Furtado		FYE Date: December 31st	Number of Employees: 56
Address: 1325 4th Avenue, Suite 1900			
City: Seattle	State: WA	Zip Code: 98101	County: King
Phone: 2066211218	Fax: 2062238223	Company Web Site: furtadoassociates.com	
Remit to Address: 1325 4th Avenue, Suite 1900			
City: Seattle	State: WA	Zip Code: 98101	County: King
Phone: 2066211218	Fax: 2062238223		
Statewide Vendor Number (SWV) for Remit to Address: SWV0125718 00		Federal Tax ID Number or Social Security Number: 91-1205970	
Unified Business Identifier Number (UBI): 600-513-137		Date Universal Numbering System (DUNS) Number: 144406048	
Year Firm Established: 1983	UDBE/SBE/MSVWBE Certification Number:: M3M0019981, D3M0019981	NAICS Code & Code Name: 541330-Engineering Services; 541370-Surveying Services	
Proposed Project Manager: Joel Yeager		Email: jyeager@furtadoassociates.com	
Financial Contact: Jessica Goldsberry		Email: jgoldsberry@furtadoassociates.com	

Firm Type:

☐ Sole Proprietor
 ☐ Partnership
 ☒ C – Corp.
 ☐ Limited Partnership
 ☐ Subchapter S Corp.
 ☐ Limited Liability Company

Annual Gross Receipt:

☐ \$0 to \$1 Million
 ☐ \$1 Million to \$5 Million
 ☒ \$5 Million to \$10 Million
 ☐ \$10 Million to \$15 Million
 ☐ Over \$15 Million

Note:

Firm Name: Please *do not* use: dba's – doing business as; combination names when two firms are working together, unless the combination name is the formation of a legally registered new company such as a joint venture; derivatives of your legal name; acronyms; etc. The firm name shown must be your firm's legal name.

Federal Tax ID Number: Your Federal Tax ID number must be that number registered to your legal firm name. If you do not have a Federal Tax ID number, please use your social security number.

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Statewide Vendor (SWV) Number: The Statewide Vendor (SWV) Number is **REQUIRED** for vendors to receive payments. If your firm doesn't already have an SWV number, your firm will be required to acquire a SWV number prior to execution of an agreement. Please contact WSDOT TRAINS Help Desk at 360-705-7514 for assistance.

FYE Date: Your firm's fiscal year end date.

UDBE/SBE/MSVWBE Certification: If your firm is certified as a UDBE/SBE/MSVWBE enter your firm's certification number. Federal Certifications: Underutilized Disadvantaged Business Enterprise (UDBE), Small Business Enterprise (SBE). State Certifications: Minority, Small, Veteran, Women Business Enterprise. For additional information go to the Washington State Office of Minority & Women's Business Enterprises web site at www.omwbe.wa.gov.

It is critical that your firm name is your legal firm name and that it is the same name assigned to your Federal Tax ID number and is the same name utilized for your SWV number.

Consultant Information Form

Firm Name: Kelly McNutt Consulting, LLC		FYE Date: 12/31	Number of Employees: 32
Address: 1811 SE 173rd Ave			
City: Vancouver	State: WA	Zip Code: 98683	County: Clark
Phone: 360-772-0954	Fax:	Company Web Site: www.kmccostandrisk.com	
Remit to Address: Same as Address Above			
City:	State:	Zip Code:	County:
Phone:	Fax:		
Statewide Vendor Number (SWV) for Remit to Address: 0262450-00		Federal Tax ID Number or Social Security Number: 84-4243479	
Unified Business Identifier Number (UBI): 604557672		Date Universal Numbering System (DUNS) Number: 117591949	
Year Firm Established: 2020	UDBE/SBE/MSVWBE Certification Number: D2F0026673	NAICS Code & Code Name: 541330	
Proposed Project Manager: Mike Schoeff		Email: Mike@kmccostandrisk.com	
Financial Contact: Jennifer Nickel		Email: Accounting@kmccostandrisk.com	

Firm Type:

☐ Sole Proprietor
 ☐ Partnership
 ☐ C – Corp.
 ☐ Limited Partnership
 ☒ Subchapter S Corp.
 ☐ Limited Liability Company

Annual Gross Receipt:

☐ \$0 to \$1 Million
 ☐ \$1 Million to \$5 Million
 ☒ \$5 Million to \$10 Million
 ☐ \$10 Million to \$15 Million
 ☐ Over \$15 Million

Note:

Firm Name: Please do not use: dba's – doing business as; combination names when two firms are working together, unless the combination name is the formation of a legally registered new company such as a joint venture; derivatives of your legal name; acronyms; etc. The firm name shown must be your firm's legal name.

