# DBE 101 Internal Training for WSDOT and Local Programs

OFFICE OF EQUITY AND CIVIL RIGHTS
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## **Commercially Useful Function**& Onsite Reviews





## **Commercially Useful Function (CUF)**

Audit: Why?

**Purpose:** A CUF audit seeks to determine the appropriate credit for work performed by the DBE and reduce fraud.



#### **REFERENCES:**

49 CFR 26.55(c) and GSP 1-07.11

## What is the Difference Between an On-Site Review (OSR) and a Commercially Useful Function (CUF) Review

WSDOT OECR uses the appropriate completed Onsite Review (OSR) Form (272-051/272-051A or 272-052/272-052A or 272-064/272-064A), along with relevant supporting documents, to determine whether the DBE performed a Commercially Useful Function (CUF) on a project.



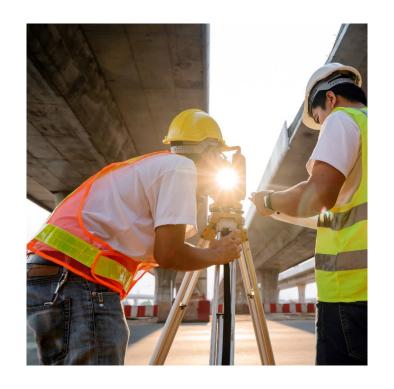
## On-Site Review (OSR)/Commercially Useful Function Determination

5 Components WORKFORCE **PERFORMANCE EMPLOYEES** MATERIAL(S) **EQUIPMENT MANAGEMENT** 



## Commercially Useful Function – <u>What</u> are the Requirements?

- 1. DBE firm(s) must perform CUF to receive countable participation
- 2. Prime contractor(s) are required to ensure DBE firm(s) perform CUF
- 3. DBE performs CUF when:
  - a. Performs with its own workforce, and manages and supervises the work of its employees,
  - **b.** Orders and purchases materials it uses from other than Prime or Prime's affiliate, and
  - c. Owns (or leases from other than Prime or Prime's affiliate) the vehicles and equipment it uses





## **Commercially Useful Function – What are the Requirements?** *(continued)*

4. **GSP 1-07.11.OPT2.GR1** and **49 CFR 26.55(c)(1)** define and describe a CUF for all the different types of DBE subcontractors and their arrangements

### **Supplier Category Changes:**

Manufacturer: 100%

participation – **NEW** 

**CLARIFICATION:** A DBE that

makes minor material modifications is <u>not</u> a manufacturer for goal attainment purposes

Regular Dealer: 60%

participation



**Distributor: 40%** participation – Permitted to drop-ship from manufacturers if the firm has a distributorship agreement or assumes all responsibility for the materials after point of origin.



## **On-Site Review (OSR):**

## When to do it?

- A. When the DBE performs at the peak period of its work
- B. Any time there is a change in the DBE's work compared to the work scope on the RTS and in its subcontract
- C. When there is a change in the DBE performing the work (e.g., substitution of a DBE firm)
- D. Multi-year or construction season projects, a new OSR is required for each DBE performing contract work each year
- E. Any time the DBE performs work as a first-tier subcontractor, or as a lower tier to Subprime(s) on the project, **including** when the DBE subcontracts with different entities on the project (i.e., the DBE is a first-tier sub to the Prime **and** as a lower-tier subcontractor to one or more Sub Primes)
- F. In response to a concern or allegation of abuse



## **Commercially Useful Function**

*How* is it determined?



It's a process...

## **On-Site Review (OSR):**

### Which DBE On-site Review Form Should the Inspector Use?

#### **272-051/272-051A** DBE

On-Site Review
(OSR)/Commercially
Useful Function(CUF)
/Compliance Evaluation
Form – Service
Provider form is used
for:

- Architect & Engineering Firms
- Professional Services Firms

#### **272-051/272-051A** DBE

On-Site Review (OSR) /
Commercially Useful
Function(CUF)
/Compliance Evaluation
Form – Service Provider
form is used for

- 1. Labor Only (i.e., traffic control)
- 2. Furnish & Install (i.e., concrete work)
- 3. Owner-Operator (i.e., trucking)

#### **272-051/272-051A** DBE

On-Site Review (OSR) /
Commercially Useful
Function(CUF)
/Compliance Evaluation
Form – Service Provider

1. Manufacturers

form is used for:

- 2. Regular Dealers
- 3. Distributors (NEW)
- Packagers, Brokers, Manufacturer's Representatives, Transaction Facilitators



