

Washington State Transportation Carbon Reduction Strategy

Appendix B: Partner Outreach Summary

Appendix B. Partner Outreach Summary

This Partner Outreach Summary documents the 2023 Transportation Carbon Reduction Strategy outreach process, thematic findings, and how the findings were used for informing the statewide strategy. Additional outreach and partner feedback will be included following the public comment period on the draft TCRS.

B.1. Early partner engagement and outreach

WSDOT recognizes that industry partners, metropolitan planning organizations (MPOs), regional transportation planning organizations (RTPOs), state departments and agencies, tribes, and community-based organizations throughout the state are developing individual carbon reduction strategies in multiple sectors. To inform the Washington State Transportation Carbon Reduction Strategy (TCRS), WSDOT sought to engage representatives around the state to learn about existing programs, current priorities, and plans for implementing local and regional carbon emissions reductions.

In March 2023, WSDOT developed an engagement plan to serve as a guide for public engagement activities. This plan was designed to provide flexibility over time to ensure that partners and the public were engaged and that the project team received the data and feedback needed to develop the TCRS. The engagement plan supported the policies and guidelines outlined in WSDOT's 2016 Community Engagement Plan and the 2022 Community Engagement Plan Update Draft. Engagement activities complied with community engagement principles consistent with WSDOT's strategic plan, federal requirements for a public involvement plan, and new state-level requirements under the Healthy Environment for All (HEAL) act.

The project team reached out to several hundred partner organizations with the following engagement plan goals:

- Advance equitable community participation as outlined in the HEAL Act.
- Maintain regular contact with partners to inform them of the TCRS development process and findings.
- Provide opportunities for partners to participate in the planning process by sharing data, information, insights, and perspectives.
- Build support for strategy findings and raise awareness of the state's role in reducing carbon emissions.

This outreach summary is organized by audience category and includes outreach strategies with key findings for each audience. Audience categories include:

1. State partners, and agencies, transportation planning organizations
2. State and federally recognized tribes in Washington State
3. Freight, aviation, port, transit, and transportation partners
4. Community-based organizations

State partners, agencies and transportation planning organizations

This category includes government partners, state and local agencies, metropolitan planning organizations (MPOs), and regional transportation planning organizations (RTPOs).

This audience was engaged to solicit data and perspectives on strategies that are highest priority, to learn what will work in their regional/local context, and to identify transportation carbon reduction strategies already in place. As the source of local information, this audience was asked to advise on which strategies to incorporate into the statewide TCRS and to provide local context. Coordination began early in the process to ensure involvement throughout the TCRS development. Outreach included:

- An online survey on issues, trends, and needs related to existing or upcoming local and statewide transportation carbon reduction strategy and efforts.
- Presentations to partner representatives and special interest committees.

Outreach was designed to meet three main goals:

1. Identify strategies being implemented to reduce transportation carbon emissions across the state.
2. Understand priorities and concerns relevant to developing the TCRS.
3. Improve relationships and knowledge sharing between WSDOT and local organizations.

Survey

WSDOT developed a survey asking MPOs and RTPOs about their past, existing, and current efforts – both formal and informal – to reduce carbon emissions. The survey asked for input on past challenges and secondary benefits. The survey was sent to all Washington State MPOs and RTPOs. Forty-three individuals representing 34 organizations completed the survey.

Respondents were asked if their comprehensive plans or strategy documents explicitly address transportation sector carbon emissions reduction strategies and to provide direct links and/or upload the documents for WSDOT reference.

Respondents were asked to elaborate on transportation carbon emissions reduction strategies that have been particularly successful, including if they would share their examples as a case study to WSDOT. Key highlights include:

- Working from home/telework policies have been powerful in reducing emissions.
- Trip reduction programs have reduced single-occupancy vehicle trips. Providing outreach services and information to employers contributes to that success.
- Transitioning to cleaner fuel products when/where electric vehicles are not yet available has been effective in reducing emissions.
- Denser land use policies and encouraging biking/walking/shorter vehicle trip lengths may be reducing overall emissions.
- An increase in e-commerce and more efficient delivery truck routes may be reducing overall emissions.

- Integrating several tactics – land use policies, formal transportation demand management (TDM) programs, facility/fare tolling, and overall system decarbonization – produces the greatest reductions.
- Tracking and attributing success to specific tactics is difficult because implementation is done at many levels and there is no single agency or tool dedicated to tracking.

WSDOT asked respondents if there are other ways their organizations implicitly address transportation carbon emissions reduction strategies that were not already identified in the strategy elements or other documents provided. Key highlights include:

- Incorporating transportation strategies with land use policy development.
- Proactively developing and maintaining congestion/TDM programs, ensuring access to transit, and supporting active transportation programs.
- Regional organizations supporting local jurisdictions via Congestion Mitigation and Air Quality Improvement (CMAQ) funds administration and helping to oversee local modeling efforts to ensure coordination.
- Transit agencies are working to ensure efficient systems, for example consolidating and/or aligning services to avoid route duplication and/or unnecessary trips.

WSDOT asked respondents what type of challenges their organizations have encountered implementing carbon reduction strategies. Key highlights include:

- Overall lack of project funding and/or competition for limited funds.
 - Limited capacity (staffing/resources) and competing priorities to get projects to “shovel-ready” and ready for funds.
 - Federal infrastructure funds favor large, vehicle-centric projects and not transformative, smaller multi-modal transportation projects.
- No clear agreement or state/federal guidance on how to prioritize carbon reduction strategies.
 - Project prioritization mindsets and processes still focus on “level of service” and less on carbon reduction impact.
 - No global tool to measure emission reductions.
- Overall cost of electric vehicle charging stations and electric vehicles.
- Lack of flexibility for smaller communities to apply effective strategies to make small steps in the right direction – e.g., statewide mandates can’t/don’t always work in more rural settings.
- Communities that developed around cars require major transportation system redesign, investment, and a shift in thinking.
 - Reluctance to take “voluntary” actions that have big price tags.
- Lack of urgency and/or recognition, as well as pushback, from jurisdictional leadership and/or communities to develop or implement carbon reduction strategies.
- Funding strategies, organizational, and societal norms are designed to prioritize vehicle travel and level of service. Partners have to fight against the push for road capacity expansion projects as the default rather than multimodal and other carbon reduction strategies. Need to redesign transportation systems to support alternative transportation modes.

WSDOT asked respondents to describe any next steps and/or carbon reduction strategies their organization anticipates pursuing in the next five years. Key highlights include:

- Implementing current plans and strategies and measuring change.
- Continuing to include carbon reduction as a legislative priority and push for as a key element in the federal funding process. Supporting vehicle electrification opportunities both for internal facilities and fleets, external communities, and for low-income residents and those living in multi-family housing.
- Continuing to invest in pedestrian and bike infrastructure, integrated transportation, reducing urban corridor parking requirements, and micro mobility planning.
- Supporting broadband network development to reduce single occupant trips.
- Continuing to define and review greenhouse gas (GHG) inventories and incorporate and update strategies that make the most impact.
- Focusing on transportation system operations for energy reduction and increasing efficiencies in existing facilities.

Focused meetings

The project team held focused meetings with state agencies to gather detailed input on existing and planned carbon or VMT reduction strategies or other related topics. Meetings were held with organizations representing multiple sectors including MPOs/RTPOs, planning and transportation organizations, and state agencies.

Figure B.1: State partners meetings/presentations

- **Clark County**
- **MPO/RTPO/WSDOT Coordinating Committee**
- **Puget Sound Regional Council**
- **Spokane Regional Transportation Council**
- **Thurston Regional Planning Council**
- **Washington State Department of Commerce and RMI (consultant working on electrification strategy)**
- **Washington State Department of Ecology**
- **Washington State Department of Labor**
- **Washington State University Green Transportation Alternative Fuels Program**

Key findings

During the partners meetings, the project team learned about transportation carbon reduction programs, travel programs, and other related initiatives throughout the state. Key topics of discussion included:

- Responding to and generating actions from the Vehicle Miles of Travel Reduction Proviso.⁶³
- Developing local- and industry-specific carbon reduction strategies and opportunities for coordinating and working together. For example, workforce initiatives, the Green Electrolytic Hydrogen study, and Washington State University (WSU) Energy Program's Green Transportation Alternative Fuels program.
- Ecology's GHG baseline, statewide inventory and related statewide emission reduction programs.

Washington tribes

WSDOT initiated consultation with tribes in April 2023 via letters and email distributed to all state and federally recognized tribes in Washington State. As part of that correspondence, WSDOT invited tribes to participate in a survey on issues, trends, and needs related to carbon emission reduction efforts. In addition to the survey, the project team held a virtual tribal briefing meeting and offered individual tribal meetings. Goals were to:

- Better understand tribes' plans and priorities that may be relevant to developing the statewide TCRS.
 - Collect input on the tribes' carbon reduction concerns and constraints in developing carbon emission reduction strategies.
 - Learn about and address carbon emissions impacts on the environment, overburdened communities, and overall quality of life for tribes' people and businesses.
 - Improve relationships and opportunity for knowledge sharing between WSDOT and tribes.

Survey

Following multiple requests for survey input, WSDOT collected two responses from individual tribes. These responses provided tribal location-specific feedback to the project team.