Federal Tax ID Number: Your Federal Tax ID number must be that number registered to your legal firm name. If you do not have a Federal Tax ID number, please use your social security number.

Unified Business Identifier (UBI) Number: Your firm will be **REQUIRED** to acquire a UBI Number prior to execution of an agreement and/or being approved as a Sub-consultant to an existing agreement. This is a Washington State Business license and can be acquired by contacting the Washington State Department of Revenue web site at www.dor.wa.gov

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FYE Date: Your firm's fiscal year end date.

UDBE/SBE/MSVWBE Certification: If your firm is certified as a UDBE/SBE/MSVWBE enter your firm's certification number. Federal Certifications: Underutilized Disadvantaged Business Enterprise (UDBE), Small Business Enterprise (SBE). State Certifications: Minority, Small, Veteran, Women Business Enterprise. For additional information go to the Washington State Office of Minority & Women's Business Enterprises web site at www.omwbe.wa.gov

It is critical that your firm name is your legal firm name and that it is the same name assigned to your Federal Tax ID number and is the same name utilized for your SWV number.

Consultant Information Form

Firm Name: Mott MacDonald, LLC		FYE Date: Dec 30	Number of Employees: 2500
Address: 1601 5th Avenue, Suite 800			
City: Seattle	State: WA	Zip Code: 98101	County: King
Phone: 206.838.2886	Fax: 206.284.7770	Company Web Site: mottmac.com	
Remit to Address: See attached. Address based on payment method.			
City:	State:	Zip Code:	County:
Phone:	Fax:		
Statewide Vendor Number (SWV) for Remit to Address: SWV0140747 02		Federal Tax ID Number or Social Security Number: 16-1006700	
Unified Business Identifier Number (UBI): 601 744 318		Date Universal Numbering System (DUNS) Number: 14-162-9753	
Year Firm Established: November 13, 1972	UDBE/SBE/MSVWBE Certification Number: NA	NAICS Code & Code Name: 541330	
Proposed Project Manager: Eric Banghart, AICP		Email: eric.banghart@mottmac.com	
Financial Contact: Reshma Patel		Email: Reshma.patel@mottmac.com	

Firm Type:

☐ Sole Proprietor
 ☐ Partnership
 ☐ C – Corp.
 ☒ Limited Partnership
 ☐ Subchapter S Corp.
 ☐ Limited Liability Company

Annual Gross Receipt:

☐ \$0 to \$1 Million
 ☐ \$1 Million to \$5 Million
 ☐ \$5 Million to \$10 Million
 ☐ \$10 Million to \$15 Million
 ☒ Over \$15 Million

Note:

Firm Name: Please ***do not*** use: dba's – doing business as; combination names when two firms are working together, unless the combination name is the formation of a legally registered new company such as a joint venture; derivatives of your legal name; acronyms; etc. The firm name shown must be your firm's legal name.

Federal Tax ID Number: Your Federal Tax ID number must be that number registered to your legal firm name. If you do not have a Federal Tax ID number, please use your social security number.

Unified Business Identifier (UBI) Number: Your firm will be **REQUIRED** to acquire a UBI Number prior to execution of an agreement and/or being approved as a Sub-consultant to an existing agreement. This is a Washington State Business license and can be acquired by contacting the Washington State Department of Revenue web site at www.dor.wa.gov

Statewide Vendor (SWV) Number: The Statewide Vendor (SWV) Number is **REQUIRED** for vendors to receive payments. If your firm doesn't already have an SWV number, your firm will be required to acquire a SWV number prior to execution of an agreement. For additional information, please visit the Office of Financial Management (OFM) at <https://www.ofm.wa.gov/it-systems/accounting-systems/statewide-vendorpayee-services>

FYE Date: Your firm's fiscal year end date.