## **CUF Supporting Documents for OSRs**



Supporting Documents for Form #272-051/272-051A DBE
Commercially Useful Function (CUF)/Compliance Evaluation Form
– Service Provider (Architect & Engineering/Professional
Services Firms)



## **CUF Supporting Documents**

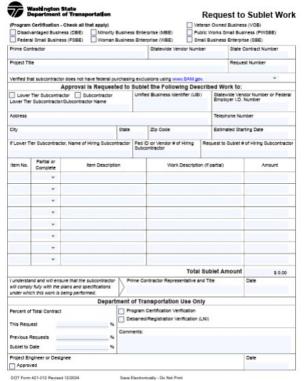
- 1. The Executed DBE Subconsultant Agreement, if not sent to Region OECR mailbox.
- 2. Invoices from DBE subconsultant for work performed on the date of the OSR.
- 3. Copies of all plans or work produced by the DBE for this project
- 4. Any change orders affecting the **committed** DBE subconsultant's work.
- 5. Prime Consultant's and DBE Subconsultant's affirmed internal payroll documents for all personnel working on this project.
- 6. Documentation of any COA DBE work that was terminated by the Prime and performed without WSDOT's or the Local Agency's prior written consent, if applicable.



## **Approved** Request to Sublet (RTS) for the DBE, Form 421-012

Per Standard Specification 1-08.1(3) Subcontractor Approval:

"Work shall not be subcontracted at any tier unless the Engineer approves in advance and in writing. Each request to subcontract shall be submitted on WSDOT Form 421-012, Request to Sublet."



Supporting Documents for Form **#272-052/272-052A** DBE On-Site Review (OSR) Documentation and Process – **Subcontractors** 



### **CUF Supporting Documents** | Furnish and Install Subcontractors

- 1. Approved Request to Sublet for the DBE Form 421-012
- 2. The executed DBE subcontract if not sent to Region OECR mailbox
- Invoices from DBE for materials/supplies purchased for the project and proof of DBE's payment
- 4. Inspector's Daily Reports (IDRs) for the date of the OSR
- 5. Photos, if available
- 6. Lease/rental/ownership documents from the DBE firm for vehicles and/or major equipment used on the projects
- 7. Prime and DBE Certified Payrolls (from Local Agency Project Offices only, not WSDOT PEOs)
- 8. Any Change Orders, if Condition of Award (COA) DBE
- 9. Any approved *Joint Check* Form **272-053** between the Prime, DBE, and a joint payee



### **CUF Supporting Documents** | Labor Only Subcontractors

- Approved Request to Sublet for the DBE Form 421-012
- 2. The executed DBE subcontract if not sent to Region OECR mailbox
- 3. Vehicle lease/rental/ownership documents from the DBE firm
- Inspector's Daily Reports (IDRs) for the date of the OSR
- 5. Prime and DBE Certified Payrolls (from Local Agency Project Offices only, not WSDOT PEOs)
- 6. If DBE is performing temporary traffic control, include full week's worth of *Daily Traffic Control Summaries* that match to their *Certified Payrolls*



### **CUF Supporting Documents** | Owner-Operator Subcontractors

- Approved Request to Sublet for the DBE Form 421-012
- 2. Vehicle Registrations
- 3. Delivery and Scale Tickets for date of OSR
- 4. Invoices for DBE's work on date of OSR
- Truck Unit Listing Log Form 350-077 for OSR Date
- 6. Executed DBE subcontract or similar agreement (i.e., work order) if not sent to Region OECR mailbox
- 7. Prime and DBE Certified Payrolls for period covering date of OSR (for Local Agency Projects only)







Supporting Documents for Form #272-064/272-064A DBE Commercially Useful Function On-Site Review for Supplier Categories: Regular Dealers/Manufacturers/Distributors



#### **CUF Supporting Documents** | Regular Dealers/Manufacturers/Distributors

- 1. Approved *Request to Sublet* for the DBE **Form 421-012** if applicable
- 2. The executed *Purchase Order* or *Material/Supply Agreement*
- 3. Delivery Tickets and Bills of Lading
- 4. Prime and DBE Certified Payrolls covering the date of OSR (Regular Dealers only)
- 5. Vehicle Registrations and Equipment titles/lease/rental agreements
- 6. Invoices

- Manufacturers [49 CFR 26.55(e)(1)]
- Regular Dealers [49 CFR 26.55(e)(2)]
- Distributors [49 CFR 26.55(e)(3)]



#### Then what?

All the relevant supporting documentation should be sent, together with the completed OSR form, by the PEO or the Local Agency (or the Local Agency's designee) to the appropriate Regional OECR mailbox (list will be provided at the end of this training).