Figure B.2: Survey responses from Washington State tribes

- **Quinault Indian Nation**
- **Stillaguamish Tribe**

The survey asked questions related to existing planning or strategy documents the tribes have developed to address transportation carbon emissions reduction strategies, non-formalized strategies, and other actions with secondary benefits including transportation carbon emissions reduction.

Key messages from the tribes' survey responses include:

- The tribes who responded indicated that they have not developed any planning or strategy documents that explicitly address transportation carbon emissions reduction strategies.

⁶³ 2021-23 Transportation Budget SSB 5165, Section 218 (3)

- As it relates to other, non-formalized transportation carbon emissions reduction strategies, one tribe responded that they have been working on climate change impact studies and mitigation strategies that include carbon reduction strategies. Additional efforts with secondary benefits include funding for electric vehicle (EV) charging stations, adding solar energy, and new construction designed to meet LEED standards.
- A past example of transportation carbon emissions reduction efforts included a carpool program that has since been eliminated.
- Challenges encountered in the implementation of carbon reduction strategies include a lack of funding and staffing to seek funding and run projects, a lack of expertise in electrical systems, and other priorities ahead of climate change initiatives.
- Electric vehicle charging stations and green energy production were cited as the carbon reduction strategies anticipated to be pursued in the next five years.
- Overall feedback included a comment that mitigating climate change and the impacts of carbon emissions are important to the sovereignty of the tribe. In addition, a comment was received that few tribal staff are tracking climate change issues.

Tribal briefing and focused meetings

The project team hosted a tribal briefing on May 2, 2023, via Zoom webinar. The briefing was promoted to 29 tribes via the WSDOT Tribal Liaison's office and attended by representatives from the Puyallup, Quinault, Squaxin, and Stillaguamish tribes. The briefing included a presentation outlining the CRP and the overall approach for the TCRS. Following a brief presentation from WSDOT and consultant project managers, the project team asked for input on tribes' current initiatives and priorities.

In addition to the tribal briefing, representatives from the Jamestown S'Klallam and Stillaguamish tribes, and the Yakama Nation attended the April 26th community partners meeting. Other tribal briefings included a presentation to the Tribal Transportation Planning Organization and a one-to-one discussion with the Cowlitz Tribe.

Figure B.3: Tribal partners meetings/presentations

- **Cowlitz Tribe**
- **Tribal briefing webinar**
- **Tribal Transportation Planning Organization**

Key messages from tribes included:

- Tribes may have individual strategies for carbon reduction.
- The tribes we spoke with are encouraging people to prioritize public transit and to reduce personal vehicle use.
- Tribes who participated in the listening session expressed concern about funding opportunities to implement carbon reduction projects.
- Tribes struggle keeping up with the number of funding opportunities available and the different grant and plan requirements needed for each. They don't have the resources to apply for all the programs and funding from which they could benefit.
- Tribes would like to see opportunities streamlined to make it easier for them (and other entities) to access available programs.

- Tribes find it challenging to thoroughly complete work on the tight schedules required by funding entities.
- Individual expenses toward electrification/clean power are their biggest hurdle. Need to look at how to lessen the burden of decarbonization on people with less economic means.
- Tribal transit agencies are concerned that there is no way to charge electric vehicles in rural areas and large transit vehicles often don't have a large enough range.

WSDOT will seek additional tribal input when the draft document is available for public review and invite tribes to the final public webinar and one-to-one meetings.

Freight, aviation, port, transit, and transportation partners

This category includes freight and aviation partners, ports, transit, and transportation partners as well as organizations such as mobility services, transportation-focused schools, and associations representing professional services such as pilots, operating engineers, delivery services, and trucking.

Survey

WSDOT developed a partner survey that asked about past, existing, and current efforts – both formal and informal – to reduce carbon emissions. The survey also asked about past challenges and secondary benefits of carbon reduction efforts.

WSDOT sent the partner survey to 304 contacts representing freight and aviation partners, ports, schools, transit agencies, mobility services, and bicycle and active transportation organizations across the state. Fifty-eight individuals responded to the survey request and 46 individuals provided substantive responses to the survey.

Figure B.4: Partner survey responses

- 18 individuals representing transportation/transit organizations
- 16 individuals representing port districts/associations
- 5 individuals representing state, regional, or local government agencies
- 4 individuals representing private freight, aviation and transportation industry/business partners
- 2 individuals representing community-based organizations
- 1 individual representing airports

Key survey findings

Over one-third of respondents stated that their organization has developed or is currently working on a planning/strategy document specific to carbon emissions reduction. In addition to, or in absence of, a formal carbon reduction strategy, many organizations are looking to transition their vehicle fleets to electric, hybrid, propane, or biodiesel when practical. Other key takeaways include:

- Many organizations, government agencies, transportation agencies, and port properties mentioned they are looking to retrofit older technologies, equipment, and buildings, to include solar, electrification, and other forms of alternative energy.

- Private industries are focused on transitioning to electric vehicles and zero emission machines within their business operations.
- Ports are implementing programs to convert to zero emissions technologies, including ship to shore power, cargo handling, and drayage trucks, as well as proactive programs to create green cruise corridors.
- Government and transportation agencies are coordinating with other regional authorities' active transportation and multimodal teams to enhance multimodal investments within their services areas – with a focus on underserved and overburdened communities.

WSDOT asked respondents to elaborate on any carbon emissions reduction strategies that have proven effective in the past. Key highlights include:

- Government and transportation agencies are transitioning fleet vehicles to electric, hybrid, and alternative fuels.
- Many public agencies (ports, government, and transportation) reported implementing trip reduction strategies (such as telework/remote work policies, shared EVs, and offering bikes to staff for short trips).
- Transit agencies using routing software to optimize demand responsive routes to increase fuel efficiency.
- Ports reported pilot programs using zero emissions technologies– such as the deployment of battery electric port terminal tractors and electric shore power plug-ins for vessels to shut off their engines.
- Ports reported increased coordination and collaboration between similar agencies (for example, Ports collaborating to develop a green cruise corridor as the Northwest Clean Ports Strategy, initiated by the Port of Seattle and Port of Tacoma).
- The Port of Seattle mentioned focusing on selecting investments based on lifecycle costs instead of upfront costs to effectively decarbonize elements of a capital program.
- An airport established “no-idling” policies, and minimum “miles per gallon” standards at airport and port facilities for taxis and transportation network companies (TNC) vehicles (such as Uber and Lyft).
- Ports reported purchasing green power, though at a premium, to reduce emissions from electricity use.

WSDOT asked respondents what other actions their organizations are taking where the secondary benefits include the reduction of carbon emissions from transportation. Comments included:

- Washington Public Ports Association reported that modernization projects have resulted in more efficient processes overall and modernized equipment is more efficient. These both reduce GHG emissions reductions.
- Organizations are sharing lessons learned by offering trainings and classes, as well as developing de-carbonization guidebooks and other materials to share with the general public.
- The Northwest Seaport Alliance reported that by leveraging federal funding, several organizations are building on their successes and creating larger, multi-party collaborative programs to develop larger, regional roadmaps to zero emissions technologies within freight and cargo systems and corridors.

- Several organizations stated that requests to pilot sustainability and zero emission programs and projects, are due to strong relationships with local, state, regional and national sustainable focused industry and authorities. Infrastructure improvements associated with improved pedestrian safety and connectivity efforts have provided secondary benefits toward reducing carbon emissions due to mode shift.

WSDOT asked respondents what type of challenges their organizations have encountered related to implementation of carbon reduction strategies.

- Most respondents mentioned the cost, lack of funds, and revenue restrictions as a challenge for some organizations. Smaller organizations struggle to have significant resources to devote to carbon emissions reduction strategies and/or don't know where or how to start. Smaller public agencies mentioned needing clarity on grant funding eligibility and support for grant applications.
- The Port of Seattle and Whatcom County mentioned the need for local utilities to support the build-out of charging or hydrogen fuel networks, increase grid reliability, and decrease charging costs.
- Many port and transportation agencies mentioned the lack of inventory and recent substantial increase in costs of electric, hybrid and other alternative vehicles, both for organization's fleet transitions plans and for the general population.
- Some mentioned a lack of vehicles with the charge capacity for the mileage that freight/transit organizations require.
- Many public agencies reported it is hard to get projects moving when federal funding is involved and the "Buy America" requirement (lack of vendors with the zero emissions technologies).
- Transit agencies reported that it is sometimes hard to get support from more rural, politically conservative communities as they are often wary of "green" initiatives.
- The Northwest Seaport Alliance mentioned ensuring organizations move forward with carbon reduction strategies in an equitable way to meet the needs of underserved and overburdened communities.
- Several transportation agencies mentioned they are still supporting COVID-19 recovery efforts and dealing with lingering supply chain issues.

WSDOT asked respondents to describe any next steps and/or carbon reduction strategies their organization anticipates pursuing in the next five years.

- Public agencies noted they will have access to updated GHG inventories to inform updates of local climate action plans, decarbonization plans and/or other similar planning documents governing transportation/shipping.
- Most public agencies reported pursuing electric vehicle charging and alternative fueling grants from the federal government.
- Agencies noted completing feasibility studies to determine next steps on major programs – like the Northwest Seaport Alliance working on establishing a green corridor for shipping from Washington to South Korea.
- Several public agencies reported establishing regional TDM programs and continuing to advocate for multimodal options and incentives to use active and high-occupancy vehicle transportation.
- Most respondents said they would continue to improve operational efficiencies, and work with utilities to get electric infrastructure in place.