UDBE/SBE/MSVWBE Certification: If your firm is certified as a UDBE/SBE/MSVWBE enter your firm's certification number. Federal Certifications: Underutilized Disadvantaged Business Enterprise (UDBE), Small Business Enterprise (SBE). State Certifications: Minority, Small, Veteran, Women Business Enterprise. For additional information go to the Washington State Office of Minority & Women's Business Enterprises web site at www.omwbe.wa.gov

It is critical that your firm name is your legal firm name and that it is the same name assigned to your Federal Tax ID number and is the same name utilized for your SWV number.



Dear Valued Customer:

**Our preferred method of payment
is by ACH**

**Mott MacDonald
HSBC Bank USA
New York, NY
ABA # 021001088
Swift code: MRMDUS33
Account# 006064361**

111 Wood Avenue South
Iselin NJ 08830-4112
United States of America

T +1 (800) 832 3272
F +1 (973) 376 1072
mottmac.com/americas

**Effective immediately the new
payment remittance address for
checks being transmitted to Mott
MacDonald is now:**

***Mott MacDonald
P.O. Box 358061
Pittsburgh, PA 15251-5061***

Payment by overnight mail should be addressed to:

Mott MacDonald
Attn: Box 358061
500 Ross St. 154-0455
Pittsburgh, PA 15262-0001

Consultant Information Form

Firm Name: Pacific Railway Enterprises, Inc.		FYE Date: 06-30-2024	Number of Employees: 58
Address: 3560 University Ave. Suite F			
City: Riverside	State: California	Zip Code: 92501	County: Riverside County
Phone: 951-784-4630	Fax: N/A	Company Web Site: www.pacrail.com	
Remit to Address: 3560 University Ave. Suite F			
City: Riverside	State: California	Zip Code: 92501	County: Riverside County
Phone: 951-784-4630	Fax: N/A		
Statewide Vendor Number (SWV) for Remit to Address: SWV0310208-00		Federal Tax ID Number or Social Security Number: 330-60-5680	
Unified Business Identifier Number (UBI): 603 499 980		Date Universal Numbering System (DUNS) Number: 96-275-0238	
Year Firm Established: 1994	UDBE/SBE/MSVWBE Certification Number: DBE #D2F0024183	NAICS Code & Code Name: 541330, 541340, 541512	
Proposed Project Manager: Jennifer A Seccombe, PE		Email: jaseccombe@pacrail.com	
Financial Contact: Sharlene Hernandez, CFO		Email: shernandez@pacrail.com	

Firm Type:

☐ Sole Proprietor
 ☐ Partnership
 ☐ C – Corp.
 ☐ Limited Partnership
 ☒ Subchapter S Corp.
 ☐ Limited Liability Company

Annual Gross Receipt:

☐ \$0 to \$1 Million
 ☐ \$1 Million to \$5 Million
 ☒ \$5 Million to \$10 Million
 ☐ \$10 Million to \$15 Million
 ☐ Over \$15 Million

Note:

Firm Name: Please ***do not*** use: dba's – doing business as; combination names when two firms are working together, unless the combination name is the formation of a legally registered new company such as a joint venture; derivatives of your legal name; acronyms; etc. The firm name shown must be your firm's legal name.

Federal Tax ID Number: Your Federal Tax ID number must be that number registered to your legal firm name. If you do not have a Federal Tax ID number, please use your social security number.

Unified Business Identifier (UBI) Number: Your firm will be **REQUIRED** to acquire a UBI Number prior to execution of an agreement and/or being approved as a Sub-consultant to an existing agreement. This is a Washington State Business license and can be acquired by contacting the Washington State Department of Revenue web site at www.dor.wa.gov

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FYE Date: Your firm's fiscal year end date.