#### Result

This information is then used by OECR to evaluate the Commercially Useful Function (CUF) of the DBE and make a determination as to whether the Prime Contractor will (or will not) get credit for the project, for that DBE's work, services, or supplies.



## **CUF Supporting Documents** | *RED FLAGS*

- DBE Owner lacking expertise, experience, or equipment
- Employee(s) on payrolls of both Prime and DBE
- Employee interviewed for OSR is not on DBE's payroll
- Business names on equipment covered with paint or magnetic signs
- Orders and payment for supplies not made by DBE
- Prime always uses same DBE
- Work performed by non-DBE employees
- Prime contractor facilitated purchase of DBE-owned business
- DBE owner never present at job sit
- Prime (or a non-DBE employee) supervises DBE employee(s)
- Absence of written subcontracts
- Financial agreements between Prime and DBE (other than the subcontract or approved Joint Check)
- Joint bank accounts (Prime/DBE)

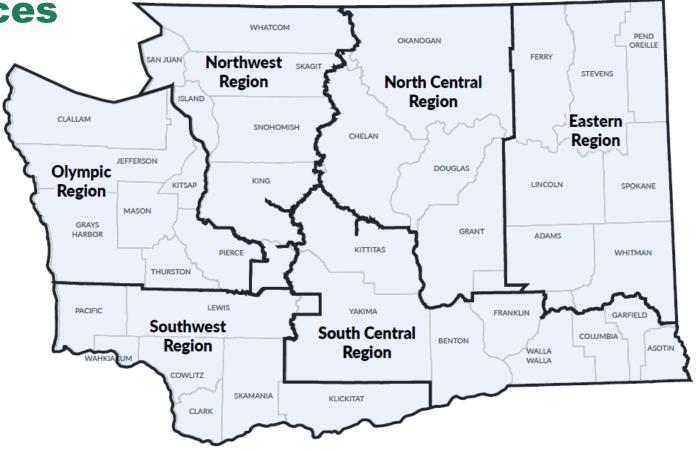


- 1. DBE must perform at least **30%** of the work of its subcontract with its own forces.
- 2. If the DBE subcontracts out more than the allowable 70% of its work (even if to another DBE) the Prime **cannot count any** of the DBE's participation.
- 3. If a DBE subcontracts a portion of its contract out to a lower tier non-DBE, it will not receive countable participation for the amount of the lower-tier subcontract.
- 4. Be sure all supporting documents **relate to the date of, or period covering the date of**, the OSR and that they are sent **with** the completed OSR form to OECR.



Resources

Regional Map





### Resources

#### **ECONOMIC INCLUSION TEAM**



Nina Jones Assistant Director Business Diversity & Inclusion (360) 947-6788



**DBE Administration** (360) 705-7090



Michael Carpenter Manager **Technical Services** (360) 705-6864



Diane Gard Manager Tribal Employment Rights Office (TERO) **DBF Small Business** Compliance (360) 522-0851



Fatema Aboutalep DBE Compliance Lead Goal Setting & Bid Clearance (360) 522-0843

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Rosa Covarrubias DBE Compliance Lead South Central Region & State Ferries (509) 424-1941



Stephanie Enochs DBE Compliance Lead Eastern Region & North Central Region (360) 742-1896



Breanne Higginbotham External Equal Employment Opportunity (EEO) Officer (360) 522-0850



**Tracev Johnson** DBE Compliance Lead Southwest Region (360) 701-9823

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Andrew Olson DBE Compliance Lead Northwest Region Local Programs (360) 628-0651





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DBE Compliance Lead Olympic Region Local Programs (360) 742-7995



Justin Satiacum DBE Compliance Lead Olympic Region Construction (360) 706-3323

Oregionoeo@wsdot.wa.gov



## **Resources**

#### **Emails**

| REGION                          | EMAIL                    |
|---------------------------------|--------------------------|
| Headquarters                    | HQoeo@wsdot.wa.gov       |
| Eastern Region                  | ERRegionOEO@wsdot.wa.gov |
| North Central Region            | NCRegionOEO@wsdot.wa.gov |
| Northwest Region                | NWRegionOEO@wsdot.wa.gov |
| Olympic Region                  | ORegionOEO@wsdot.wa.gov  |
| South Central Region            | SCRegionOEO@wsdot.wa.gov |
| Southwest Region                | SWRegionOEO@wsdot.wa.gov |
| Washington State Ferries        | Ferriesoeo@wsdot.wa.gov  |
| Tribal Employment Rights (TERO) | TERO@wsdot.wa.gov        |