- Several public agencies mentioned monitoring feasibility and cost reasonableness of specific technologies.

WSDOT asked respondents if there were additional questions or other information that they wanted to share related to the development of a statewide transportation carbon reduction strategy. Key highlights include:

- Several smaller transportation agencies and an airport asked that WSDOT consider rural communities' ability to comply with decisions made at a statewide level and consider making funds more available to support compliance and efforts, as well as flexibility for different approaches.
- A community-based organization noted that non-profits do not have tax-based revenue to support some of the transition requirements and many support transportation in more rural areas, requiring longer distance trips than city/suburb transit.
- Many smaller, regional public agencies also requested support with grant applications, funding requests, and/or sponsor matches.
- A private industry group mentioned the importance of developing strategies and tools that can be implemented by a range of organizations.
- Ports reiterated that it is costly to decarbonize port equipment and systems, but they appreciate the effort to discuss their experiences and the attention provided to them.

Focused meetings

The project team hosted a discussion on February 13, 2023 as part of a WSDOT freight, VMT, and TCRS workshop. Twenty participants from port, aviation, and freight industries attended the workshop. The presentation outlined the Carbon Reduction Program (CRP) and the overall approach for a TCRS. Following the presentation, the project team asked for input on current initiatives and priorities.

Key meeting findings

Participants described short-term strategies to reduce carbon including modal shifts from truck to rail and creating zero emission programs. Some participants are working on incentive programs such as old truck scrap/replace programs and the Environmental Protection Agency's clean cargo handling equipment ([CHE incentive program](#)). There is also a trend to create efficiencies in coordination such as package delivery consolidation and trip reductions, employee scheduling, and maximizing on- and near-dock rail when possible or using heavy haul networks between rail/warehouses and container terminals.

There was discussion on renewable aviation fuels and improved asset management of diesel-powered equipment, new clean truck programs, and seeking approval for allowing triple trailers.

Many participants reported electrification as a key strategy including not only electric vehicles but also space and infrastructure planning. This includes electrification at piers, in airport parking lots, electrifying heavy-duty equipment and support equipment such as forklifts.

Long term strategies included overall fleet management and other electrification programs such as harbor craft, modal shift from ship to barge in the over water shipping industry, and electric aviation and renewable aviation fuels in the air cargo industry. Transportation related land use and zoning are priorities along with careful consideration of embodied carbon

reductions in infrastructure. Heavier trucks may impact roadways more, leading to larger maintenance costs and additional materials, thus resulting in greater construction, operations, and maintenance emissions (i.e., embodied carbon emissions).

Community organizations

WSDOT initiated outreach to community organizations, including equity-based community organizations, throughout Washington State via email correspondence in April 2023. The project team hosted a community partner webinar on April 26, 2023, inviting 230 community-based organizations, environmental justice and community advocacy groups, unions, chambers of commerce, and economic development organizations. The briefing was attended by representatives from 23 organizations and tribes as listed in the chart below. Additionally, two community organizations participated in the freight, aviation, port, transit, and transportation partner survey detailed in the section above.

Outreach to this group was designed to meet three main goals:

- Better understand priorities and concerns that may be relevant to developing the TCRS.
- Learn about carbon emissions impacts on the environment, overburdened communities, and overall quality of life for state residents and business.
- Improve relationships and opportunities for knowledge sharing between WSDOT and local organizations.

During the webinar a presentation was made that outlined the CRP and the overall approach for a TCRS. Following a brief presentation from WSDOT and consultant project managers, the project team asked for input on current initiatives and priorities. Key messages included:

- Partners strongly support transit-centered development and increasing access to transit and other active modes of travel.
- Partners want regular updates through email and newsletters with opportunities to provide input on draft elements of the TCRS.
- Partners want to contribute to the TCRS and requested that WSDOT transparently engage, sharing information about important topics, what they plan to do with that information, and how they do or do not incorporate input in the TCRS document.
- Attendees expressed interest in building rail infrastructure in Washington State, for both passenger and freight.
- Participants expressed a sense of urgency in responding to climate change especially in communities that may not be typically engaged in planning.

Figure B.5: Community organizations attending the April 26, 2023 webinar

- 4 Clean Air
- Associated General Contractors of Washington
- Association of Washington Business
- Blue Green Alliance
- Climate Alliance
- Climate Solutions
- Community Leaders of Washington
- Downtown on the Go
- Granite Construction
- Jamestown S’Klallam Tribe
- Latino Chamber of Commerce
- Seattle Latino Chamber of Commerce
- Solutionary Rail
- Stillaguamish Tribe
- VTD Rail Consulting
- Washington Association of Wheat Growers
- Washington Conservation Action
- Washington Ports
- Washington State Fruit Tree Association
- Yakama Nation

Overall themes

The following summarizes common themes WSDOT heard throughout partner outreach efforts.

1. There is a lack of coordination and direction between federal and state agencies, resulting in transportation partners, tribes, and other organizations each taking individual action to reduce transportation related carbon emissions. Comprehensive strategies vary but generally include a combination of tactics and incorporate multiple approaches such as land use planning, transportation planning, and inter-agency coordination. In some cases, entities are forming partnerships with others to leverage funding and build multi-party, collaborative programs and launching pilot initiatives.
2. Overall, there is both a sense of urgency to address climate change and a sense of unknown as funding is slow, confusing, and difficult to access. Participants want specific direction on creating new plans and more guidance on accessing funding. There is a disconnect between funding opportunities for large initiatives and what is achievable from small entities and local/rural communities. Therefore, most participants who gave input are focused on modernization of existing systems, increasing use of EVs, additional rail infrastructure, reducing VMT, and implementing alternative fuel programs. Some participants are in the early stages of strategizing, working on feasibility studies, and exploring transit-oriented development.

3. Secondary benefits include workforce development and economic growth in industries specific to EVs, alternative fuels, and infrastructure retrofits. Some participants are seeking to partner with other sectors – such as land use and transportation agencies working together to create multi-modal or trip-reduction strategies that may result in reduced VMT. From each of the engagement audience categories, participants mentioned the importance of shared information, access to funding opportunities, and creating programs that compliment and coordinate with others.
4. Equity is an issue, specifically access to funding and the availability of people to implement initiatives if funding is obtained. This is especially concerning for tribes and areas of the state that have a large population of people with less economic means, often resulting in the areas of greatest climate change impact.

Including partner and public input in the TCRS

Outreach efforts were designed to be informational and provide partners the opportunity to provide perspectives related to transportation carbon emissions reduction efforts. Input received will be considered and incorporated into the TCRS.

Assessments of priorities and existing local carbon reduction strategies in the TCRS reflect initiatives identified through outreach efforts. The TCRS responds to these needs and issues and reflects solutions that partners raised as being important or relevant.

The final TCRS will reflect and address comments received on the draft TCRS during the public review period. The public review period on the draft TCRS will include a webinar with an invitation to tribes, partners, and the public to attend. Feedback received during the public comment period will be incorporated into the final TCRS.

Lessons learned

The TCRS, which will be updated every four years, is an opportunity to strengthen existing relationships, build new partnerships, and encourage wholistic thinking throughout the state of Washington. The project team heard and responded to partner, tribe, and community-based organization input throughout the development of the plan. As the project team worked with partners, the following lessons were learned and are suggested for consideration during engagement planning for the next TCRS update.

1. Feedback fatigue, especially among equity-based groups. Partner feedback and input sought from equity-based groups, while in the spirit of the HEAL Act, may be placing undue time burdens on groups with limited staff and resources to respond to all the requests. Public agencies should consider coordinating on similar topics and focusing on participating in existing meetings and events to share information and seek feedback rather than request separate interviews or meetings.
2. Demonstrate that input is being used. All partners need to see how their input was incorporated via a feedback loop. If they do not see how their feedback was evaluated, and/or influenced work, plans or policy, they will become discouraged from participating in the planning process.
3. Outreach to tribes on a coordinated, government-to government, level is important for building new and strengthening existing relationships. It is important to pay attention to proper protocol at all outreach levels and provide options for engaging that are most appropriate for individual tribes.

4. Engagement of industry partners – such as representatives from freight and aviation organizations – is essential for informing the TCRS. These partners are developing their own carbon reduction strategies that not only inform WSDOT plans but can also present opportunities to leverage funding and/or implementation to achieve coordinated efforts that may result in efficiencies and increased carbon reduction.
5. Continued and frequent engagement with equity-based community organizations, especially when input is requested, is encouraged for overall support of a state-wide TCRS. An outreach plan that includes active and meaningful participation of equity-based groups will be important to keeping organizations interested and actively engaged. Consider a compensation model to increase participation.

B.2. Public comment period

A 30-day public comment period was held from July 17, 2023, through August 16, 2023, to seek input from partners and the community at large.

A draft version of the strategy was posted on WSDOT’s website’s online open houses section. An online survey was used to collect comments.

An informational webinar was held on July 25, 2023, at 6:30 pm. Twenty-one attendees participated in the webinar, including representatives of local government, aviation and freight partners, transit agencies, and community organizations. WSDOT provided an overview presentation followed by a question and answer session. Overall, attendees were interested in learning more about the report, specifically regarding emissions thresholds, population allocation funding, and WSDOT’s strategy for reducing the number of capacity-building roadway construction projects.