UDBE/SBE/MSVWBE Certification: If your firm is certified as a UDBE/SBE/MSVWBE enter your firm's certification number. Federal Certifications: Underutilized Disadvantaged Business Enterprise (UDBE), Small Business Enterprise (SBE). State Certifications: Minority, Small, Veteran, Women Business Enterprise. For additional information go to the Washington State Office of Minority & Women's Business Enterprises web site at www.omwbe.wa.gov

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Consultant Information Form

Firm Name: PH Consulting LLC		FYE Date: 12/31/2023	Number of Employees: 11
Address: 5510 15th St E			
City: Fife	State: WA	Zip Code: 98424	County: Pierce
Phone: 253-267-8650	Fax: 253-267-8645	Company Web Site: www.phtraffic.com	
Remit to Address: 5510 15th St E			
City: Fife	State: WA	Zip Code: 98424	County: Pierce
Phone: 253-267-8650	Fax: 253-267-8645		
Statewide Vendor Number (SWV) for Remit to Address: SWV0293323-00		Federal Tax ID Number or Social Security Number: 81-4101228	
Unified Business Identifier Number (UBI): 604-045-558		Date Universal Numbering System (DUNS) Number: 116923883	
Year Firm Established: 2016	UDBE/SBE/MSVWBE Certification Number: D5M0024799	NAICS Code & Code Name: 541330 Engineering Services	
Proposed Project Manager: Pablo Para, PE PTOE		Email: pablo@phtraffic.com	
Financial Contact: Rose Tinti		Email: rose@phtraffic.com	

Firm Type:

☐ Sole Proprietor
 ☐ Partnership
 ☐ C – Corp.
 ☐ Limited Partnership
☒ Subchapter S Corp.
☒ Limited Liability Company

Annual Gross Receipt:

☐ \$0 to \$1 Million
☒ \$1 Million to \$5 Million
☐ \$5 Million to \$10 Million
☐ \$10 Million to \$15 Million
☐ Over \$15 Million

Note:

Firm Name: Please *do not* use: dba's – doing business as; combination names when two firms are working together, unless the combination name is the formation of a legally registered new company such as a joint venture; derivatives of your legal name; acronyms; etc. The firm name shown must be your firm's legal name.

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FYE Date: Your firm's fiscal year end date.

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Consultant Information Form

Firm Name: PRR		FYE Date: 12/31	Number of Employees: 111
Address: 1501 4th Ave			
City: Seattle	State: WA	Zip Code: 98101	County: King
Phone: (206)-623-0735	Fax: 206-623-0781	Company Web Site: https://www.prrbiz.com/	
Remit to Address: (same as above)			
City:	State:	Zip Code:	County:
Phone:	Fax:		
Statewide Vendor Number (SWV) for Remit to Address: SWV-0035428-00		Federal Tax ID Number or Social Security Number: 91-1162829	
Unified Business Identifier Number (UBI): 600-428-960		Date Universal Numbering System (DUNS) Number: 173275934	
Year Firm Established: 1981	UDBE/SBE/MSVWBE Certification Number: D2F0008454/W2F0008454	NAICS Code & Code Name: 541820 - Public Relations Agencies	
Proposed Project Manager: Colleen Gants		Email: cgants@prrbiz.com	
Financial Contact: Lynnette Bradbury		Email: finance@prrbiz.com	

Firm Type:

☐ Sole Proprietor
 ☐ Partnership
 ☐ C – Corp.
 ☐ Limited Partnership
 ☒ Subchapter S Corp.
 ☐ Limited Liability Company

Annual Gross Receipt:

☐ \$0 to \$1 Million
 ☐ \$1 Million to \$5 Million
 ☐ \$5 Million to \$10 Million
 ☒ \$10 Million to \$15 Million
 ☐ Over \$15 Million

Note:

Firm Name: Please do not use: dba's – doing business as; combination names when two firms are working together, unless the combination name is the formation of a legally registered new company such as a joint venture; derivatives of your legal name; acronyms; etc. The firm name shown must be your firm's legal name.

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FYE Date: Your firm's fiscal year end date.