Figure B.6: Participants in the July 25, 2023 webinar

- Asian Pacific Islander Coalition of Yakima
- Beacon Hill Council
- City of Tumwater
- City of Woodland
- Community Transit
- Concerned citizens/individuals
- King County
- King County Metro
- Paine Field – Snohomish County
- Seattle Latino Metropolitan Chamber of Commerce
- Snohomish County
- Valley Transit
- Washington Environmental Justice Council
- Washington State Tree Fruit Association
- Washington State University Energy Program
- Washington Trucking Associations
- Yakima Valley Conference of Governments

Tribes were invited to participate in the July 25, 2023 webinar or to request an individual meeting with WSDOT. A meeting with the Jamestown S’Klallam Tribe was requested and held on August 10, 2023.

Multiple emails announcing the webinar and public comment period were distributed to about 785 recipients (including representatives of the organizations listed in Attachment 1 below):

- July 5 – pre-registration for webinar
- July 17 – public comment period open
- July 20 – webinar reminder
- July 25 – webinar reminder
- August 14 – comment period reminder

Commenters

Forty-four people provided their name or email address in the survey. One person responded anonymously. Respondents represented a variety of organizations:

- Community group – 16
- Local government – 11
- MPO/RTPOs – 3
- State agency – 1
- Trade group – 1
- Individuals – 13

Of the 45 who responded, 25 provided comments; some provided comments on multiple topics.

Comments received

Commenters provided a range of feedback. Where relevant, WSDOT incorporated this feedback into the document. Modifications made are noted in conjunction with the comments.

Some comments noted missing information. Additional information on each of these topics was added to the document:

- The role of utilities in implementing electrification programs
- Significant state tax incentives that support vehicle electrification
- Amtrak Cascades service
- The importance of focusing growth in compact communities and a fundamental shift in land use planning need
- Truck parking as an important issue
- Park and ride as a support for transit
- No health or medical organizations were partners

Several comments addressed how information was characterized. Information was added to incorporate and correct information.

- The importance of clearly showing the emissions profile for transportation sources, the urgent need for reductions, and potential level of impact of different types of strategies, particularly user fees.
- Corrections on PSRC's user fee analysis and the importance of the Transportation Commission's work on a road use charge.

Comments were received supporting rail.

- Amtrak Cascades service was noted as missing from the plan – information on Amtrak Cascades was added to the document.
- Rail is more efficient than road transport and intercity freight and passenger travel should shift to rail.
- Commenters preferred increasing Amtrak Cascades service over ultra-high-speed ground transport (UHS GT).
- Some noted that UHS GT will not be developed in time to help the state meet emission limits.

Some commenters recommended new program opportunities. This information was forwarded to the relevant divisions within WSDOT to be considered for future programs:

- Expanding vanpools with electric vans
- Car sharing for housing complexes, including electric car sharing
- A zero-emissions incentive program to facilitate the acquisition of 300 commercial vehicles

Additional examples were provided. Three of the four examples were added to Chapter 3.

- BFCOG's Safe Routes to Schools planning
- South Whidbey School District's EPA grant for an electric school bus and charging station
- Vancouver Area Smart Trek program
- City of Seattle port drayage electrification pilot – this example was similar to others in the relevant section, so was not added.

One commenter requested that the plan be made more relatable to a statewide audience. WSDOT has worked to include information and examples from across the state. The document represents information found during research and provided by partners through engagement.

Another noted that free transit fares lead to lost data about boardings. This effect was passed along to the WSDOT Public Transportation Division for further consideration.

In addition, 10 respondents provided general comments, mostly supportive, some emphasizing the need for immediate action or wanting more ambitious action.

Respondents also provided their opinions on a variety of the topics. Generally, these views called for more actions, often in specific areas. Given the nature of this document – documenting current state and local policies, strategies, and projects – opinions were not incorporated.

Overall, information from comments was incorporated into the document to the extent possible. Information that was identified as missing was added. Where examples broadened the type or location of projects being implemented, they were added. As relevant, information on some topics was provided to other division within WSDOT.

Individual comments and responses can be viewed in the comment response document.

Attachment B.1: List of Partner Organizations Contacted by Audience Category

Organization	Audience Category
160 Driving Academy	Freight, Aviation, Port, and Transportation Partners
American Automobile Association (AAA) Washington	Community Organizations
Adams County	State Partners, Agencies, and Transportation Planning Orgs
African Chamber of Commerce of the Pacific Northwest	Community Organizations
African-American, Hispanic, Asian and Native Americans Business Association (AHANA)	Community Organizations
Aircraft Owners and Pilots Association	Freight, Aviation, Port, and Transportation Partners
Alaska Airlines	Freight, Aviation, Port, and Transportation Partners
Alliance for Equal Justice	Community Organizations
American Airlines	Freight, Aviation, Port, and Transportation Partners
Apex Trucking LLC	Freight, Aviation, Port, and Transportation Partners
Arab Alliance Chamber of Commerce of Washington State	Community Organizations
Arab America	Community Organizations
Arab Center of Washington	Community Organizations
Asia Pacific Cultural Center - Lakewood	Community Organizations
Asian Pacific Directors Coalition	Community Organizations
Asian Pacific Islander Coalition - Chaya	Community Organizations
Asian Pacific Islander Coalition - South Puget Sound	Community Organizations
Asian Pacific Islander Coalition - Yakima	Community Organizations
Asian Pacific Islander Coalition of Washington	Community Organizations
Asian Pacific Islander Coalition South Puget Sound Chapter	Community Organizations
Asotin County Transit (Public Transportation Benefit Area)	Freight, Aviation, Port, and Transportation Partners
Association of Washington Businesses	Community Organizations / Freight, Aviation, Port, and Transportation Partners
Association of Washington Cities	Community Organizations / Freight, Aviation, Port, and Transportation Partners
Around the Sound Transportation	Freight, Aviation, Port, and Transportation Partners
Audubon Washington	Community Organizations
Aviation and Aerospace Advisory Committee	Freight, Aviation, Port, and Transportation Partners
Avista	Community Organizations
Balboa/South Indian Trail	Community Organizations

Organization	Audience Category
BC Trucking Association	Freight, Aviation, Port, and Transportation Partners
Beacon Hill Council	Community Organizations
Ben Franklin Transit	Freight, Aviation, Port, and Transportation Partners
Benton County Board of Commissioner	Community Organizations / State Partners, Agencies, and Transportation Planning Orgs
Benton-Franklin Community Action Committee	Community Organizations
Benton-Franklin Council of Governments	State Partners, Agencies, and Transportation Planning Orgs
Better Health Together	Community Organizations
Big Bend Community College	Freight, Aviation, Port, and Transportation Partners
Black Lives Matter Alliance	Community Organizations
Blacks in Government Region X	Community Organizations
Blue Mountain Land Trust	Community Organizations
BlueGreen Alliance	Community Organizations
BNSF Railway Company	Freight, Aviation, Port, and Transportation Partners
Boeing	Freight, Aviation, Port, and Transportation Partners
BP	Freight, Aviation, Port, and Transportation Partners
Building Trade Council	Community Organizations
Cascade Bicycle Club	Freight, Aviation, Port, and Transportation Partners
Cascade Loop Scenic Highway	Freight, Aviation, Port, and Transportation Partners
Cascade Pacific Action Alliance	Community Organizations
Central States Safety & Driver Training, LLC	Freight, Aviation, Port, and Transportation Partners
Central Transit - City of Ellensburg	Freight, Aviation, Port, and Transportation Partners
Central Washington Hispanic Chamber of Commerce	Community Organizations
Certified Electrical Workers of WA	Community Organizations
Check Ride Driver Training	Freight, Aviation, Port, and Transportation Partners
Chehalis Confederated Tribes	Tribes
Chehalis River Basin Land Trust	Community Organizations
Chelan County	State Partners, Agencies, and Transportation Planning Orgs
Chelan-Douglas County Community Action Council	Community Organizations
Chelan-Douglas Transportation Council	Freight, Aviation, Port, and Transportation Partners / State Partners, Agencies, and Transportation Planning Orgs
Chewelah Municipal Airport	Freight, Aviation, Port, and Transportation Partners

Organization	Audience Category
Chinese American Citizens Alliance Seattle Chapter	Community Organizations
Choose Your Way Bellevue	Community Organizations
City of Aberdeen	State Partners, Agencies, and Transportation Planning Orgs
City of Anacortes	State Partners, Agencies, and Transportation Planning Orgs
City of Battle Ground	Community Organizations / State Partners, Agencies, and Transportation Planning Orgs
City of Bellevue	State Partners, Agencies, and Transportation Planning Orgs
City of Blaine	State Partners, Agencies, and Transportation Planning Orgs
City of Brewster	State Partners, Agencies, and Transportation Planning Orgs
City of Bridgeport	State Partners, Agencies, and Transportation Planning Orgs
City of Camas	State Partners, Agencies, and Transportation Planning Orgs
City of Cashmere	State Partners, Agencies, and Transportation Planning Orgs
City of Chelan	State Partners, Agencies, and Transportation Planning Orgs
City of College Place	State Partners, Agencies, and Transportation Planning Orgs
City of Conconully	State Partners, Agencies, and Transportation Planning Orgs
City of Covington	State Partners, Agencies, and Transportation Planning Orgs
City of East Wenatchee	State Partners, Agencies, and Transportation Planning Orgs
City of Electric City	State Partners, Agencies, and Transportation Planning Orgs
City of Entiat	State Partners, Agencies, and Transportation Planning Orgs
City of Ephrata	State Partners, Agencies, and Transportation Planning Orgs
City of George	State Partners, Agencies, and Transportation Planning Orgs
City of Hoquiam	State Partners, Agencies, and Transportation Planning Orgs
City of Leavenworth	State Partners, Agencies, and Transportation Planning Orgs
City of Liberty Lake	State Partners, Agencies, and Transportation Planning Orgs
City of Longview	State Partners, Agencies, and Transportation Planning Orgs
City of Mansfield	State Partners, Agencies, and Transportation Planning Orgs
City of Mattawa	State Partners, Agencies, and Transportation Planning Orgs
City of Moses Lake	State Partners, Agencies, and Transportation Planning Orgs
City of Nespalem	State Partners, Agencies, and Transportation

Organization	Audience Category
	Planning Orgs
City of Ocean Shores	State Partners, Agencies, and Transportation Planning Orgs
City of Okanogan	State Partners, Agencies, and Transportation Planning Orgs
City of Olympia	State Partners, Agencies, and Transportation Planning Orgs
City of Omak	State Partners, Agencies, and Transportation Planning Orgs
City of Oroville	State Partners, Agencies, and Transportation Planning Orgs
City of Othello	State Partners, Agencies, and Transportation Planning Orgs
City of Pasco	State Partners, Agencies, and Transportation Planning Orgs
City of Pateros	State Partners, Agencies, and Transportation Planning Orgs
City of Poulsbo	State Partners, Agencies, and Transportation Planning Orgs
City of Quincy	State Partners, Agencies, and Transportation Planning Orgs
City of Raymond	State Partners, Agencies, and Transportation Planning Orgs
City of Redmond	State Partners, Agencies, and Transportation Planning Orgs
City of Richland	State Partners, Agencies, and Transportation Planning Orgs
City of Ridgefield	State Partners, Agencies, and Transportation Planning Orgs
City of Ritzville	State Partners, Agencies, and Transportation Planning Orgs
City of Rock Island	State Partners, Agencies, and Transportation Planning Orgs
City of Royal City	State Partners, Agencies, and Transportation Planning Orgs
City of Seattle	State Partners, Agencies, and Transportation Planning Orgs
City of Selah Transportation Service	Freight, Aviation, Port, and Transportation Partners
City of Sequim	State Partners, Agencies, and Transportation Planning Orgs
City of Soap Lake	State Partners, Agencies, and Transportation Planning Orgs
City of Spokane Valley	State Partners, Agencies, and Transportation Planning Orgs
City of Tacoma	State Partners, Agencies, and Transportation Planning Orgs
City of Tonasket	State Partners, Agencies, and Transportation Planning Orgs
City of Town of Coulee Dam	State Partners, Agencies, and Transportation Planning Orgs
City of Tumwater	State Partners, Agencies, and Transportation Planning Orgs
City of Twisp	State Partners, Agencies, and Transportation Planning Orgs

Organization	Audience Category
City of Vancouver	State Partners, Agencies, and Transportation Planning Orgs
City of Warden	State Partners, Agencies, and Transportation Planning Orgs
City of Washougal	State Partners, Agencies, and Transportation Planning Orgs
City of Waterville	State Partners, Agencies, and Transportation Planning Orgs
City of Wenatchee	State Partners, Agencies, and Transportation Planning Orgs
City of Westport	State Partners, Agencies, and Transportation Planning Orgs
City of Wilson Creek	State Partners, Agencies, and Transportation Planning Orgs
City of Winthrop	State Partners, Agencies, and Transportation Planning Orgs
Civics Consulting LLC	Community Organizations
Clallam Transit	State Partners, Agencies, and Transportation Planning Orgs / Freight, Aviation, Port, and Transportation Partners
Clark County	State Partners, Agencies, and Transportation Planning Orgs
Clark County Public Transit Benefit Area Authority (C-Tran)	Community Organizations / Freight, Aviation, Port, and Transportation Partners
Clark County Public Works	State Partners, Agencies, and Transportation Planning Orgs
Clark Public Utilities	State Partners, Agencies, and Transportation Planning Orgs
Clark Regional Wastewater District	State Partners, Agencies, and Transportation Planning Orgs
Climate Solutions	Community Organizations
Clinton Community Council	State Partners, Agencies, and Transportation Planning Orgs
Coastal Community Action Program	Community Organizations / Freight, Aviation, Port, and Transportation Partners
Columbia Basin Railroad	Freight, Aviation, Port, and Transportation Partners
Columbia County Transit	Freight, Aviation, Port, and Transportation Partners
Columbia Land Trust	Community Organizations
Columbia River High/Wide/Heavy Corridor	Freight, Aviation, Port, and Transportation Partners
Colville Business Council	Community Organizations
Colville Confederated Tribes	Tribes
Commercial Aviation Coordinating Committee	Freight, Aviation, Port, and Transportation Partners
Commercial Driver School	Freight, Aviation, Port, and Transportation Partners
Commercial Vehicle Training Center	Freight, Aviation, Port, and Transportation Partners

Organization	Audience Category
Commission on African American Affairs	State Partners, Agencies, and Transportation Planning Orgs
Commission on Asian Pacific American Affairs	State Partners, Agencies, and Transportation Planning Orgs
Commission on Hispanic Affairs	State Partners, Agencies, and Transportation Planning Orgs
Communities for a Healthy Bay	Community Organizations
Communities of Color Coalition	Community Organizations
Community Coalition for Environmental Justice/Got Green Seattle	Community Organizations
Community Health of Central Washington	Community Organizations
Community Health Worker Coalition for Migrants and Refugees	Community Organizations
Community in Motion	Community Organizations / Freight, Aviation, Port, and Transportation Partners
Community to Community Development	Community Organizations
Community Transit	Freight, Aviation, Port, and Transportation Partners
Community Transportation Association of the Northwest	Community Organizations
Commute Smart NW (Spokane County)	Community Organizations
Costco	Freight, Aviation, Port, and Transportation Partners
Cowiche Canyon Conservancy	Community Organizations
Cowlitz County Public Works	State Partners, Agencies, and Transportation Planning Orgs
Cowlitz Indian Tribe	Tribes
Cowlitz-Wahkiakum Council of Governments	State Partners, Agencies, and Transportation Planning Orgs
Crowley	Freight, Aviation, Port, and Transportation Partners
Darigold	Freight, Aviation, Port, and Transportation Partners
Delta Airlines	Freight, Aviation, Port, and Transportation Partners
Disability Rights Washington	Community Organizations
Douglas County	State Partners, Agencies, and Transportation Planning Orgs
Downtown On the Go	Community Organizations
Downtown Seattle Association	Community Organizations
Drive Forward (Rideshare)	Freight, Aviation, Port, and Transportation Partners
Drive509	Freight, Aviation, Port, and Transportation Partners
Duwamish River Community Coalition	Community Organizations
Earth Ministry	Community Organizations
Earthjustice	Community Organizations
Ecolane	Freight, Aviation, Port, and Transportation Partners
Economic Alliance of Snohomish County	Community Organizations

Organization	Audience Category
Economic Development Alliance of Skagit County Latino Leadership Initiative & Social Justice & Equity Task Force	Community Organizations
El Centro De La Raza	Community Organizations
Elite Truck School Inc.	Freight, Aviation, Port, and Transportation Partners
Environmental Priorities Coalition	Community Organizations
Ethnic Chamber of Commerce Coalition	Community Organizations
Everett Transit	Freight, Aviation, Port, and Transportation Partners
Eviation	Freight, Aviation, Port, and Transportation Partners
Federal Highways Administration	State Partners, Agencies, and Transportation Planning Orgs
FedEx	Freight, Aviation, Port, and Transportation Partners
Feet First	Community Organizations
Ferry County Public Works	State Partners, Agencies, and Transportation Planning Orgs
Filipino American Association Kitsap County	Community Organizations
Filipino American Association of North Puget Sound	Community Organizations
Floathaven Seaplane Base 0W7	Freight, Aviation, Port, and Transportation Partners
Freight Mobility Strategic Investment Board	Freight, Aviation, Port, and Transportation Partners
Friends of the Columbia Gorge	Community Organizations
Front and Centered	Community Organizations
Futurewise	Community Organizations
Garfield County Transportation Authority	Freight, Aviation, Port, and Transportation Partners
General Contractors Association of America - Washington Chapter	Community Organizations
GMC Training Institute	Freight, Aviation, Port, and Transportation Partners
Go Redmond	Community Organizations
Goin	Freight, Aviation, Port, and Transportation Partners
Gordan Thomas Honeywell - Government Affairs	Community Organizations
Got Green	Community Organizations
Grant County	State Partners, Agencies, and Transportation Planning Orgs
Grant County Economic Development	Community Organizations
Grant County International Airport - Port of Moses Lake	Freight, Aviation, Port, and Transportation Partners
Grant Transit Authority	Freight, Aviation, Port, and Transportation Partners
Grays Harbor College	Freight, Aviation, Port, and Transportation Partners
Grays Harbor Transportation Authority	Freight, Aviation, Port, and Transportation