UDBE/SBE/MSVWBE Certification: If your firm is certified as a UDBE/SBE/MSVWBE enter your firm's certification number. Federal Certifications: Underutilized Disadvantaged Business Enterprise (UDBE), Small Business Enterprise (SBE). State Certifications: Minority, Small, Veteran, Women Business Enterprise. For additional information go to the Washington State Office of Minority & Women's Business Enterprises web site at www.omwbe.wa.gov

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Consultant Information Form

Firm Name: Shannon & Wilson, Inc.		FYE Date: 12/28/24	Number of Employees: 369
Address: 400 N 34th St Ste 100			
City: Seattle	State: WA	Zip Code: 98103	County: USA
Phone: (206) 632-8020	Fax: N/A	Company Web Site: https://www.shannonwilson.com/	
Remit to Address: 400 N 34th St Ste 100			
City: Seattle	State: WA	Zip Code: 98103	County: USA
Phone: (206) 632-8020	Fax: N/A		
Statewide Vendor Number (SWV) for Remit to Address: SWV003349900		Federal Tax ID Number or Social Security Number: 91-0745357	
Unified Business Identifier Number (UBI): 578 058 207		Date Universal Numbering System (DUNS) Number: 04-403-7802	
Year Firm Established: 1954	UDBE/SBE/MSVWBE Certification Number: N/A	NAICS Code & Code Name: 541330 Engineering services	
Proposed Project Manager: Tyler Stephens		Email: tyler.stephens@shanwil.com	
Financial Contact: Gary Lunceford		Email: gary.lunceford@shanwil.com	

Firm Type:

☐ Sole Proprietor
 ☐ Partnership
 ☒ C – Corp.
 ☐ Limited Partnership
 ☐ Subchapter S Corp.
 ☐ Limited Liability Company

Annual Gross Receipt:

☐ \$0 to \$1 Million
 ☐ \$1 Million to \$5 Million
 ☐ \$5 Million to \$10 Million
 ☐ \$10 Million to \$15 Million
 ☒ Over \$15 Million

Note:

Firm Name: Please do not use: dba's – doing business as; combination names when two firms are working together, unless the combination name is the formation of a legally registered new company such as a joint venture; derivatives of your legal name; acronyms; etc. The firm name shown must be your firm's legal name.

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FYE Date: Your firm's fiscal year end date.

UDBE/SBE/MSVWBE Certification: If your firm is certified as a UDBE/SBE/MSVWBE enter your firm's certification number. Federal Certifications: Underutilized Disadvantaged Business Enterprise (UDBE), Small Business Enterprise (SBE). State Certifications: Minority, Small, Veteran, Women Business Enterprise. For additional information go to the Washington State Office of Minority & Women's Business Enterprises web site at www.omwbe.wa.gov

It is critical that your firm name is your legal firm name and that it is the same name assigned to your Federal Tax ID number and is the same name utilized for your SWV number.

Consultant Information Form

Firm Name: Thomson Strategic Consulting, LLC		FYE Date: 12/31	Number of Employees: 4
Address: 1401 N 5th Street			
City: Tacoma	State: WA	Zip Code: 98403	County: Pierce
Phone: 206-940-6013	Fax:	Company Web Site: thomsonstrategic.com	
Remit to Address: 1401 N 5th Street			
City: Tacoma	State: WA	Zip Code: 98403	County: Pierce
Phone: 206-940-6013	Fax:		
Statewide Vendor Number (SWV) for Remit to Address: 0286803-00		Federal Tax ID Number or Social Security Number: 88-0594245	
Unified Business Identifier Number (UBI): 604872910		Date Universal Numbering System (DUNS) Number: 096972789	
Year Firm Established: 2022	UDBE/SBE/MSVWBE Certification Number:. D2F0027808	NAICS Code & Code Name: 541611 Strategic Planning Consulting Services	
Proposed Project Manager: Angie Thomson		Email: angie@thomsonstrategic.com	
Financial Contact: Angie Thomson		Email: angie@thomsonstrategic.com	

Firm Type:

☐ Sole Proprietor
 ☐ Partnership
 ☐ C – Corp.
 ☐ Limited Partnership
☒ Subchapter S Corp.
☒ Limited Liability Company

Annual Gross Receipt:

☒ \$0 to \$1 Million
 ☐ \$1 Million to \$5 Million
 ☐ \$5 Million to \$10 Million
 ☐ \$10 Million to \$15 Million
 ☐ Over \$15 Million

Note:

Firm Name: Please *do not* use: dba's – doing business as; combination names when two firms are working together, unless the combination name is the formation of a legally registered new company such as a joint venture; derivatives of your legal name; acronyms; etc. The firm name shown must be your firm's legal name.