Organization	Audience Category
	Partners
Greater Columbia Accountable Community of Health	Community Organizations
Greater Peninsula Conservancy	Community Organizations
Greater Seattle Business Association	Community Organizations
Greater Seattle Chinese Chamber of Commerce	Community Organizations
Greater Spokane Progress	Community Organizations
Greater Tacoma Community Foundation	Community Organizations
Heavy Haul	Freight, Aviation, Port, and Transportation Partners
Hispanic Business Professionals Association	Community Organizations
Hoh Indian Tribe	Tribes
Homage Senior Services	Freight, Aviation, Port, and Transportation Partners
Hopelink	Community Organizations / Freight, Aviation, Port, and Transportation Partners
HopeSource Transportation	Freight, Aviation, Port, and Transportation Partners
Idaho Transportation Department	State Partners, Agencies, and Transportation Planning Orgs
India Association of Western Washington	Community Organizations
Initiative for Rural Innovation and Stewardship	Community Organizations
Intercity Transit	Freight, Aviation, Port, and Transportation Partners
International Longshore & Warehouse District Council	Freight, Aviation, Port, and Transportation Partners
International Mobility & Trade Corridor Program	Freight, Aviation, Port, and Transportation Partners
Island County Public Works	State Partners, Agencies, and Transportation Planning Orgs / Freight, Aviation, Port, and Transportation Partners
Island Regional Transportation Planning Organization	State Partners, Agencies, and Transportation Planning Orgs
Island Transit	Freight, Aviation, Port, and Transportation Partners
Jamestown S'Klallam Tribe	Tribes
Japanese American Citizens League	Community Organizations
Jefferson County	State Partners, Agencies, and Transportation Planning Orgs
Jefferson Transit	Freight, Aviation, Port, and Transportation Partners
Joby Aviation	Freight, Aviation, Port, and Transportation Partners
Kalispel Tribe	Tribes
Kenmore Air	Freight, Aviation, Port, and Transportation Partners
Kent Black Action Commission	Community Organizations
King County - Boeing Field Airport	Freight, Aviation, Port, and Transportation

Organization	Audience Category
	Partners
King County Equity Now	Community Organizations
King County International Airport Community Coalition	Community Organizations
King County Metro	Freight, Aviation, Port, and Transportation Partners
King County Water Taxi	Freight, Aviation, Port, and Transportation Partners
Kitsap County Public Works	Freight, Aviation, Port, and Transportation Partners
Kitsap Transit	Freight, Aviation, Port, and Transportation Partners
Kittitas Audubon Society	Community Organizations
Kittitas Conservation Trust	Community Organizations
Kittitas County	State Partners, Agencies, and Transportation Planning Orgs
Klickitat County Board of Commissioners	State Partners, Agencies, and Transportation Planning Orgs
Klickitat County Senior Services/Mt. Adams Transportation Service	Freight, Aviation, Port, and Transportation Partners
Lake Forest Park Citizens Commission	State Partners, Agencies, and Transportation Planning Orgs
Latino Community Fund of Washington	Community Organizations
League of Women Voters of Yakima County	Community Organizations
League of United Latin American Citizens	Community Organizations
Leavenworth Chamber of Commerce	Community Organizations
Lewis & Clark Valley Metropolitan Planning Organization	State Partners, Agencies, and Transportation Planning Orgs
Lewis County Board of County Commissioners	State Partners, Agencies, and Transportation Planning Orgs
Lewis County Economic Development Commission	Freight, Aviation, Port, and Transportation Partners
Lewis Mountain Highway Transit	Freight, Aviation, Port, and Transportation Partners
Lime Micromobility	Freight, Aviation, Port, and Transportation Partners
Link Transit	Freight, Aviation, Port, and Transportation Partners
Lopez Community Land Trust	State Partners, Agencies, and Transportation Planning Orgs / Freight, Aviation, Port, and Transportation Partners
Lower Columbia College	Freight, Aviation, Port, and Transportation Partners
Lower Columbia Community Action Council	Freight, Aviation, Port, and Transportation Partners
Lower Elwha Klallam	Tribes
Lummi Island Ferry	Freight, Aviation, Port, and Transportation Partners
Lummi Nation	Tribes
Lutheran Community Services Northwest - Clallam County Services	Community Organizations

Organization	Audience Category
Lyft	Freight, Aviation, Port, and Transportation Partners
Makah Tribe	Tribes
Maritime Blue	Freight, Aviation, Port, and Transportation Partners
Marshallese Community Advisory Board	Community Organizations
Mason County Transportation Authority	Freight, Aviation, Port, and Transportation Partners
Maxum Petroleum	Freight, Aviation, Port, and Transportation Partners
MedStar Transportation	Freight, Aviation, Port, and Transportation Partners
Metro Matters	Community Organizations
Mobility for All	Freight, Aviation, Port, and Transportation Partners
Mount Si Senior Center (Snoqualmie Valley Transportation)	Freight, Aviation, Port, and Transportation Partners
Moving Forward Network	Community Organizations
MTZ Academy, LLC	Freight, Aviation, Port, and Transportation Partners
Muckleshoot Tribe	Tribes
Muslims Community Action and Support	Community Organizations
Na'ah Illahee Fund	Community Organizations
National Asian Pacific American Women's Forum	Community Organizations
National Association for the Advancement of Colored People	Community Organizations
National Association for the Advancement of Colored People (Seattle)	Community Organizations
National Association for the Advancement of Colored People (Snohomish)	Community Organizations
National Association for the Advancement of Colored People (Spokane)	Community Organizations
National Association for the Advancement of Colored People (Vancouver)	Community Organizations
National Association for the Advancement of Colored People 253 (Tacoma)	Community Organizations
National Association for the Advancement of Colored People (Bremerton)	Community Organizations
National Association for the Advancement of Colored People (Yakima County)	Community Organizations
National Association of Minority Contractors	Community Organizations
National Business Aviation Association	Freight, Aviation, Port, and Transportation Partners
National Renewable Energy Laboratory	State Partners, Agencies, and Transportation Planning Orgs
Native Organizers Alliance	Community Organizations
Nature Conservancy – Washington Chapter	Community Organizations
Naval Air Station Whidbey Island	State Partners, Agencies, and Transportation Planning Orgs
New Sound Trucking School	Freight, Aviation, Port, and Transportation Partners

Organization	Audience Category
Nimiipuu Protecting the Environment	Community Organizations
Nisqually Tribe	Tribes
Nooksack Tribe	Tribes
North Central Accountable Community of Health	Community Organizations
North Cross Commercial Driving School, LLC	Freight, Aviation, Port, and Transportation Partners
North Idaho College	Freight, Aviation, Port, and Transportation Partners
Northeast Washington Regional Transportation Planning Organization	State Partners, Agencies, and Transportation Planning Orgs / Freight, Aviation, Port, and Transportation Partners
Northwest Energy Coalition	Community Organizations
Northwest Immigrant Rights Project	Community Organizations
Northwest Regional Council	State Partners, Agencies, and Transportation Planning Orgs / Freight, Aviation, Port, and Transportation Partners
Northwest Seaport Alliance	Freight, Aviation, Port, and Transportation Partners
Oak Harbor Chamber of Commerce	Community Organizations
OK Commercial Drivers License Training, LLC	Freight, Aviation, Port, and Transportation Partners
Okanogan Council of Governments	State Partners, Agencies, and Transportation Planning Orgs / Freight, Aviation, Port, and Transportation Partners
Okanogan County	State Partners, Agencies, and Transportation Planning Orgs
Okanogan County Community Action Council	Community Organizations
Okanogan County Transit Authority (TranGo)	Freight, Aviation, Port, and Transportation Partners
Okanogan County Transportation and Nutrition	Freight, Aviation, Port, and Transportation Partners
Okanogan Land Trust	Community Organizations
Olympia Regional Airport - Port of Olympia	Freight, Aviation, Port, and Transportation Partners
One America	Community Organizations
Operating Engineers Local 302/612	Freight, Aviation, Port, and Transportation Partners
Oregon Department of Transportation	Freight, Aviation, Port, and Transportation Partners
Organization of Chinese Americans – Greater Seattle Chapter	Community Organizations
Oroville Chamber of Commerce	State Partners, Agencies, and Transportation Planning Orgs
Our Place Nuestra Casa Multicultural Center	Community Organizations
Our Valley Our Future/Nuestro Valle Nuestro Futuro	Community Organizations
PACCAR (Kenworth/Peterbilt)	Freight, Aviation, Port, and Transportation Partners
Pacific Coast Congress of Harbormasters and	Freight, Aviation, Port, and Transportation