Federal Tax ID Number: Your Federal Tax ID number must be that number registered to your legal firm name. If you do not have a Federal Tax ID number, please use your social security number.

Unified Business Identifier (UBI) Number: Your firm will be **REQUIRED** to acquire a UBI Number prior to execution of an agreement and/or being approved as a Sub-consultant to an existing agreement. This is a Washington State Business license and can be acquired by contacting the Washington State Department of Revenue web site at www.dor.wa.gov.

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FYE Date: Your firm's fiscal year end date.

UDBE/SBE/MSVWBE Certification: If your firm is certified as a UDBE/SBE/MSVWBE enter your firm's certification number. Federal Certifications: Underutilized Disadvantaged Business Enterprise (UDBE), Small Business Enterprise (SBE). State Certifications: Minority, Small, Veteran, Women Business Enterprise. For additional information go to the Washington State Office of Minority & Women's Business Enterprises web site at www.omwbe.wa.gov.

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Consultant Information Form

Firm Name: Transpo Group USA, Inc.		FYE Date: 12/31	Number of Employees: 74
Address: 12131 113th Ave NE, Ste. 203			
City: Kirkland	State: WA	Zip Code: 98052	County: King
Phone: 425-821-3665	Fax:	Company Web Site: www.transpogroup.com	
Remit to Address: same			
City:	State:	Zip Code:	County:
Phone:	Fax:		
Statewide Vendor Number (SWV) for Remit to Address: 0170501-00		Federal Tax ID Number or Social Security Number: 46-1523472	
Unified Business Identifier Number (UBI): 603 258 009		Date Universal Numbering System (DUNS) Number: 079240015	
Year Firm Established: 1975	UDBE/SBE/MSVWBE Certification Number: n/a	NAICS Code & Code Name: 541-330, 541-990	
Proposed Project Manager: Mark Jensen		Email: mark.jensen@transpogroup.com	
Financial Contact: Anissa Corea		Email: anissa.corea@transpogroup.com	

Firm Type:

☐ Sole Proprietor
 ☐ Partnership
 ☐ C – Corp.
 ☐ Limited Partnership
 ☒ Subchapter S Corp.
 ☐ Limited Liability Company

Annual Gross Receipt:

☐ \$0 to \$1 Million
 ☐ \$1 Million to \$5 Million
 ☐ \$5 Million to \$10 Million
 ☒ \$10 Million to \$15 Million
 ☒ Over \$15 Million

Note:

Firm Name: Please do not use: dba's – doing business as; combination names when two firms are working together, unless the combination name is the formation of a legally registered new company such as a joint venture; derivatives of your legal name; acronyms; etc. The firm name shown must be your firm's legal name.

Federal Tax ID Number: Your Federal Tax ID number must be that number registered to your legal firm name. If you do not have a Federal Tax ID number, please use your social security number.

Unified Business Identifier (UBI) Number: Your firm will be **REQUIRED** to acquire a UBI Number prior to execution of an agreement and/or being approved as a Sub-consultant to an existing agreement. This is a Washington State Business license and can be acquired by contacting the Washington State Department of Revenue web site at www.dor.wa.gov

Statewide Vendor (SWV) Number: The Statewide Vendor (SWV) Number is **REQUIRED** for vendors to receive payments. If your firm doesn't already have an SWV number, your firm will be required to acquire a SWV number prior to execution of an agreement. For additional information, please visit the Office of Financial Management (OFM) at <https://www.ofm.wa.gov/it-systems/accounting-systems/statewide-vendorpayee-services>

FYE Date: Your firm's fiscal year end date.