Organization	Audience Category
Port Managers	Partners
Pacific County	State Partners, Agencies, and Transportation Planning Orgs
Pacific Islander Coalition of Washington	Community Organizations
Pacific Mobility Group	Freight, Aviation, Port, and Transportation Partners
Pacific Northwest Aerospace Alliance	Freight, Aviation, Port, and Transportation Partners
Pacific Northwest Agriculture and Health Center	Community Organizations
Pacific Northwest University of Health Sciences	Freight, Aviation, Port, and Transportation Partners
Pacific Northwest Waterways Association	Freight, Aviation, Port, and Transportation Partners
Pacific NW Professional Driving School	Freight, Aviation, Port, and Transportation Partners
Pacific Transit System	Freight, Aviation, Port, and Transportation Partners
Paine Field Airport - Snohomish County Airport Commission	Freight, Aviation, Port, and Transportation Partners
Palouse Regional Transportation Planning Organization	Freight, Aviation, Port, and Transportation Partners
Palouse Regional Transportation Planning Organization	State Partners, Agencies, and Transportation Planning Orgs
Paratransit Services	Freight, Aviation, Port, and Transportation Partners
Patagonia	Freight, Aviation, Port, and Transportation Partners
Peninsula Regional Transportation Planning Organization	State Partners, Agencies, and Transportation Planning Orgs / Freight, Aviation, Port, and Transportation Partners
Peninsula Truck Lines	Freight, Aviation, Port, and Transportation Partners
People for People	Freight, Aviation, Port, and Transportation Partners
Pierce County	State Partners, Agencies, and Transportation Planning Orgs
Pierce County Airport and Ferry Division	Freight, Aviation, Port, and Transportation Partners
Pierce County Coordinated Transportation	State Partners, Agencies, and Transportation Planning Orgs
Pierce Transit	Freight, Aviation, Port, and Transportation Partners
Port Gamble S'Klallam Tribe	Tribes
Port of Anacortes	Freight, Aviation, Port, and Transportation Partners
Port of Bellingham	Freight, Aviation, Port, and Transportation Partners
Port of Camas/Washougal	Freight, Aviation, Port, and Transportation Partners
Port of Chelan County	Freight, Aviation, Port, and Transportation Partners
Port of Coulee City	Freight, Aviation, Port, and Transportation Partners

Organization	Audience Category
Port of Coupeville	Freight, Aviation, Port, and Transportation Partners
Port of Douglas County	Freight, Aviation, Port, and Transportation Partners
Port of Edmonds	Freight, Aviation, Port, and Transportation Partners
Port of Ephrata	Freight, Aviation, Port, and Transportation Partners
Port of Everett	Freight, Aviation, Port, and Transportation Partners
Port of Grand Coulee	Freight, Aviation, Port, and Transportation Partners
Port of Longview	Freight, Aviation, Port, and Transportation Partners
Port of Mattawa	Freight, Aviation, Port, and Transportation Partners
Port of Moses Lake	Freight, Aviation, Port, and Transportation Partners
Port of Olympia	Freight, Aviation, Port, and Transportation Partners
Port of Othello	Freight, Aviation, Port, and Transportation Partners
Port of Pasco, Kennewick	Freight, Aviation, Port, and Transportation Partners
Port of Port Angeles	Freight, Aviation, Port, and Transportation Partners
Port of Quincy	Freight, Aviation, Port, and Transportation Partners
Port of Royal Slope	Freight, Aviation, Port, and Transportation Partners
Port of Seattle	Freight, Aviation, Port, and Transportation Partners
Port of Tacoma	Freight, Aviation, Port, and Transportation Partners
Port of Vancouver	Freight, Aviation, Port, and Transportation Partners
Port of Warden	Freight, Aviation, Port, and Transportation Partners
Port of Woodland	State Partners, Agencies, and Transportation Planning Orgs
Poverty Action Network	Community Organizations
Provide a Ride	Freight, Aviation, Port, and Transportation Partners
Puget Sound Clean Air Agency	State Partners, Agencies, and Transportation Planning Orgs
Puget Sound Latino Chamber of Commerce	Community Organizations
Puget Sound Maritime Air Forum	Freight, Aviation, Port, and Transportation Partners
Puget Sound Partnership	State Partners, Agencies, and Transportation Planning Orgs
Puget Sound Regional Council	Community Organizations / Freight, Aviation, Port, and Transportation Partners
Puget Sound Sage	Community Organizations

Organization	Audience Category
Puget Soundkeeper Alliance	Community Organizations
Pullman Transit	Freight, Aviation, Port, and Transportation Partners
Purpose Driven Girl	Freight, Aviation, Port, and Transportation Partners
Puyallup Tribe	Tribes
Quad Counties Regional Transportation Planning Organization	State Partners, Agencies, and Transportation Planning Orgs
Quiet Skies Puget Sound	Community Organizations
Quileute Tribe	Tribes
Quinault Nation	Tribes
Rainbow Advocacy Inclusion Networking Services	Community Organizations
Rainier Beach Action Coalition	Community Organizations
Regional Fisheries Enhancement Groups	Community Organizations
Reshmi's Group	Community Organizations
RiverCities Transit	Freight, Aviation, Port, and Transportation Partners
RTDS Truck Driving School	Freight, Aviation, Port, and Transportation Partners
Rural Community Development Resources	Community Organizations
Rural Resources Community Action	Community Organizations / Freight, Aviation, Port, and Transportation Partners
Salmon Orca Project	Community Organizations
Saltchuk	Freight, Aviation, Port, and Transportation Partners
Samish Nation	Tribes
San Juan County Economic Development Council	Freight, Aviation, Port, and Transportation Partners
Sauk-Suiattle Tribe	Tribes
Save Our Communities	Community Organizations
Schultz Aviation	Freight, Aviation, Port, and Transportation Partners
SeaTac Air Cargo	Freight, Aviation, Port, and Transportation Partners
Seattle Bike Blog	Freight, Aviation, Port, and Transportation Partners
Seattle Center Monorail	Freight, Aviation, Port, and Transportation Partners
Seattle Chinatown International District Preservation and Development Authority	Community Organizations
Seattle Department of Transportation Blog	Freight, Aviation, Port, and Transportation Partners
Seattle Latino Metropolitan Chamber of Commerce	Community Organizations
Seattle Rideshare Driver Association	Freight, Aviation, Port, and Transportation Partners
Seattle Tacoma International Airport	Freight, Aviation, Port, and Transportation Partners
Seattle Transit Blog	Freight, Aviation, Port, and Transportation

Organization	Audience Category
	Partners
Shaver Transportation	Freight, Aviation, Port, and Transportation Partners
Shoalwater Bay Tribe	Tribes
Sierra Club – Washington State Chapter	Community Organizations
Sightline Institute	Community Organizations
Skagit City Trucking School	Freight, Aviation, Port, and Transportation Partners
Skagit Council of Governments	State Partners, Agencies, and Transportation Planning Orgs
Skagit County	State Partners, Agencies, and Transportation Planning Orgs
Skagit County Guemes Island Ferry	Freight, Aviation, Port, and Transportation Partners
Skagit Transit	Freight, Aviation, Port, and Transportation Partners
Skamania County Senior Services	Freight, Aviation, Port, and Transportation Partners
Skokomish Tribe	Tribes
Snohomish County Airport	Freight, Aviation, Port, and Transportation Partners
Snohomish County Committee for Improved Transportation	Community Organizations / Freight, Aviation, Port, and Transportation Partners
Snohomish County Latino Coalition	Community Organizations
Snohomish County Public Works	State Partners, Agencies, and Transportation Planning Orgs
Snohomish County Transportation Coalition	Freight, Aviation, Port, and Transportation Partners
Snoqualmie Indian Tribe	Tribes
Sound Transit	Freight, Aviation, Port, and Transportation Partners
Southwest Airlines	Freight, Aviation, Port, and Transportation Partners
Southwest Regional Transportation Planning Organization	Freight, Aviation, Port, and Transportation Partners
Southwest Washington Regional Airport	Freight, Aviation, Port, and Transportation Partners
Southwest Washington Regional Transportation Council	Freight, Aviation, Port, and Transportation Partners / State Partners, Agencies, and Transportation Planning Orgs
Special Mobility Services	Freight, Aviation, Port, and Transportation Partners
Specialized Carriers & Rigging Association	Freight, Aviation, Port, and Transportation Partners
Spokane Alliance	Community Organizations
Spokane Area Good Roads Association	Freight, Aviation, Port, and Transportation Partners
Spokane City Council	State Partners, Agencies, and Transportation Planning Orgs
Spokane Community College	Freight, Aviation, Port, and Transportation Partners

Organization	Audience Category
Spokane International Airport	Freight, Aviation, Port, and Transportation Partners
Spokane Regional Transportation Council	State Partners, Agencies, and Transportation Planning Orgs / Freight, Aviation, Port, and Transportation Partners
Spokane Transit Authority	Freight, Aviation, Port, and Transportation Partners
Spokane Tribe	Tribes
Spokane Valley Economic Development	Community Organizations
Spokane Peace & Justice Action League	Community Organizations
Squaxin Island Tribe	Tribes
Starbucks	Freight, Aviation, Port, and Transportation Partners
Stillaguamish Tribe	Tribes
Supernal	Freight, Aviation, Port, and Transportation Partners
Suquamish Tribe	Tribes
Sustainable Wenatchee	Community Organizations
Swinomish Tribe	Tribes
Tabor 100	Community Organizations
Tacoma League of Young Professionals	Community Organizations
Teamsters 117	Community Organizations
Teamsters 117-Rideshare Drivers	Freight, Aviation, Port, and Transportation Partners
Teamsters 28	Community Organizations
Teamsters Local 231, Bellingham / Mt. Vernon	Freight, Aviation, Port, and Transportation Partners
The Black Collective	Community Organizations
The Municipal Research and Services Center	Community Organizations
The Noble Foundation / Our Place Nuestra Casa	Community Organizations
The Urbanist	Community Organizations
Thurston Regional Planning Council	State Partners, Agencies, and Transportation Planning Orgs
Tidewater Barge Lines	Freight, Aviation, Port, and Transportation Partners
Tilth Alliance	Community Organizations
Tonasket Chamber of Commerce	Community Organizations / Freight, Aviation, Port, and Transportation Partners
Town of Bucoda	State Partners, Agencies, and Transportation Planning Orgs
Town of Cathlamet	State Partners, Agencies, and Transportation Planning Orgs
Town of Ione	State Partners, Agencies, and Transportation Planning Orgs
Town of Lind	State Partners, Agencies, and Transportation Planning Orgs
TranGo	Freight, Aviation, Port, and Transportation

Organization	Audience Category
	Partners
Trans 360 Inc.	Freight, Aviation, Port, and Transportation Partners / State Partners, Agencies, and Transportation Planning Orgs
Transit Riders Union	Community Organizations / Freight, Aviation, Port, and Transportation Partners
Transportation Choices Coalition	Community Organizations / Freight, Aviation, Port, and Transportation Partners
Transportation Improvement Board	State Partners, Agencies, and Transportation Planning Orgs
TransPro/Around the Sound	Freight, Aviation, Port, and Transportation Partners
Travel Washington Intercity Bus Program	Freight, Aviation, Port, and Transportation Partners
Tri-Cities Hispanic Chamber of Commerce	Community Organizations
Tri-City Lumber	Community Organizations
Troops Into Transportation	Freight, Aviation, Port, and Transportation Partners
Tulalip Tribes	Tribes
Twin Transit	Freight, Aviation, Port, and Transportation Partners
U.S. Oil / U.S. Energy	Freight, Aviation, Port, and Transportation Partners
Uber	Freight, Aviation, Port, and Transportation Partners
Ukrainian Association of Washington State	Community Organizations
Union Gap Transit	Freight, Aviation, Port, and Transportation Partners
United Auto Workers Local 4121	Freight, Aviation, Port, and Transportation Partners
United Farm Workers	Community Organizations
United States Maritime Administration	Freight, Aviation, Port, and Transportation Partners
University of Washington	Freight, Aviation, Port, and Transportation Partners
Upper Skagit Tribe	Tribes
UPS	Freight, Aviation, Port, and Transportation Partners
Urban League (Seattle)	Community Organizations / Freight, Aviation, Port, and Transportation Partners
Urban League (Tacoma)	Community Organizations
USDOT Small Business Transportation Resource Center	Community Organizations
USGS	State Partners, Agencies, and Transportation Planning Orgs
Valley Transit	Freight, Aviation, Port, and Transportation Partners
Vancouver Audubon Society	Community Organizations

Organization	Audience Category
Vancouver Fraser Port Authority	Freight, Aviation, Port, and Transportation Partners
Vancouver Public Works	State Partners, Agencies, and Transportation Planning Orgs
Vietnamese American Community of Seattle and Sno-King Counties	Community Organizations
VIGOR	Freight, Aviation, Port, and Transportation Partners
Wahkiakum County Health and Human Services	Freight, Aviation, Port, and Transportation Partners
Walla Walla Community College	Freight, Aviation, Port, and Transportation Partners
Walla Walla Subregional Transportation Planning Organization	State Partners, Agencies, and Transportation Planning Orgs / Freight, Aviation, Port, and Transportation Partners
Walla Walla Transit	Freight, Aviation, Port, and Transportation Partners
Walla Walla Valley Metropolitan Planning Organization and Sub-Regional Transportation Planning Organization	State Partners, Agencies, and Transportation Planning Orgs
Washington Agricultural Legal Foundation	Community Organizations
Washington Apple Commission	Community Organizations
Washington Association of Counties	State Partners, Agencies, and Transportation Planning Orgs
Washington Association of Wheat Growers	Community Organizations
Washington Bikes	Freight, Aviation, Port, and Transportation Partners
Washington Build Back Better Alliance	Community Organizations
Washington Building Trades	Community Organizations
Washington Chamber of Commerce Executives	Community Organizations / Freight, Aviation, Port, and Transportation Partners
Washington Community Action Network	Community Organizations
Washington Conservation Voters	Community Organizations
Washington Department of Agriculture	State Partners, Agencies, and Transportation Planning Orgs
Washington Department of Commerce	Community Organizations / Freight, Aviation, Port, and Transportation Partners
Washington Department of Ecology	Community Organizations / Freight, Aviation, Port, and Transportation Partners
Washington Department of Energy	State Partners, Agencies, and Transportation Planning Orgs
Washington Department of Health Climate Justice Taskforce	Community Organizations
Washington Department of Labor	State Partners, Agencies, and Transportation Planning Orgs
Washington Department of Transportation	State Partners, Agencies, and Transportation Planning Orgs / Freight, Aviation, Port, and Transportation Partners

Organization	Audience Category
Washington Department of Transportation - Keller Ferry	Freight, Aviation, Port, and Transportation Partners
Washington Economic Development Association	State Partners, Agencies, and Transportation Planning Orgs
Washington Forest Protection Association	Community Organizations
Washington Highway Users Federation	State Partners, Agencies, and Transportation Planning Orgs
Washington Pilots Association	Freight, Aviation, Port, and Transportation Partners
Washington Policy Center	State Partners, Agencies, and Transportation Planning Orgs
Washington Public Ports Association	Community Organizations / Freight, Aviation, Port, and Transportation Partners
Washington Retail Association	Community Organizations
Washington Roundtable	State Partners, Agencies, and Transportation Planning Orgs
Washington State Association of County Engineers	Community Organizations / State Partners, Agencies, and Transportation Planning Orgs / Freight, Aviation, Port, and Transportation Partners
Washington State Aviation Alliance	Freight, Aviation, Port, and Transportation Partners
Washington State Coalition of African Community Leaders	Community Organizations
Washington State Commission on Hispanic Affairs/Centro Latino Tacoma	State Partners, Agencies, and Transportation Planning Orgs
Washington State Commute Trip Reduction	State Partners, Agencies, and Transportation Planning Orgs
Washington State Cultural Commission	State Partners, Agencies, and Transportation Planning Orgs
Washington Department of Health	State Partners, Agencies, and Transportation Planning Orgs
Washington State Environmental Justice Council	Community Organizations / State Partners, Agencies, and Transportation Planning Orgs
Washington State Farm Bureau	Community Organizations
Washington State Ferries	State Partners, Agencies, and Transportation Planning Orgs / Freight, Aviation, Port, and Transportation Partners
Washington State House of Representatives	State Partners, Agencies, and Transportation Planning Orgs
Washington State Labor Council	State Partners, Agencies, and Transportation Planning Orgs / Freight, Aviation, Port, and Transportation Partners
Washington State Office of Financial Management	State Partners, Agencies, and Transportation Planning Orgs
Washington State Patrol	State Partners, Agencies, and Transportation Planning Orgs / Freight, Aviation, Port, and Transportation Partners

Organization	Audience Category
Washington State Potato Commission	Community Organizations / Freight, Aviation, Port, and Transportation Partners
Washington State Senate	State Partners, Agencies, and Transportation Planning Orgs
Washington State Transit Association	Freight, Aviation, Port, and Transportation Partners
Washington State Transportation Commission	State Partners, Agencies, and Transportation Planning Orgs
Washington State Tree Fruit Association	Community Organizations
Washington State Trucking Association	Freight, Aviation, Port, and Transportation Partners
Washington State University	Community Organizations
Washington State University Freight Policy Transportation Institute	Freight, Aviation, Port, and Transportation Partners
Washington State University Transportation Research Group	Freight, Aviation, Port, and Transportation Partners
Washington Toxics Coalition	Community Organizations
Washington Traffic Safety Commission	Freight, Aviation, Port, and Transportation Partners
Washington Trucking Association	Freight, Aviation, Port, and Transportation Partners
Washington Trucking School	Freight, Aviation, Port, and Transportation Partners
Washington Utilities and Transportation Commission	Freight, Aviation, Port, and Transportation Partners
Washington Wilderness Coalition	Community Organizations
Wenatchee Valley Chamber of Commerce	State Partners, Agencies, and Transportation Planning Orgs
Western Washington Clean Cities	Community Organizations
Whatcom Council of Governments	State Partners, Agencies, and Transportation Planning Orgs
Whatcom County	State Partners, Agencies, and Transportation Planning Orgs
Whatcom Mobility	Freight, Aviation, Port, and Transportation Partners
Whatcom Transportation Authority	Freight, Aviation, Port, and Transportation Partners
Wheelchair Accessible Taxi Association of Washington	Freight, Aviation, Port, and Transportation Partners
Whidbey Camano Land Trust	Community Organizations
Willapa Hills Audubon Society	Community Organizations
Winthrop Chamber of Commerce	Community Organizations
Women of Wisdom Tri-Cities	Community Organizations
Yakama Nation	Tribes
Yakima Transit	Freight, Aviation, Port, and Transportation Partners
Yakima Valley Conference of Governments	State Partners, Agencies, and Transportation Planning Orgs
Yakima Valley Farmworkers Clinic	Community Organizations
ZEV Co-op	Freight, Aviation, Port, and Transportation Partners

Organization	Audience Category
Zipline	Freight, Aviation, Port, and Transportation Partners