UDBE/SBE/MSVWBE Certification: If your firm is certified as a UDBE/SBE/MSVWBE enter your firm's certification number. Federal Certifications: Underutilized Disadvantaged Business Enterprise (UDBE), Small Business Enterprise (SBE). State Certifications: Minority, Small, Veteran, Women Business Enterprise. For additional information go to the Washington State Office of Minority & Women's Business Enterprises web site at www.omwbe.wa.gov

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Consultant Information Form

Firm Name: Zephyr UAS, Inc.		FYE Date: 12/31/2024	Number of Employees: 50
Address: 725 Town and Country Road, Suite 550			
City: Orange	State: CA	Zip Code: 92868	County: Orange
Phone: 714-835-6355	Fax: N/A	Company Web Site: www.zuirail.com	
Remit to Address: 725 Town and Country Road, Suite 550			
City: Orange	State: CA	Zip Code: 92868	County: Orange
Phone: 714-835-6355	Fax: N/A		
Statewide Vendor Number (SWV) for Remit to Address:		Federal Tax ID Number or Social Security Number: 47-4978004	
Unified Business Identifier Number (UBI):		Date Universal Numbering System (DUNS) Number: 03-876-2315	
Year Firm Established: 2015	UDBE/SBE/MSVWBE Certification Number: #7309	NAICS Code & Code Name: NAICS 237990: CONSTRUCTION MANAGEMENT, MASS TRANSIT NAICS 541330: ENGINEERING	
Proposed Project Manager: Marc Cañas		Email: marc.canas@zuirail.com	
Financial Contact: Stephanie Barnett		Email: stephanie.barnett@zuirail.com	

Firm Type:

☐ Sole Proprietor
 ☐ Partnership
 ☐ C – Corp.
 ☐ Limited Partnership
 ☒ Subchapter S Corp.
 ☐ Limited Liability Company

Annual Gross Receipt:

☐ \$0 to \$1 Million
 ☐ \$1 Million to \$5 Million
 ☐ \$5 Million to \$10 Million
 ☒ \$10 Million to \$15 Million
 ☐ Over \$15 Million

Note:

Firm Name: Please do not use: dba's – doing business as; combination names when two firms are working together, unless the combination name is the formation of a legally registered new company such as a joint venture; derivatives of your legal name; acronyms; etc. The firm name shown must be your firm's legal name.

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It is critical that your firm name is your legal firm name and that it is the same name assigned to your Federal Tax ID number and is the same name utilized for your SWV number.



Conflict of Interest Mitigation Plans

**Organizational Conflict of Interest Disclosure
and Avoidance/Neutralization/Mitigation Plan**

This disclosure statement outlines potential organizational conflicts of interest, either real, potential, or perceived, which as a result of activities or relationships with other persons or entities, such person or Entity:

1. Is unable or potentially unable to render impartial assistance or advice to WSDOT; or
2. Is or might be otherwise impaired in its objectivity in performing the contract work; or
3. Has an unfair competitive advantage.

SECTION I of this disclosure statement describes the Organizational Conflict of Interest, as defined in Secretary's Executive Order E 1059.00. SECTION II of this disclosure statement describes the management plan for avoiding, neutralizing, or mitigating the Organizational Conflicts of Interest as described in SECTION I of this disclosure statement. I acknowledge that the Washington State Department of Transportation (WSDOT) may require revisions to the management plan described in SECTION II of this disclosure statement prior to approving it, and that WSDOT has the right, in its sole discretion, to limit or prohibit my involvement in the Project as a result of the conflicts of interest described in SECTION I of this disclosure statement.

SECTION Ia – Name of Person or Firm Conflicted:

Megan McIntyre

SECTION Ib – Current Project Name and Scope of Work

Megan began serving as the Capital Program Manager in a staff augmentation capacity to WSDOT's Rail, Freight, and Ports division beginning May 22, 2023 and her contract is anticipated to go through December 31, 2024.

SECTION II - Plan for Managing Conflicts Of Interest

WSP's Freight, Rail, and FRA Coordination Lead for the WSDOT Rail, Freight and Port Division GEC is Megan McIntyre. During the entire time Megan has worked for WSDOT she has adhered strictly to her non-disclosure document and has only discussed publicly available information with WSP. Additionally, Megan has not participated in any pursuit related activities for the current WSDOT Rail, Freight, and Ports General Engineering Contract (GEC) opportunity. While Megan is listed on the organizational chart as key staff, she has not participated in any pursuit strategy meetings and has not contributed to the proposal development beyond providing information for her resume and reviewing this statement for accuracy. Given the separation the WSP team built between Megan and the procurement activities, we believe any potential conflict of interest has been mitigated.

Signed  Date 11/1/2024

Megan McIntyre

Proposed Rail, Freight, and FRA Coordination Lead

Signed  Date 11/1/2024

Chad Hancock

Proposed Program & Agreement Manager

Organizational Conflict of Interest Disclosure and Avoidance/Neutralization/Mitigation Plan

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SECTION Ia – Name of Person or Firm Conflicted:

Rebecca Haberkorn

SECTION Ib – Current Project Name and Scope of Work

David Evans and Associates, Inc. (DEA) has a single staffer, Rebecca Haberkorn, working as an extension of staff for the WSDOT Rail Freight and Ports Division. Rebecca is fully dedicated to effort, is not working on any other DEA projects or pursuits, and has signed a non-disclosure agreement with WSDOT which DEA has honored. No DEA or WSP staff have engaged Rebecca in any way related to this Request for Proposal.

SECTION II - Plan for Managing Conflicts of Interest

To DEA's knowledge, Rebecca's work at WSDOT does not involve consultant selection and she will not be involved in managing any contracts directly related to the work described in this RFP.

Further, DEA will not enlist her in fulfilling any assignments under this contract except as directed by WSDOT.

Signed **Kevin M. Jeffers**  Digitally signed by Kevin M. Jeffers
DN: C=US, E=kmje@deainc.com,
CN=Kevin M. Jeffers
Date: 2024.11.05 15:18:04-08'00' Date November 4, 2024

Kevin Jeffers, PE, PMP, Senior Rail Project Manager and Associate Vice President

Organizational Conflict of Interest Disclosure and Avoidance/Neutralization/Mitigation Plan

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SECTION Ia – Name of Person or Firm Conflicted:

DB E.C.O. North America
555 Capitol Mall Suite 1250
Sacramento, CA 95814-4504

SECTION Ib – Current Project Name and Scope of Work

2025 Washington State Rail Plan: DB E.C.O., as part of a team headed by Kimley Horn and Associates (KHA), is supporting the development of the 2025 Washington State Rail Plan (SRP) in accordance with state and federal requirements. The plan will serve as a road map to ensure the state transportation system continues to support economic development and other state transportation goals over a near-term (five-year) and long-term (20-year) horizon.

SECTION Ic – Future Project Name and Description of Conflict Of Interest

2024 Rail, Freight and Ports Div. General Engineering Consulting Services. Potential conflict of interest is primarily in the nature of the work that may be performed, as some tasks may be closely related to and draw on work performed by DB E.C.O. for the State Rail Plan. However, the likelihood of conflict appears minimal, since the same WSDOT managers involved in overseeing the SRP will also be involved in the GEC.

SECTION II - Plan for Managing Conflicts Of Interest

The work that is being performed as part of the SRP may directly inform some of the tasks that may be contemplated for the GEC. To the extent that these activities may engender a potential conflict with activities that would be performed under this GEC, DB will engage with the relevant WSDOT managers within the rail to discuss these potential conflicts and identify necessary mitigation strategies. Potential conflicts and associated mitigation actions will be memorialized through memoranda between DB, the GEC prime, and WSDOT. We expect this process to be facilitated by the fact that WSDOT's project manager for the SRP and other involved WSDOT staff will be the same as for this GEC.

Signed Yoav Hagler Date October 30, 2024
Yoav Hagler (Oct 30, 2024 10:16 EDT)

Yoav Hagler, VP, Technical Consulting

Signed D. Hüffmeier Date October 30, 2024

David Hüffmeier, CFO



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